BEFORE THE INTERNATIONAL CENTRE FOR THE SETTLEMENT OF INVESTMENT DISPUTES

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In the Matter of Arbitration Between:

RAILROAD DEVELOPMENT CORPORATION,:

:

Claimant, : Case ARB/07/23

and

THE REPUBLIC OF GUATEMALA,

Respondent.

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HEARING ON MERITS

Tuesday, December 13, 2011

1818 H Street, N.W. MC Building Conference Room 4-800 Washington, D.C.

The hearing in the above-entitled matter came on, pursuant to notice, at 9:00 a.m. before:

DR. ANDRÉS RIGO SUREDA, President

PROF. JAMES CRAWFORD, SC, Arbitrator

HON. STUART E. EIZENSTAT, Arbitrator

Also Present:

MS. NATALI SEQUEIRA, Secretary to the Tribunal

MR. ALEX BERENGAUT, Assistant to the Tribunal

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| On behalf of the Republic of El Salvador:  MR. ENILSON SOLANO     Embassy of the Republic of El Salvador  MR. LUIS PARADA     MR. TOMÁS SOLÍS     MR. ERIN ARGUETA     Dewey & LeBoeuf, LLP     1101 New York Avenue, N.W.     Washington, D.C. 20005-4213     (202) 346-8198  On behalf of the United States of America:  MR. JEFFREY D. KOVAR     Assistant Legal Adviser     MR. LISA J. GROSH     Deputy Assistant Legal Adviser     MR. MARK E. FELDMAN     Chief, NAFTA/CAFTA-DR Arbitration     Division, Office of International Claims     and Investment Disputes     MR. NEALE BERGMAN     MR. DAVID BIGGE | Cross-examination by Mr. Stern Redirect examination by Mr. Salinas-Serrano Questions from the Tribunal Further redirect exam. by Mr. Salinas-Serrano Recross-examination by Mr. Stern MIGUEL ANGEL SAMAYOA  Direct examination by Mr. Salinas-Serrano Cross-examination by Ms. Murchison Redirect examination by Mr. Salinas-Serrano ANDREÁS PORRAS  Direct examination by Mr. Orta Cross-examination by Mr. Foster Questions from the Tribunal Redirect examination by Mr. Orta   | 1020<br>1030<br>1067<br>1077<br>1096<br>1101<br>1108<br>11143<br>1146<br>1156<br>1188<br>1195<br>1198 |
| MS. ALICIA L. CATE MR. PATRICK PEARSALL MS. KARIN KIZER MR. GARY SAMPLINER MR. JEREMY SHARPE Attorney-Advisers, Office of International Claims and Investment Disputes Office of the Legal Adviser U.S. Department of State Suite 203, South Building 2430 E Street, N.W. Washington, D.C. 20037-2800 (202) 776-8443  | Cross-examination by Mr. Foster<br>Redirect examination by Mr. Orta<br>Questions from the Tribunal<br>Further redirect examination by Mr. Orta<br>Recross-examination by Mr. Foster<br>Questions from the Tribunal   | 1203<br>1208<br>1247<br>1250<br>1264<br>1268<br>1270<br>1271  |
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| APPEARANCES: (Continued)  On behalf of the U.S. Trade Representative:  MS. KIMBERLEY CLAMAN Senior Director   | PRESIDENT RIGO: We are ready to start?  MR. ORTA: Yes. There are two prelimina:  issues, though, before we start with the witnesse:  one that we promised you a response on from yeste:  and one on one of the issues that the Tribunal ra  at the end of the day yesterday that we'd like to  address before we begin the examination.  PRESIDENT RIGO: Okay. Go ahead.  MR. ORTA: Thank you, Mr. Chairman.  The first issue is just one that we want  make sure that we get sorted out appropriately, wi  sis the model that has beenthe dynamic model that  been submitted on behalf of Mr. Pratt, we promise  yesterday to have a consult with our Experts and  have a response to the Tribunal this morning if we  nany concerns about the use of that model.  We have made that consultation, and we de  have some concerns that hopefully could be remedic  before that model is utilized either by the Tribun  or in any way during the proceedings.  On that issue, I think Mr. Debevoise is: | to<br>tohich<br>thas<br>d<br>to<br>e had  |

1017 1019 09:01:58 1 to address the Tribunal because he had the 09:04:39 1 Bundles. We understand that perhaps the Tribunal may 2 consultation with our expert, but as I say, it looks 2 want to see that in electronic fashion as opposed to 3 as though it's an issue that can be fixed such that 3 in book fashion. We just want to make sure we know 4 the Tribunal can use the model without any objections 4 exactly what it is that the Tribunal would like for us 5 from us. 5 to produce so that we can collectively produce what PRESIDENT RIGO: Mr. Debevoise. the Tribunal most desires. MR. DEBEVOISE: Good morning, Members of the PRESIDENT RIGO: I will ask my colleagues and Tribunal. then come back to you. Yes, we have asked our experts to take a look 9 MR. ORTA: Thank you. 10 at the dynamic model, which is the model that produces PRESIDENT RIGO: On our side, I think we have 10 11 two things. One, to alert you that we will need to 11 Exhibit 12 in Dr. Pratt's Expert Report, and the 12 preliminary analysis indicated that the model is set 12 break at 12:40 and we will reconvene at 2:15. 13 up in a way which is not symmetric. In other words, And the other matter I wanted to ask the 14 Claimant what you had decided regarding 14 it's set up so that the dynamic part only affects the 15 three variables that are in Dr. Spiller's Report but 15 Mr. Barrientos, whether you have decided to 16 cross-examine him or not, because it was pending in 16 does not permit dynamic manipulation of inputs into 17 Dr. Pratt's analysis. So that, for example, there is 17 this case that you gave us yesterday. 18 no formula for the cost of equity as used by Dr. Pratt MR. FOSTER: The Claimant is not going to 19 and, therefore, no ability to change assumptions on 19 cross Mr. Barrientos, and we are moving Mr. Morales 20 that side. 20 until the very end, so that if we have time, we will So, in order to cure this asymmetry, one 21 take him up then. PRESIDENT RIGO: Thank you. 22 would need to include in three cells missing formulas 1018 1020 09:03:30 1 so that that would be possible, and I believe that 09:05:54 1 MR. FOSTER: That's Mr. Osvaldo Morales. 2 they've identified the cells where this would be THE WITNESS: Osvaldo Morales. Thank you so 3 necessary. I don't personally have the ability to do 3 much. 4 this--I'm sure the experts can do that--but I think If there is nothing else, let me say good 5 unless and until we take care of this asymmetry, we 5 morning because I started to ask you whether you were 6 don't think it would be appropriate for the Tribunal 6 ready, and we jumped in already dealing with issues, 7 to have this model to use because we don't think it 7 but good morning to everybody. 8 would be evenhanded. JOSÉ MIGUEL CARRILLO, RESPONDENT'S WITNESS, CALLED PRESIDENT RIGO: Thank you, Mr. Debevoise. PRESIDENT RIGO: Good morning, Mr. Carrillo. 9 Mr. Foster, would you add anything at this 10 Mr. Carrillo, good morning. 10 11 THE WITNESS: Good morning. 11 point? MR. FOSTER: If they will e-mail us the three PRESIDENT RIGO: Could you please read the 13 cells that they need, we'll take it up with our Expert 13 Witness Statement that you have before you. 14 and see if we can't get it to them. 14 THE WITNESS: I solemnly swear upon my honor MR. ORTA: I think we would be happy to do 15 and conscience that I will tell the truth, the whole 16 that to see if we can get this issue resolved as truth, and nothing but the truth. 17 quickly as possible. PRESIDENT RIGO: Thank you very much. 17 PRESIDENT RIGO: Very good. So, let's do 18 Messrs. Orta, Salinas? 19 that. MR. SALINAS-SERRANO: Thank you, And what's the next issue you mentioned? 20 Mr. Chairman. 20 MR. ORTA: The next issue is just a 21 DIRECT EXAMINATION BY MR. SALINAS-SERRANO: 22 clarification on the question regarding the A5 Core

- 09:06:59 1 O. Good morning, Mr. Carrillo.
  - A. Good morning.
  - 3 Q. You have before you two declarations which
  - 4 you have submitted in this proceeding, one dated
  - 5 October 1, 2010, and another dated 17 October 2011.
  - 6 Do you have those declarations before you?
  - A. That's right. They're right here before me.
  - 8 Q. Can you reaffirm the contents and the
  - 9 truthfulness of the contents of those declarations
  - 10 before the Tribunal today.
  - 11 A. That's right. I reaffirm them.
  - 12 Q. Thank you, Mr. Carrillo.
  - Now, Mr. Carrillo, we understand that you
  - 14 were part of the Evaluating Board that considered the
  - 15 bid proposals for the Usufruct granted in the context
  - 16 of the railway activities in Guatemala; is that
  - 17 correct?
  - 18 A. That is correct. I did participate in the
  - 19 Evaluating Board.
  - 20 Q. What were some of the most important
  - 21 considerations that the Board considered for when
  - 22 evaluating the bids and ultimately in deciding who

- 09:10:09 1 Board also rated the economic proposal, and it was the
  - 2 one that was most on target for the people of
  - 3 Guatemala, management of the rail service, and the
  - 4 most appropriate in that the other bid, in the view of
  - 5 the Board, wasn't the most appropriate.
  - 6 Q. Of the economic proposal, we understand that
  - 7 the--ultimately the relationship between RDC and FVG
  - 8 and FEGUA required the payment of certain Canons or
  - 9 making certain payments by the Usufructary to FEGUA.
  - 10 Can you tell us a little bit about what those payments 11 were.
  - 12 A. Yes. It was the product of the Canon for the 13 Right-of-Way Contract and for use of the equipment.
  - 14 O. Now, sir, I refer you to Paragraphs 4 through
  - 15 11 of your First Declaration. And without going into
  - 16 the specific details, how do the actual payments made
  - 17 by Ferrovías/RDC under the rubric of payments of Canon
  - 18 for the right-of-way compare just in general terms
  - 19 with what was actually paid?
  - 20 A. The Board made a rating or a scoring on the
  - 21 basis of the Economic Bid and the projections that it
  - 22 had. The annual Canon that was to be paid for the use

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09:08:05 1 obtained the onerous Usufruct that was being bid out?

- 13:00:03 1 Obtained the offerous usuffuct that was being bid out
  - A. Yes, initially in the Board it rated the best bidder, in this case was Ferrovías and RCV were among
  - 4 the two bidders that could be considered as good or
  - 5 sound for making the proposal to the company and to
  - 6 take charge of rail operations.
  - 7 Q. And what were some of those considerations
  - 8 that you mentioned that prompted the Board to grant
  - 9 the Usufruct to Ferrovias or Railroad Development
  - 10 Corporation?
  - 11 A. The rail experience expressed in the Economic
  - 12 Bid and the same considerations that were made with
  - 13 respect to--the benefits that they could bring to the
  - 14 managing of rail service in Guatemala.
  - 15 O. Now, the first thing you mentioned was the
  - 16 railway experience manifested in RDC's or Ferrovías'
  - 17 Bid Documents. Why would that railway experience be
  - 18 important in the context of evaluating the bid
  - 19 proposals?
  - 20 A. Because otherwise had they had not had rail
  - 21 experience--well, the rail issue is quite complex.
  - 22 One must know what one is doing. Plus, in the bid the

09:12:01 1  $\,$  of the right-of-way and equipment wasn't up to the

- 2 expectations of the bid initially presented and on
- 3 which the Board relied in order to determine that
- 4 RDC/Ferrovias was the one that would have Usufruct of
- 5 the rails in Guatemala.
- 6 Q. Now, you were about to say--and I'm sorry I
- 7 interrupted you--that there was a second Canon, and I
- 8 believe this would be under Contract for the
- 9 equipment. Can you tell us a little bit about that.
- 10 A. Yes. In effect, it is a separate Contract
- 11 from the use of the Right-of-Way Contract, and FEGUA
- 12 also received a Canon.
- 13 Q. And how did the amounts received under that
- 14 Canon compared--compare with what RDC/FVG projected in
- 15 their bid proposal?
- 16 And, I'm sorry, just for your clarity and the
- 17 record's, I refer you to Paragraphs 12 through 22 of
- 18 your First Declaration.
- 19 A. The expectation was not--the expectation set
- 20 forth in the Economic Bid wasn't met. It was much
- 21 lower.
  - Q. And then there was a third type of Canon?

1025 1027 09:13:48 1 A. A third type of Canon, no. 09:16:46 1 A. There was an exchange of notes initiated by 2 Ferrovías for the use of the rail equipment, and the Q. Do you recall there being any payments owed 3 by Ferrovías under the contracts for non-railway 3 Overseer at FEGUA, authorized that so long as Contract 4 41 was authorized by the Executive, then the equipment 4 activity? A. No. It had its non-rail activities such as 5 could be used in exchange for a Canon. 6 collection on the issue having to do with squatters. Q. Were there also or were you aware whether That's not reflected in the Canon. 7 there were also Lease Agreements signed by Ferrovías 8 and FEGUA related to that equipment? O. Maybe we are miscommunicating. Under the contractual arrangements, was A. I did not know of them. 10 Ferrovías supposed to make payments to FEGUA based on Q. Did you learn about the existence of those 10 11 their non-railway activity? 11 Lease Agreements at a later time? A. That's right. 12 A. Exactly when Overseer Sarceno left. 13 Q. Did Ferrovías/RDC ever make such a payment? So, just to make sure that we are getting the A. It did not. Non-rail activities it did not. 14 14 story straight, do I understand you correctly that Q. Now, sir, there have been a couple of 15 there was an exchange of letters that--through which 16 allegations with respect to you made by Claimant, and 16 FEGUA authorized the use of the equipment while 17 I just want to ask you directly. First, Claimant has 17 Contract 41 was in the process of being approved by 18 alleged that you were aware of the existence, contrary 18 the President, and then there were Lease Agreements 19 to your statements in your First Declaration, of 19 signed for that same equipment before Contracts 143

21 Sarceno left FEGUA. What do you have to tell the MR. STERN: I'm just going to object to the 22 use of the term "Lease Agreements." I think it's

20 and 158 were signed?

1026 A. I was not aware of the existence of Contract 09:15:21 1 2 143 until the Overseer Hugo Sarceno left. Q. There has been evidence presented that there 4 was an audit conducted of certain payments owed by 5 Ferrovías to FEGUA before that time, and it has been 6 suggested that your participation in that audit is 7 proof that you knew of those contracts or the 8 existence of those contracts before Mr. Sarceno's 9 departure. What can you tell the Tribunal about that? A. That's not true. I affirm that I did not 11 have any knowledge of it because the Act did not even 12 mention 143. I did not know about it. The purpose of 13 the Act was to be able to establish the basis of 14 calculating the Canon for use of rail equipment, but I 15 was never told that it was to renegotiate or negotiate 16 a new contract. Q. Now, was it your understanding that at that 17

20 Contracts 143, 158 before the FEGUA Overseer Hugo

22 Tribunal about that?

18 time Ferrovías was using the equipment? A. Yes, it was using it. Q. What was your understanding as to why or 21 under what instrument Ferrovías was using that 22 equipment?

1028 09:18:15 1 vague and unclear as to what he's referring to. MR. SALINAS-SERRANO: I think the term is 3 clear, "Lease Agreements." If the witness understands 4 what it is, he can answer. And I think he did. PRESIDENT RIGO: Go ahead. THE WITNESS: Excuse me, could you please 7 repeat the question? BY MR. SALINAS-SERRANO: Q. My question was whether it was your 10 understanding that there was an exchange of letters 11 through which Ferrovías got authorization from FEGUA 12 to use the equipment, and later there were Lease 13 Agreements executed through which Ferrovías again got

14 FEGUA's authorization to use that equipment.

16 up until that date it was indicated to me that 17 Ferrovías was going to pay the Canon. I don't 18 remember--2003. Just then. Q. One final question, Mr. Carrillo. There have 20 also been allegations or insinuations that you somehow 21 pressured FEGUA or elements within FEGUA to somehow 22 renegotiate the entire concession that Ferrovías had

A. It was based on the exchange of letters that

09:19:36 1 specifically, specifically Contract 402, and to use

- 2 the illegalities of the Equipment Contract to obtain
- 3 that goal. What do you have to tell the Tribunal
- 4 about that?
- 5 A. I don't have the authority to exercise any
- 6 pressure on the Overseer as the top authority of the
- 7 company, just to suggest that as Overseer, he's the
- 8 one who makes the decisions. At some point in time I
- 9 did say that there would be a possibility of
- 10 renegotiating, but I did this in good faith so that
- 11 both one Party and the other Party could understand
- 12 one another and so that the conflicts not continue.
- 13 As a former worker of that company, my
- 14 obligation was to see the rail service up and running
- 15 and not caught up in problems or disputes.
- 16 O. I don't want to use the impolite term in
- 17 Spanish if the translation is former, but I think you
- 18 meant that you had been at FEGUA for a long time at
- 19 that point? I don't want to use the word "old."
- 20 A. That's fine, yes. I began to work in the
- 21 railroad in 1977, and I have been there throughout all
- 22 that time to date. Financial Department.

- 09:22:16 1 have been with FEGUA your entire working life?
  - A. That is right, correct.
  - Q. And you started out as a messenger at the
  - 4 company, and you've moved up to--all the way up to the
  - 5 Chief of the Financial Department; correct?
  - A. Exactly. I worked from 1977 as messenger,
  - $7\,$  and now I continue working there now as Chief of
  - 8 Financial Department.
    - Q. And you have been Chief of the Financial
  - 10 Department since 1994; correct?
    - A. That is correct, since 1994.
  - 12 Q. Is it fair to say that you are proud to work
  - 13 at FEGUA?
  - 14 A. To work--very proud to work with the rail
  - 15 service because--well, I have made my career in the
  - 16 railroads.
  - 17 Q. Would it also be fair to say that you were
  - 18 disappointed to see the railway awarded to Ferrovías
  - 19 back in 1997?
  - 20 A. No, it is not correct to say I was
  - 21 disappointed. Quite to the contrary, I was happy,
  - 22 quite pleased because the rail service was going to

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- 09:21:11 1 Q. Your current position at FEGUA is what,
  - 2 Mr. Carrillo?
  - 3 SECRETARY SEQUEIRA: Excuse me, could you
  - 4 please repeat the response so that it's on the
  - 5 transcript.
  - 6 THE WITNESS: Chief of the Financial
  - 7 Department.
  - 8 MR. SALINAS-SERRANO: Thank you,
  - 9 Mr. Carrillo. I have no further questions. I now ask
  - 10 you that you answer the Claimant's questions.
  - 11 PRESIDENT RIGO: Mr. Stern.
  - 12 MR. STERN: Thank you.
  - 13 CROSS-EXAMINATION
  - 14 BY MR. STERN:
  - 15 O. Good morning, Mr. Carrillo.
  - 16 A. Good morning.
  - 17 Q. Now, in response to some of the last few
  - 18 questions that Mr. Salinas asked you, you've been with
  - 19 FEGUA since 1977; correct?
  - 20 A. Yes, that is correct, I have been working
  - 21 there since 1977.
  - Q. And is it--am I correct in saying that you

- 09:23:43 1 operate with that perspective of the new company that 2 was going to operate it.
  - 3 Q. Did you think that the financial terms of the

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- $4\,\,$  Usufruct contracts that were negotiated between FEGUA
- 5 and Ferrovías were fair to FEGUA?
- 6 A. That's right, because we saw a promising
- 7 future, a good future, and more employment for our
- 8 people.
- 9 Q. And you mean--when you say "more employment
- 10  $\,$  for my people," are you referring to the employees of
- 11 FEGUA?
- 12 A. Not specifically.
- Also that more people would be able to work
- 14 for the rail service, that the rail service was going
- 15 to be able to provide more jobs.
- 16 Q. Now, how many employees did FEGUA have while
- 17 Ferrovías was running the railroad in Guatemala?
- 18 A. Excuse me, could you repeat the question?
- 19 0. Sure
- 20 How many employees were working for FEGUA
- 21 while Ferrovías was running the railroad,
- 22 approximately?

1035 1033 MR. SALINAS-SERRANO: I'm just going to 09:27:32 1 they were getting enough money pursuant to it, and so 09:24:57 1 2 object on the timeframe. If Mr. Stern can be more 2 I'm trying to let the Tribunal understand the context 3 specific if he wants a more particular timeframe, I 3 in which this testimony and the facts take place. I 4 believe that Ferrovías operated for a number of years. 4 think it's very relevant. BY MR. STERN: MR. SALINAS-SERRANO: Mr. President, just so Q. Well, on average from, say, 2000 to 2006, 6 that the record is clear, the witness has not 7 approximately how many employees worked--were working 7 testified to what Mr. Stern just said. That is 8 for FEGUA during that time period? 8 Mr. Stern's interpretation of documents that have been A. From 2000 to 2006, approximately 70 workers. 9 submitted, but he referred to testimony. There has Q. And did those numbers fluctuate in any way 10 been no testimony about that here today. 10 11 during that time period, or was it always about, on MR. STERN: Well, there's testimony in the 11 12 average, about 70 employees at FEGUA? 12 statement, and I'm certainly entitled to cross-examine A. It's a figure which has been an average as 13 him about our position in interpretation of the 14 from the moment that the privatization took place. 14 evidence. PRESIDENT RIGO: We feel the witness should Q. And could you describe generally what these 15 16 positions were, what these employees did for FEGUA 16 answer the questions. 17 during that time period? THE WITNESS: Excuse me, could you repeat the 17 A. Of course. There were employees; there are 18 question? 19 employees for security, administrative office 19 BY MR. STERN: 20 employees, directing or management positions, Q. Yes, if I recall it correctly, my question 21 secretaries, also supervisors of the rail network, and 21 was: Was there any reduction in staff or employees at 22 staff who were working in the various activities and 22 FEGUA after Ferrovías took over operation and 1034 1036 09:26:27 1 also in the rail museum. 09:28:44 1 rehabilitation of the railway in 1998? O. Now, after Ferrovías took over the railroad A. In the affirmative, yes, that's right, 3 in 1998-1999, were there any--was there any reduction 3 because before the privatization in 1993, there were 4 in the number of employees at FEGUA, or did the staff 4 nearly 1,500 workers. Then the privatization took 5 level remain approximately the same as it was prior to 5 place, the benefits were paid to all of the workers. 6 that? 6 There was a reduction so as to get into the process of MR. SALINAS-SERRANO: I'm just going to 7 privatization of rail services. 8 object to this line of questioning on the grounds that Then, when Ferrovías took over rail 9 it's outside the scope of the Witness's direct 9 operations, that number was maintained. One of the 10 examination--not direct examination, but Witness's 10 questions that I have been asked has to do with the 11 average number of workers in FEGUA, which was 70. 11 statements. He didn't testify about the amount of Q. So, just so I understand your testimony, were 12 employees, the organizational structure, anything like 13 that, and I also struggle to see what the relevance of 13 there--prior to Ferrovías taking over the railway 14 any of this is. 14 operations and rehabilitation in 1998, did FEGUA have PRESIDENT RIGO: Mr. Stern? 15 approximately 70 employees? 15 16 MR. STERN: Well, I'm going to get to the MR. SALINAS-SERRANO: That mischaracterizes 17 the testimony. I believe the witness said 1,500 17 relevance, but this has to do with Mr. Carrillo's 18 testimony about how they didn't think they got 18 employees. 19 their--enough money from Ferrovías pursuant to the MR. STERN: His testimony was in 1993 there 20 agreements and that he'd want to renegotiate the 20 were about 1,500 employees, and he said that was 21 terms, which is part of the evidence in this case of 21 reduced once the railway operations were shut down on 22 the Usufruct contracts because he didn't think that 22 FEGUA's side.

1037 1039 And I'm just asking a simple question. If I 09:33:13 1 statement, well, the amount to be paid by it is set 09:30:11 1 2 misstated his testimony, he can certainly disagree 2 forth there. However, there is a debt still pending. Q. Okay. I'm not sure you understood my 3 with it. 4 question. My question was regarding the Contracts 143 THE WITNESS: Excuse me, was there a 5 reduction? Yes. There was reduction in staff once 5 and 158 that were entered into by Ferrovías and FEGUA 6 Ferrovías started operations. 6 in 2003, so this is the second set of Equipment BY MR. STERN: 7 Contracts. Do you understand what I'm referring to? Q. All right. And just to close the questioning A. I understand, but I did not have knowledge of 9 on this, to this day how many employees does FEGUA 9 that until Sarceno, the Overseer, left. 10 currently have? Q. And I understand your testimony, sir. I'm 11 just trying to ask you--my question is: Ferrovías A. Sixty-nine right now. 11 Q. Thank you. 12 paid FEGUA Canon fees pursuant to those contracts, 12 13 Now, you were asked some questions about the 13 didn't they? 14 Contracts 143 and 158 in your awareness, when you 14 MR. SALINAS-SERRANO: I'm going to object. 15 became aware of those contracts. Do you recall that 15 Loaded question that calls for a legal conclusion 16 testimony? 16 insofar as it asks the witness whether the payments A. Excuse me, I don't understand the question. 17 were pursuant to a contract. 17 PRESIDENT RIGO: Could you rephrase the 18 O. Sure. 19 You were asked by Mr. Salinas a question 19 question as a factual matter, whether the payment was 20 about when you first became aware of Contracts 143 and 20 received or not. 21 158, the equipment contracts that were executed in 21 BY MR. STERN: 22 2003. Do you recall that testimony? O. Sir, did FEGUA receive--1040 1038 A. I had no knowledge of the contracts--well, I | 09:34:37 1 (Overlapping interpretation.) 09:31:40 1 2 only gained knowledge of the Contracts when the Q. Did FEGUA receive Canon fees from Ferrovías 3 Overseer, Mr. Sarceno, left. 3 for use of the equipment after 2003? Q. Okay. And so, you became first aware of A. I don't remember. Where in my statement do I 5 those contracts in 2004; is that correct? 5 say that? A. I don't remember the date exactly. Q. I'm not asking you about your statement. I'm Q. Okay. But you at some point did become aware just asking you a factual question regarding your 8 of those contracts after Overseer Sarceno left his 8 position and responsibilities at FEGUA. 9 position; correct? So, my question again: Did FEGUA receive A. That is correct, yes. 10 Canon fees from Ferrovias for use of the equipment, 10 Q. And as Chief Financial Manager or Chief of 11 the Rolling Stock, after 2003? A. Yes, that is correct. 12 the Financial Department of FEGUA, you were the person 13 who was responsible at the organization for receiving Q. And FEGUA accepted those Canon payments from 14 the Canon payments paid by Ferrovías pursuant to those 14 Ferrovías without any reservations; correct? A. What do you mean with any reservation? 15 contracts; correct? 15 A. Exactly. As the head of the Financing 16 THE INTERPRETER: One moment, sir. One 17 Department, that was my obligation. 17 moment. Q. And Ferrovías did pay FEGUA Canon fees (Phone rings in interpreter booth.) 19 pursuant to those contracts; correct? 19 BY MR. STERN: A. In 2000, if memory serves, it paid 7,500 Q. Did you accept those fees without informing 21 quetzales, and then in 2003, because of the Acta, I 21 Ferrovías? 22 think it's Acta Number 11 that I mentioned in my THE INTERPRETER: Just one moment, please.

1043 1041 09:36:02 1 One moment. Please ask the question again. 09:39:23 1 PRESIDENT RIGO: Mr. Carrillo, please go BY MR. STERN: 2 ahead and answer the question. Q. Did FEGUA accept those Canon fee payments MR. SALINAS-SERRANO: Just for clarity of the 4 from Ferrovías without informing Ferrovías that it did 4 record, in his testimony, both in his Witness 5 not believe that the equipment contracts were valid or 5 Statements and in direct examination was about 6 projections versus reality. There was no testimony legal? MR. SALINAS-SERRANO: Objection. Again, it 7 about contract content or contract interpretation. I 8 calls for a legal conclusion. 8 just want the record to be clear and our objection to MR. STERN: I'm asking him a factual 9 stand because there is no game being played. It's 10 question. It has nothing to do with a legal 10 just a matter of being fair to the witness and what he 11 conclusion. 11 has already testified to. PRESIDENT RIGO: We feel the witness should BY MR. STERN: 13 answer the question. He's the Chief Financial Officer 13 Q. Sir, do you need me to ask the question 14 of the company. 14 again? THE WITNESS: Yes, indeed, that is the case. 15 Α. Yes, please. 15 16 THE INTERPRETER: We're ready, sir. Okay. Based on your knowledge and BY MR. STERN: 17 understanding of the Usufruct contracts--and if you 17 18 can't answer the question, that's perfectly Q. Now, in your Witness Statements you complain 19 that Ferrovías paid FEGUA only a fraction of the Canon 19 fine--there's nothing that obligates Ferrovías to pay 20 any specified minimum amount of Canon fees to FEGUA; 20 fees that it had originally projected it would pay 21 FEGUA in its bid proposal; correct? 21 correct? A. That is correct. 22 A. There is a percentage related to the 1042 1044 In connection with the Economic Bid, that is 09:40:26 1 operation that Ferrovías may have, not for it to 09:38:16 1 2 comply with the bid, but the bid was taken as a basis 2 the case, yes. 3 for the Contract to be awarded to Ferrovias. Q. Okay. But you would agree that there 4 was--based on your understanding that there's nothing Q. And, to your knowledge, FEGUA never accused 5 in any of the Usufruct contracts that obliqated 5 Ferrovias of being in breach of any of the Usufruct 6 contracts because it had not paid a sufficient amount 6 Ferrovias to pay FEGUA any specified minimum amount of 7 Canon fees, did it? 7 of Canon fee to FEGUA? MR. SALINAS-SERRANO: Objection. If counsel A. As far as I can remember, no, it didn't. 9 wants to ask him about a contract, he can ask him. Q. Okay. Now let's talk about Ferrovías's bid 10 There are three lengthy Contracts, and he's asking him 10 proposal because you were involved in evaluating 11 to testify about the contents of all of them at the 11 Ferrovías's bid proposal which resulted in the Award 12 of the Usufruct to them? 12 same time. PRESIDENT RIGO: Would you rephrase the A. That is correct. I was a member of the 14 question, be more specific. 14 evaluating Board of the bids. MR. STERN: I'm asking based on his knowledge Q. Okay. And you reviewed--I presume you 15 16 of all of the contracts, and if he doesn't know, he 16 reviewed Ferrovías's bid proposal when it was 17 can't answer the question, that's fine. But if we're 17 submitted? 18 going to play this game about whether a lay witness A. Indeed, yes, that is the case. I reviewed 19 can understand, have an understanding of the terms of 19 the bid. 20 the Contract, I think we're going to have a lot of Q. Okay. Could you turn to Exhibit C-15, which 21 problems going forward, especially what's already been 21 is in that binder--does he have his binder? 22 asked throughout this proceeding here. MR. SALINAS-SERRANO: I believe the witness

|  | 1045   |  | 1047  |
|--|--|--|---|
| 00.41.51 1   | does not have a binder. Nor do we.   | 00.46.27 1   | turnover of each one-year period of said entity. FVG  |
| 2  | MR. STERN: I apologize for that. I thought   |  | shall not be liable to pay the amounts of money   |
| 3  | they'd been distributed.   | 3  | expressed in the column labeled 'payments to FEGUA'   |
| 4  | (Pause.)   | 4  | but is compelled of respecting the values mentioned in  |
| 5  | BY MR. STERN:  | 5  | the column labeled 'percentage.'"   |
| 6  | Q. Okay, Mr. Carrillo. Now that you have your  | 6  | So, here, Ferrovias was telling the   |
| 7  | binder, could you turn to Tab 3. Do you have that?   | 7  | Government of Guatemala in its proposal that it was   |
| 8  | A. Yes. I'm on Tab 3.  | 8  | not promising or agreeing to pay any specified amounts  |
| و  | Q. Okay. And do you recognize the document in  | 9  | of Canon payment to FEGUA pursuant to the Right-of-Way  |
| 10   | Tab 3 which is Exhibit C-15 as the bid proposal that   | 10   | Usufruct; correct?  |
| 11   | was submitted by Ferrovias?  | 11   | Sir, are you prepared to answer my question,  |
| 12   | A. Yes, I do.  | 12   | or are you still doing review?  |
| 13   | Q. Okay. And if you turn to the pages which  | 13   | A. Could you please rephrase the question. I'm  |
| 14   | concern the economic offer made by Ferrovias.  | 14   | looking at the charts. I was reviewing them.  |
| 15   | THE INTERPRETER: Mr. Stern, if you could   | 15   | Q. Okay. I think it's a pretty straightforward  |
| 16   | tell us the pages Spanish and in English, that would   | 16   | question, but my question was, in this proposal, which  |
| 17   | help both the interpreter and the witness.   | 17   | the Government of Guatemala reviewed and accepted from  |
| 18   | MR. STERN: The English version begins  | 18   | Ferrovías, Ferrovías told the Government of Guatemala   |
| 19   | RDC000428, and the Spanish version begins on, I  | 19   | that it was not promising or agreeing to pay any  |
| 20   | believe, on Page RDC000387.  | 20   | specified amounts of use of Canon payment to FEGUA  |
| 21   | BY MR. STERN:  | 21   | pursuant to the Right-of-Way Usufruct; correct?   |
| 22   | Q. And then turn to Page RDC000391.  | 22   | A. That is correct, but the Board took this as a  |
|  |  |  |   |
|  |  |  |   |
|  | 1046   |  | 1048  |
| 09:44:47 1   | 1046<br>Do you see that, sir?  | 09:49:03 1   | 1048 basis to grant the concession, so it was a fantasy.  |
| 09:44:47 1   |  | 09:49:03 1   |   |
|  | Do you see that, sir?  | 2  | basis to grant the concession, so it was a fantasy.  Q. What do you mean by it was a "fantasy"?  A. What the Board took as the basis for the  |
| 2  | Do you see that, sir?  A. Yes, I see it. It's right here.  Q. And this is the economic proposal that Ferrovías presented with regard to the right-of-way   | 2<br>3<br>4  | basis to grant the concession, so it was a fantasy.  Q. What do you mean by it was a "fantasy"?  A. What the Board took as the basis for the  Award was the projections that were included in the   |
| 2 3  | Do you see that, sir?  A. Yes, I see it. It's right here.  Q. And this is the economic proposal that Ferrovías presented with regard to the right-of-way Canon payment, projected Canon payments.  | 2<br>3<br>4<br>5   | basis to grant the concession, so it was a fantasy.  Q. What do you mean by it was a "fantasy"?  A. What the Board took as the basis for the  Award was the projections that were included in the bids and the economic support that apparently   |
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| 2<br>3<br>4<br>5<br>6<br>7<br>8  | Do you see that, sir?  A. Yes, I see it. It's right here.  Q. And this is the economic proposal that Ferrovías presented with regard to the right-of-way Canon payment, projected Canon payments.  A. I see that, yes.  Q. And then if you go to Page RDC000394, it states in the second paragraph: "The above-mentioned   | 2<br>3<br>4<br>5<br>6<br>7<br>8  | basis to grant the concession, so it was a fantasy.  Q. What do you mean by it was a "fantasy"?  A. What the Board took as the basis for the Award was the projections that were included in the bids and the economic support that apparently Ferrovías had.  Q. Well, let's look at Exhibit R-330, which is A. If you allow me to do so, I would like to  |
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09:50:40 1 This other one I did not know of. But if you look at

- 2 the files, these notes where they say, "payment of
- 3 FEGUA" in 1998, it says percentage of 5 percent, one
- 4 point some million. That is not what in the original
- 5 bid states, which says that in '98 this is the number
- 6 370, 22 million and some.
- 7 BY MR. STERN:
- 8 Q. Okay. Have you fully clarified your answer,
- 9 sir?
- 10 A. Yes.
- 11 Q. Would you turn to Tab 10 in your binder.
- 12 There is an English translation at the front of that
- 13 tab, and then behind the blue sheet there is the
- 14 original Spanish version.
- Do you see that?
- 16 A. Yes, I do.
- 17 O. And this is Exhibit R-330. This is a
- 18 document entitled, "Comparative Chart Public Tender
- 19 Guatemala Railroad System." Correct?
- 20 A. That's correct.
- 21 Q. And this chart sets forth the criteria that
- 22 the ratings board on which you serve used to accept

- 09:53:42 1 by Ferrovías.
  - Q. Right, but I just want the record to be clear because this is from your statement?
  - A. Yes, yes, Ferrovias was the one that
  - 5 presented the best bid.
  - 6 Q. Right. But your statement--I'm looking at
  - 7 Paragraph 4 here, and you can look at it yourself--you
  - 8 state, Paragraph 4, "Of the two bids that were
  - 9 submitted, only the offer from Ferrovías met the basic
  - 10 requirements of the Bidding Terms governing the
  - 11 process." Correct?
  - 12 PRESIDENT RIGO: Would you state the
  - 13 paragraph.
  - 14 MR. STERN: I did state it. It's Paragraph 4
  - 15 of his First Statement.
  - 16 PRESIDENT RIGO: Okay.
  - 17 THE WITNESS: Can I read it, then?
  - 18 BY MR. STERN:
    - Q. Paragraph 4? Yes, feel free to read
  - 20 Paragraph 4.

19

- 21 (Witness reviews document.)
- 22 A. Yes I read it. Exactly.

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- 09:52:14 1 the bids submitted for the Right-of-Way Usufruct;
  - 2 correct?
  - 3 A. That is correct.
  - 4 Q. And this chart shows that there were two
  - 5 formal bids submitted to the Government, one by
  - 6 Ferrovias and one by a group named Agenda 2000;
  - 7 correct?
  - 8 A. Correct.
  - 9 Q. And the bid from Agenda 2000, as you state in
  - 10 your statement--Paragraph 4, I believe--did not even
  - 11 meet the basic requirements of the Bidding Terms;
  - 12 correct?
  - 13 A. Correct.
  - 14 Q. So, the only qualifying bid for the railway
  - 15 Usufruct was from Ferrovias that the Government
  - 16 received?
  - 17 A. Exactly. It was the organization that
  - 18 presented the best bid.
  - 19 Q. Well, it was the only organization that
  - 20 submitted a qualifying bid; correct?
  - 21 A. They both submitted their bids, but the one
  - 22 that was better, according to the Board, was the one

- 09:55:41 1 Q. And I'm reading from it--these are your words
  - 2 here, Mr. Carrillo. You wrote in your statement, "Of

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- 3 the two bids that were submitted to the Government,
- 4 only the offer from Ferrovias met the requirements of
- 5 the Bidding Terms governing the process." Correct?
  - A. Correct.
- Q. So, when it came time to award the Usufruct,
- 8 the railway Usufruct, the ratings Board on which you
- 9 served had to choose between awarding it to Ferrovías
- 10 or not awarding it to anyone; correct?
- 11 A. Correct. If both organizations had failed to
- 12 meet the Bidding Terms, the process would be--would
- 13 have been declared unawarded.
- 14 O. And if the Usufruct had been awarded to
- 15 nobody, then FEGUA would not have--the railway would
- 16 not have been reopened; correct?
- 17 MR. SALINAS-SERRANO: Objection. Calls for
- 18 speculation and assumes facts not in evidence.
- 19 PRESIDENT RIGO: Would you reformulate it.
- 20 BY MR. STERN:
- Q. If the Government had decided not to award
- 22 the Usufruct to anyone, including Ferrovías, did

1055 1053 09:57:24 1 FEGUA, to your knowledge, have the financial resources 10:01:12 1 Q. If you go to Tab 6 in your binder, this is 2 the letter from Ferrovias that you are addressing in 2 to reopen the railway? A. A new process would have been established, 3 your letter to Dr. Gramajo--correct?--which is Exhibit 4 and we didn't have the capacity in FEGUA. That is why 5 we wanted to privatize, and we wanted to have a better A. That is G-06204 dated November 15, 2004. 6 future for the company and for the railroad to be 6 It's not very clear the number up there. 7 operational. Q. Well, you would agree that the letter we were Q. And is it fair to say that if the Usufruct 8 looking at, the November 24 letter that you wrote, 9 had not been awarded to Ferrovías or anyone else, 9 Exhibit R-10, was written in response to or addressing 10 FEGUA would not have received any Canon fees from the 10 what is in Exhibit R-9, this letter from November 15, 11 Usufructary; correct? 11 2004, from Jorge Senn; correct? A. It should have been a different process, a A. Yes, that is correct. 13 different bidding process that should have been opened Q. Okay. And in this letter from Mr. Senn to 14 for the railroad to have become active again if the 14 Vice-Minister Diaz, he was requesting the Government's 15 support on three points that were at issue between 15 Bidding Terms had not been complied with in this 16 process. 16 Ferrovias and FEGUA; correct? Q. How do you know that, sir, that there would A. Correct. 17 17 18 been a different process or a new process? Q. And those three points are in the letter A. I don't know what the process is or the 19 rectification of FEGUA's deposits to the Trust for 20 proceedings are, but in the way I view things, that's 20 Rehabilitation and Modernization of the right-of-way; 21 the way it should have been done. 21 official and formal acknowledgement of Usufruct Q. So, you're just expressing your personal 22 equipment Contracts 143 and 158; and squatter issues 1054 1056 09:58:56 1 view; correct? 10:03:09 1 on the South Coast right-of-way; correct? A. In connection with the new process, yes. A. Correct. Q. Okay. Let's go to Exhibit R-10, which is MR. SALINAS-SERRANO: If he can be shown the 4 Tab 7 in your binder. Do you see that exhibit? 4 entire third point, that's not what's being projected. A. Excuse me, which one? 5 It takes it completely out of context. Q. Tab 7, and again the original version is MR. STERN: I don't understand. He has the 7 behind the blue sheet behind that tab, the Spanish 7 letter in front of him, and he can read it. 8 version. Do you see that? MR. SALINAS-SERRANO: It's--A. Yes. MR. STERN: I'm reading from the headings, 9 Q. Okay. And this Exhibit R-10--this is an 10 essentially. 10

- 11 official letter dated November 24, 2004, that you
- 12 wrote to the FEGUA Overseer Dr. Gramajo.
- 13 A. Correct. My signature is there.
- 14 Q. Right.
- 15 And you wrote this letter in response to a
- 16 request from Dr. Gramajo for your views on an official
- 17 letter designated GG-062-04 from Ferrovias; correct?
- 18 A. Yes. This is the response to a sheet, a step
- 19 sheet, and, yes, I did write this answer.
- 20 Q. Okay. And the letter that is referred
- 21 to--excuse me.
- 22 (Pause.)

- 11 MR. SALINAS-SERRANO: It's Mr. Stern's
- 12 characterization of the third point which, now that
- 13 the entire text is projected, you can see that there's
- 14 absolutely no mention of squatters.
- 15 MR. STERN: And I object to the counsel's
- 16 effort to coach his witness once he has already
- 17 answered the guestion.
- 18 MR. SALINAS-SERRANO: That the document does
- 19 not mention squatters is indisputable. It's before
- 20 you. It's no effort to coach. It's just an effort to
- 21 preserve the record because that's not what the
- 22 document says.

10:04:16 1 BY MR. STERN:

Q. All right. Let's move on. Let's move back to your letter, Exhibit R-10, which is again Tab 7, if

4 we could go back to that.

Now, in Exhibit R-10, your letter to
Dr. Gramajo, you were responding to the points raised

7 in Mr. Senn's letter to Vice-Minister Diaz; correct?

8 A. Correct. I am replying to Mr. Gramajo as 9 Overseer of FEGUA. He is the addressee of this letter

10 in response to 4560--that is, the worksheet 4560.

11 Q. And in your letter with regard to the Trust 12 Fund, you can see that under the terms of Contract

13 402, FEGUA was obligated to contribute to the Trust,

14 regardless of whether Ferrovías was making any Canon

15 payments to FEGUA; correct?

16 A. In particular--what number or what paragraph

17 are you referring to?

18 Q. I'm looking at Item one in your letter, and I

19 can just read the words here, which you wrote: "In

20 other words, FEGUA was to contribute to the Trust even

21 when the Usufructary was not contributing any Canon

22 and FEGUA was not receiving private funds. The

10:07:34 1 thereof." You wrote that; correct?

A. Correct. I wrote that.

Q. Now, nevertheless, you go on in your letter

4 to recommend that FEGUA should not comply with its

5 Trust Fund obligations because FEGUA had not received

6 from Ferrovias the amount of Canon payments that

7 Ferrovías had estimated FEGUA would receive in its

8 Economic Bid for the Usufruct: correct?

A. If FEGUA had received the Canon payments,

10 they would be in a position to fulfill the payment

11 into the Trust Fund, but in the meantime they did not

12 have the financial capability to do so.

13 Q. If FEGUA was in the financial capability to

14 do so, but you acknowledge they had an obligation to

15 do so?

16 A. But as long as they had the funds to do so.

17 Otherwise it was impossible to do it.

18 Q. Okay. Now, with regard to official and

19 formal acknowledgement of Usufruct Equipment Contract

20 143, you wrote--and I'm looking at Item 5 of your

21 letter--you wrote: "I suggest that this Contract be

22 renegotiated for FEGUA to receive a specific royalty

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10:05:57 1 strategic basis for the operation thereof."

Did I read that correctly?

3 MR. SALINAS-SERRANO: I'm just going to

4 object to the line. The Tribunal's jurisdictional

5 ruling has already decided that the issue of Canon

6 payments by FEGUA is outside this Tribunal's 7 jurisdiction--I'm sorry, not Canon payments. The

8 Trust Fund payments by FEGUA is outside the Tribunal's

9 jurisdiction. My apologies.

10 (Tribunal conferring.)

11 PRESIDENT RIGO: That does not mean that

12 there may not be questions on that issue I understand

13 that are relevant in the overall context. That's from

14 the Tribunal's point of view. He should answer the

15 question.

16 THE WITNESS: Would you please repeat the

17 question to me.

18 Q. Yes. Again, in the first Item one in your

19 letter you wrote: "In other words, FEGUA was to

20 contribute to the Trust even when the Usufructary was

21 not contributing any Canon and FEGUA was not receiving

22 private funds, the strategic basis for the operation

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2 trust. In accordance with numeral 6.4 of the terms of

3 reference that gave rise to this Usufruct, the

10:09:34 1 and not go back to Ferrovias through the figure of a

4 Contract signed between the Parties is to be approved

5 by a Government Agreement."

Did I read that correctly?

A. Yes, you read it correctly.

8 Q. So, correct me if I'm wrong, if I understand

9 what you're saying here, you were suggesting that

10 Contract 143 be renegotiated for FEGUA to receive a

11 better economic benefit from the Contract; correct?

A. I was referring in good faith to the fact

13 that both entities should have common agreement on the 14 funds to be received by both. In the case of FEGUA,

15 they did not have the capability to fulfill

16 commitments since Ferrovías was not paying the Canon

17 amounts.

18 Q. Well, Ferrovías was paying the Canon amounts,

19 wasn't it? It's just you didn't think it wasn't

20 paying you enough; is that right?

21 A. It was not enough based on the projections

22 made in the offer.

10:11:16 1 Q. Is it your testimony that FEGUA didn't

- 2 perform its obligations to contribute its funds to the
- 3 Trust because Ferrovías was not paying you enough
- 4 Canon fee pursuant to the Usufruct contracts?
- 5 A. That is correct, because the company had no
- 6 other income.
- 7 Q. Well, sir, that's not correct. Wasn't FEGUA
- 8 also receiving income from this time separate from
- 9 Ferrovías?
- 10 A. Separate income? Only in connection with the
- 11 Usufruct Agreement, the right-of-way
- 12 agreement--Contract.
- 13 Q. So, you, as Chief of the Financial Department
- 14 of FEGUA, don't recall that at this time and to this
- 15 day, I believe, that FEGUA had been receiving income
- 16 from a lease arrangement with COBIGUA?
- 17 A. I'm sorry, that is the case, but as part of
- 18 the general budget for the company we also take into
- 19 account Canon payments. I'm sorry I did not remember
- 20 that, but yes, we do receive that amount from COBIGUA.
- Q. And you weren't putting those monies into the
- 22 Trust, correct, because you had to pay your employees;

10:15:25 1 (Witness reviews document.)

- A. I've read it.
- Q. Okay. And to summarize--and correct me if
- 4 I'm wrong--in this letter, you asked the then-FEGUA
- 5 Overseer that he formally request to Ferrovias that
- 6 they pay the Canon fees that it owed FEGUA for its use
- 7 of the railroad equipment since January 2000; correct?
- A. Correct.
- Q. Okay. Now, let's look at Exhibit R-198,
- 10 which is at Tab 9. And this is a letter from the
- 11 Overseer Minera to Mr. Senn of Ferrovías, dated
- 12 August 22nd, 2002, which was the same day as your
- 13 letter to the Overseer; correct?
- 14 A. That's correct.
- 5 Q. And you saw a copy of this letter at around
- 16 the time this was sent; correct?
  - A. I remember my letter.
- 18 Q. And do you remember seeing this letter as
- 19 well that Overseer Minera sent to Mr. Senn on the same
- 20 day as your letter?
- 21 A. I did not remember it. I just remembered
- 22 mine

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10:13:00 1 correct?

- 2 A. That is for expenses, for the operational
- 3 expenses based on the expenses the company has and
- 4 also to pay retirement pensions and also the employees
- 5 from the company.
- 6 Q. Okay. Let's change topics here.
- 7 You've testified, I think, on a number of
- 8 occasions that you were not aware of the existence of
- 9 Contracts 143 and 158 as a replacement for Contract 41
- 10 until after Overseer Sarceno left FEGUA; correct?
- 11 A. That is correct.
- 12 Q. Okay. Could you turn to Exhibit C-65 which
- 13 is Tab 4. And this is an August 22nd, 2002, letter to
- 14 the then-FEGUA Overseer Minera in which you request
- 15 that--you ask that he formally request to Ferrovías
- 16 that it pay FEGUA the Canon fee it is owed for its use
- 17 of the railroad equipment since January 2000; correct?
- 18 A. I'm sorry, where do I--is it said? What
- 19 paragraph number are you referring to?
- 20 Q. Well, I'm referring to the entire letter, and
- 21 feel free to read it. It's a fairly short letter.
- 22 A. Thank you.

10:18:14 1 O. Okay. But you were aware that the Overseer

2 had made in response to your request to him that he

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- 3 had followed up with Ferrovias to request payment of
- 4 the Canon fee; correct?
- 5 A. I don't remember. That is the Overseer, the
- 6 one in charge of that, and my signature is not there.
- 7 I don't remember this letter by the Overseer.
- Q. So, you were never aware that the Overseer
- 9 had followed up on your request that Ferrovias pay the
- 10 equipment fee Canon to FEGUA?
- 11 A. I knew that he had done so, but I do not
- 12 remember the communication as such. I did know that
- 13 he did it, but I don't remember the note as such, the
- 14 communication as such.
- 15 Q. Now, in this letter to Ferrovías, Overseer
- 16 Minera wrote at the end here: "Given the silence of
- 17 the Higher Authorities for approval of Contract
- 18 Number 41, we are ready to renegotiate the Contract."
- 19 Do you recall ever having a discussion with
- 20 Overseer Minera regarding his offer in this letter to
- 21 renegotiate the Equipment Contract, given the lack of
- 22 approval of that contract?

1065 1067 A. I don't remember talking to him about that. 10:23:43 1 and it's okay. We recorded the minute, and that was 10:19:58 1 So, you were never aware that he made this 2 good for the company. 3 offer to Ferrovias; correct? PRESIDENT RIGO: Your last question. 3 A. I'm not saying that. I'm saying--I don't BY MR. STERN: 5 remember it. Q. And when you signed this, you never asked any 6 questions about why the minute--the agreement on the Q. Let's look at Exhibit C-67, which is Tab 5 in 7 your notebook, your binder. In Exhibit C-65, the 7 Canon fees only went to August 13, 2003? 8 original behind the blue sleet, is the written minute A. I was just -- it was just indicated to me that 9 entry--it's a handwritten Minute entry Number 11-2003 9 Ferrovías was going to pay, that we needed to carry 10 from FEGUA's books: correct? 10 out the estimation, and this is the signature of the A. That is correct. 11 general auditor of the company, also the financial 11 Q. And it's dated October 1st, 2003; is that 12 official and my own, and it was fine. They were going 12 13 right? 13 to pay, and that's it. There were no further details. A. That is correct. 14 14 MR. STERN: Thank you. PRESIDENT RIGO: Mr. Salinas. Q. And if you turn to the second page, your 15 16 signature is one of the signatures at the end of the 16 MR. SALINAS-SERRANO: Thank you, 17 minute entry? 17 Mr. President. A. That is correct. That's my signature. REDIRECT EXAMINATION 18 19 Q. And the minute entry states that the Parties 19 BY MR. SALINAS-SERRANO: 20 were all in agreement that the total amount of Canon Q. Mr. Carrillo, do you recall questions from 21 owed for Ferrovías' use of the railway equipment from 21 Mr. Stern regarding the discrepancy between the 22 the beginning of its operations to August 13, 2003, 22 projections that Ferrovías had made in its bid 1066 1068 10:25:06 1 proposal and what Ferrovías actually ended up paying? 10:22:02 1 was 330,781 and 35 cents or whatever, quetzales; A. Would you please repeat your question? 2 correct? A. That is correct. Q. Sure. Q. And that amount was equivalent to 1 percent Do you recall questions from Mr. Stern 5 on the total invoicing of freight transport; correct? 5 regarding the difference between the projections that A. That is correct. That's stated in the 6 Ferrovías had made in its bid and the actual payments 7 minutes. 7 received by FEGUA? Q. And if I understand your testimony, you did A. Yes, I remember that. 9 not know at the time you signed this that the Parties Q. To put the matter in context, sir, can we 10 had already negotiated and entered into a new 10 have R-1, please. I'm going to hand you a copy of 11 the--11 Equipment Contract; correct? A. Up to that date, I did not know. Up to the ARBITRATOR EIZENSTAT: Where could we find 13 time this minute of 11/2003 was recorded, I did not 13 that, please? 14 know. 14 MR. SALINAS-SERRANO: Right now, Secretary Q. So, you didn't find it odd that this minute 15 Eizenstat, we are going to project the document on the 16 entry that you had signed and agreed to only covered 16 screen, but it's Exhibit R-1, and I will endeavor to 17 the Canon fees Ferrovias owed to August 13, 2003, and 17 get you a physical copy now. My apologies. 18 not through the end of the month or the end of MR. STERN: Could I have a copy as well. 18 19 September 2003? MR. SALINAS-SERRANO: Sure. I will do my A. Of course, it caught my attention because we 20 best. The document is being projected on the screen, 20

21 and it is the Bidding Terms for Contract 402.

BY MR. SALINAS-SERRANO:

21 needed money for the company, and it was a good thing

22 that they were going to pay. They were going to pay,

|  | 1069   |  | 1071  |
|--|--|--|---|
| 10:26:42 1   | Q. Now, Mr. Carrillo, I direct you to  | 10:30:24 1   | the Bidding Committee, the Business Plan portion of   |
| 2  | Section 3.5.4 of the Bidding Rules. Section 3.5.4,   | 2  | the scoring range was the most important?   |
| 3  | which in English is entitled, "Process for the Scoring   | 3  | MR. STERN: Objection. Leading question.   |
| 4  | of Offers."  | 4  | PRESIDENT RIGO: Sustained.  |
| 5  | A. What number did you say?  | 5  | BY MR. SALINAS-SERRANO:   |
| 6  | Q. 3.5.4.  | 6  | Q. Which was the most important element in the  |
| 7  | MR. STERN: I object to these questions. The  | 7  | scoring range?  |
| 8  | issue as to what Ferrovías was obligated or should   | 8  | A. Within financial capacity.   |
| 9  | have paid is contained within the legal documents  | 9  | MR. SALINAS-SERRANO: Let me see   |
|  | between the Parties. The question of what they   | 10   | Mr. Carrillo's First Witness Statement Page 4 in the  |
| 11   |  | 11   |   |
| 12   |  | 12   | BY MR. SALINAS-SERRANO:   |
| 13   | MR. SALINAS-SERRANO: I think Mr. Stern   | 13   | Q. Now, I apologize, Mr. Carrillo. Going back   |
| 14   | thought it relevant enough to ask questions about it   | 14   | for one second, as I was reviewing the transcript, in   |
| 1  | in cross-examination.  | 15   | answer to my question you said "financial capacity."  |
| 16   | MR. STERN: That's because counsel has raised   | 16   |   |
| 17   | it as an issue in his testimony.   | 17   | A. Financial capacity?  |
| 18   | MR. SALINAS-SERRANO: Mr. Stern asked   | 18   | Q. Did can you explain that to me, why  |
| 19   | questions about it during cross-examination. I think   |  | there'sand I just want to understand how this   |
| 1  | I'm entitled to put the issue in context.  | 20   | •   |
| 21   | PRESIDENT RIGO: Just go ahead and ask the  |  | and a maximum of 15 to financial capacity, but a  |
| 22   | question.  |  | maximum of 70 to Business Plan.   |
|  | 1******  |  |   |
|  |  | 1  |   |
|  |  |  |   |
|  | 1070   |  | 1072  |
| 10:28:35 1   | BY MR. SALINAS-SERRANO:  | 10:32:03 1   | MR. STERN: Objection. Is he trying to   |
| 2  | BY MR. SALINAS-SERRANO:<br>Q. Mr. Carrillo, are you located at Section   | 2  | MR. STERN: Objection. Is he trying to impeach his own witness here? He's answered the   |
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| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17                         | BY MR. SALINAS-SERRANO: Q. Mr. Carrillo, are you located at Section 3.5.4 of the document? A. Yes. It refers to the process to qualify the offers or to score the offers. Q. Would you tell the Tribunal what do the numbers to the right of each of the points mean? A. These are scores considered by the Board based on the terms and conditions of the bid to be able to award the bid to the winning company. Q. And what was the range of points that was ascribed to the Business Plan in that scoring range? A. Regarding the range, it says experience in railroad operation and engineering, zero to 15; financial capacity, zero to 15; Business Plan, zero to 70. Q. Now, just to make sure we understand, does that mean that the Board weighted the Business Plan between zero and 70 points of the total 100 points possible of the offers?   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17                         | MR. STERN: Objection. Is he trying to impeach his own witness here? He's answered the question.  MR. SALINAS-SERRANO: I'm trying to understand. If the Witness's answer is the answer, that's fine. I'm trying to understand what the points mean.  MR. STERN: I think he's asked several questions on that, and I think he's answered the questions fully and completely.  (Tribunal conferring.)  PRESIDENT RIGO: We think the witness has already answered, so if you could move on.  MR. SALINAS-SERRANO: Just for the record, I was just trying to understand what the points mean. I didn't know this was a gotcha game, but I will move on.  BY MR. SALINAS-SERRANO:  Q. Now  (Comment off microphone.)                                    |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | BY MR. SALINAS-SERRANO: Q. Mr. Carrillo, are you located at Section 3.5.4 of the document? A. Yes. It refers to the process to qualify the offers or to score the offers. Q. Would you tell the Tribunal what do the numbers to the right of each of the points mean? A. These are scores considered by the Board based on the terms and conditions of the bid to be able to award the bid to the winning company. Q. And what was the range of points that was ascribed to the Business Plan in that scoring range? A. Regarding the range, it says experience in railroad operation and engineering, zero to 15; financial capacity, zero to 15; Business Plan, zero to 70. Q. Now, just to make sure we understand, does that mean that the Board weighted the Business Plan between zero and 70 points of the total 100 points possible of the offers? A. That is correct. That was the range. | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | MR. STERN: Objection. Is he trying to impeach his own witness here? He's answered the question.  MR. SALINAS-SERRANO: I'm trying to understand. If the Witness's answer is the answer, that's fine. I'm trying to understand what the points mean.  MR. STERN: I think he's asked several questions on that, and I think he's answered the questions fully and completely.  (Tribunal conferring.)  PRESIDENT RIGO: We think the witness has already answered, so if you could move on.  MR. SALINAS-SERRANO: Just for the record, I was just trying to understand what the points mean. I didn't know this was a gotcha game, but I will move on.  BY MR. SALINAS-SERRANO:  Q. Now  (Comment off microphone.)  MR. SALINAS-SERRANO: I could see. |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20       | BY MR. SALINAS-SERRANO: Q. Mr. Carrillo, are you located at Section 3.5.4 of the document? A. Yes. It refers to the process to qualify the offers or to score the offers. Q. Would you tell the Tribunal what do the numbers to the right of each of the points mean? A. These are scores considered by the Board based on the terms and conditions of the bid to be able to award the bid to the winning company. Q. And what was the range of points that was ascribed to the Business Plan in that scoring range? A. Regarding the range, it says experience in railroad operation and engineering, zero to 15; financial capacity, zero to 15; Business Plan, zero to 70. Q. Now, just to make sure we understand, does that mean that the Board weighted the Business Plan between zero and 70 points of the total 100 points possible of the offers?   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20       | MR. STERN: Objection. Is he trying to impeach his own witness here? He's answered the question.  MR. SALINAS-SERRANO: I'm trying to understand. If the Witness's answer is the answer, that's fine. I'm trying to understand what the points mean.  MR. STERN: I think he's asked several questions on that, and I think he's answered the questions fully and completely.  (Tribunal conferring.)  PRESIDENT RIGO: We think the witness has already answered, so if you could move on.  MR. SALINAS-SERRANO: Just for the record, I was just trying to understand what the points mean. I didn't know this was a gotcha game, but I will move on.  BY MR. SALINAS-SERRANO:  Q. Now  (Comment off microphone.)                                    |

- 10:33:10 1 Q. Now, going to the Witness's First Statement,
  - 2 Page 4 in the English version, Mr. Stern asked you
  - 3 some questions about whether it was your understanding
  - 4 as a Board that Ferrovias was obligated to make the
  - 5 payments it projected. I want to ask you some
  - 6 questions about that. These Canon payments, what were
  - 7 they based on, the payments, right-of-way Canon
  - 8 payments under Contract 402, what were they based on?
  - 9 A. It was at 5 percent of gross freight
  - 10 transported in the first five years.
  - 11 Q. What was the total projected amount in FVG's
  - 12 economic proposal in quetzales?
  - 13 A. It's in my statement. Can I take a look at
  - 14 it?
  - 15 Q. I'm referring to the chart following
  - 16 Paragraph 7 of your First Declaration.
  - 17 MR. STERN: I'm going to object to this line
  - 18 of questioning. I don't believe it's within the scope
  - 19 of my cross. I did not ask him any questions
  - 20 regarding this type of comparison at all. My question
  - 21 was with regards to the obligations, not the amounts
  - 22 that were paid or not paid.

- 10:35:56 1 A. Yes, those are quetzales.
  - Q. How much did Ferrovías actually pay?
  - A. 7,158,000.
  - Q. Now, you also heard questions from Mr. Stern
  - ${\tt 5}\,$  about whether Ferrovías's bid was the only qualifying
  - 6 bid?
  - 7 A. Yes, indeed, I did hear those questions.
  - Q. Did FEGUA have any alternative if it decided
  - 9 that either (a), none of the bids were conforming, or
  - 10 (b), some were, but they weren't to the Committee's
  - 11 satisfaction?
  - A. Excuse me, could you please put the question
  - 13 to me again.
    - 4 Q. What were the Bidding Committee's options if
  - 15 it did not approve of any or all of the bids submitted
  - 16 to it for Contract 402?
  - 17 A. The options that the Evaluating Board had
  - 18 were to declare that there was no winning bidder, if
  - 19 none of the Parties actually satisfied the Bidding
  - 20 Terms.
  - Q. Would the Committee have not awarded the bid
  - 22 to anyone?

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- 10:34:39 1 MR. SALINAS-SERRANO: Not unexpectedly, it's, 10:37:39 1
  - 2 in fact, true that Mr. Stern didn't ask him about the
  - 3 number, but he did ask him about the projections and
  - 4 what those were and how those affected the
  - 5 obligations. I would just like to put that issue in
  - 6 context again. He was certainly asked about this
  - 7 issue in cross-examination.
  - 8 MR. STERN: I disagree, and I think the
  - 9 record speaks for itself.
  - 10 PRESIDENT RIGO: If the witness may answer
  - 11 the question.
  - 12 BY MR. SALINAS-SERRANO:
  - 13 Q. Would you like me to repeat the question,
  - 14 Mr. Carrillo?
  - 15 A. Please, if you could do me that favor.
  - 16 Q. What was the total amount of projected
  - 17 payments in FVG's economic proposal for the Canon
  - 18 payments under--for right-of-way under Contract 402?
  - 19 A. From 1998 to 2007, it was to have paid
  - 20 39 million, 39,636,000.
  - Q. And those figures are in quetzales; is that
  - 22 correct?

- 37:39 1 A. Exactly. If it didn't satisfy the Bidding
  - 2 Condition, that would have to have been done.
  - Q. You were also asked questions about a letter

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- 4 that you sent to Mr. Gramajo in November 2004.
- 5 Remember those questions? And specifically that's
- 6 R-10, which is in Tab 7 of the binder that Claimant's
- 7 counsel gave you.
- 8 A. Yes, that's right.
- 9 Q. Did you send this letter to anyone other than
- 10 Dr. Gramajo?
- 11 A. No, just to Dr. Gramajo.
- 12 Q. At Point 5 of that letter, again Tab 7, it is
- 13 R-10, second page in the English version, Point 5, you
- 14 referred to a request by Mr. Senn of formal--official
- 15 and formal acknowledgement of the Contract for
- 16 Usufruct Railroad Equipment.
- 17 Do you see that?
- 18 A. Please give me the chance to read it.
- 19 Q. And it's Point 5 of that letter.
- 20 (Witness reviews document.)
- 21 PRESIDENT RIGO: Your last question,
- 22 Mr. Salinas.

1079 1077 10:39:30 1 10:42:29 1 to the Overseer or the various Overseers under whom MR. SALINAS-SERRANO: Yes, Mr. President. 2 you worked, or do you, to your knowledge, know if the 2 Thank you. THE WITNESS: Yes, I see it. 3 Overseers in turn asked their superiors to get the Q. At the end of that paragraph you make 4 Executive to approve Contract 41? 5 reference to the Contract having to be approved by THE WITNESS: Yes, not through--I didn't find 6 governmental agreement. I believe the term in the 6 out through an official note. It just said that it 7 Spanish version is Acuerdo Gubernativo; is that 7 was an obligation of both Parties to make such a 8 correct? 8 request, such that the Contract could enter into A. That is correct. 9 force. Q. Was it your understanding that--did you know ARBITRATOR EIZENSTAT: Yes, sir, I'm just 10 10 11 whether any such approval had been given? 11 asking: Did you ask the Overseer under whom you MR. STERN: Objection. Vaque. 12 worked to obtain this approval so the Contract would 12 13 THE WITNESS: No, I did not know about it. 13 go into full force and effect? MR. SALINAS-SERRANO: I have no further THE WITNESS: I don't recall having said so. 14 14 15 questions. ARBITRATOR EIZENSTAT: Do you know whether 16 OUESTIONS FROM THE TRIBUNAL 16 any of the Overseers under whom you worked sought such ARBITRATOR EIZENSTAT: Mr. Carrillo, permit 17 approval? 17 18 me to ask you about your First Statement on THE WITNESS: I don't know. The Overseer is 19 Paragraph 14, Page 7. And at the last two sentences 19 completely independent of my department. 20 at the end, it says that, "Contract 41 required ARBITRATOR EIZENSTAT: You were asked some 20 21 approval of the Executive Branch signed by the 21 questions what's your Tab 9. It's a letter from you 22 President and Council of Ministers before coming into 22 to Mr. Senn of August 22, 2002. Would you be good 1078 1080 10:41:16 1 effect. However, the Executive never approved 10:44:15 1 enough to see if you can locate that. 2 Contract 41, so it was never in full force and THE WITNESS: I'm sorry, did you say that 3 effect." 3 it's at Tab 9? Do you see that part of your statement? ARBITRATOR EIZENSTAT: Yes, sir. It's in THE WITNESS: Yes, I'm looking at that 5 Tab 9 of your cross-examination binder. It's--you 6 have been asked about this. This is a letter dated 6 paragraph. ARBITRATOR EIZENSTAT: Can you explain to the 7 August 22, 2002, from you to Mr. Senn. 8 Tribunal why the Executive never approved that THE WITNESS: Excuse me, sir, I did not send 9 that note; rather, it was sent by Mr. Minera as 9 contract. THE WITNESS: I don't know. I'm not an 10 Overseer of FEGUA, and his signature appears below. 11 attorney. It is something I don't know. I was just a ARBITRATOR EIZENSTAT: Thank you for the 11 12 member of the Evaluation Board and Chief of the 12 correction. 13 Financial Department. The letter says--and if you have no knowledge 14 ARBITRATOR EIZENSTAT: Yes, sir, but you were 14 of this, please just let me know--"Given the silence 15 the Chief Financial Officer of FEGUA, and since you're 15 of the Higher Authorities for approval of Contract 16 saying here that the Executive never approved it and 16 Number 41, we are ready to renegotiate the Contract." 17 it was never in full force and effect, you're coming 17 That's the last full sentence. 18 to a conclusion; correct? 18 Do you see that? THE WITNESS: Yes, but I don't know the THE WITNESS: Yes, I see it. 20 reason why the Contract wasn't approved and based on ARBITRATOR EIZENSTAT: I believe you may have 21 what had to be done. 21 testified that you don't recollect seeing this letter; ARBITRATOR EIZENSTAT: Did you ever suggest 22 is that correct?

1083 1081 10:49:03 1 fee as the main one that there be a capability to get 10:45:55 1 THE WITNESS: That is correct. I don't 2 the trains running in all the phases proposed, and so 2 remember it. ARBITRATOR EIZENSTAT: Does this comport, 3 that with the company up and running that the Canon 4 however, with your understanding of what you as the 4 should be paid to--as committed to, to Ferrocarriles 5 Chief Financial Officer wished to do; that is, to 5 de Guatemala, FEGUA. renegotiate the Contract? ARBITRATOR EIZENSTAT: Was there concern that THE WITNESS: In good faith and under the 7 the fee was set at too low a percentage or that it laws of Guatemala. 8 wasn't being paid at all? What was the basis of your ARBITRATOR EIZENSTAT: Then there's another 9 concern leading you to conclude there should be a 10 letter of October 9th under Tab 8, again it does not 10 renegotiation? 11 bear your signature, to Mr. Senn, and it has similar THE WITNESS: There were two: One, that the 11 12 language at the end: "In view of the administrative 12 railway should be up and running; and, second, that 13 silence from the Superior Authorities would grant to 13 there should be economic solvency, not only of the 14 the approval of Agreement Number 41, we are prepared 14 Usufructary, but also the company that had given the 15 to renegotiate this agreement." 15 concession. 16 Do you see that? 16 ARBITRATOR EIZENSTAT: Did you want to see THE WITNESS: Yes, I see it. 17 the fee changed to a fixed fee to give FEGUA more 17 ARBITRATOR EIZENSTAT: Did this letter come 18 certainty of payment? 18 19 to your attention? Rather than being based on a percentage of THE WITNESS: I don't remember it. 20 20 revenues? ARBITRATOR EIZENSTAT: Would Mr. Minera have 21 THE WITNESS: No. It would have had to be a 22 discussed with you before these letters were sent his 22 percentage, but there should have been more 1082 1084 10:47:32 1 views about the silence of the Higher Authorities and 10:50:21 1 transportation, more trains, more rail traffic, so 2 the need to renegotiate? Is that a discussion you 2 there could be more Canon and that that way both 3 might have had with Mr. Minera? 3 entities would be better off economically. THE WITNESS: The Overseer has his own group ARBITRATOR EIZENSTAT: How would a 5 of advisers; and, independent of this, it is possible 5 renegotiated contract provide for or assured more 6 that he discussed it with me as well. 6 revenue? ARBITRATOR EIZENSTAT: Do you have a THE WITNESS: Well, I don't know. Looking 8 recollection of that? 8 for solutions--I reiterate, I'm not an attorney--but THE WITNESS: No, I don't remember very well. 9 there must have been alternatives. ARBITRATOR EIZENSTAT: Do you, yourself--did ARBITRATOR EIZENSTAT: Continuing your 11 you, yourself, believe that the Contract should be 11 statements on Paragraph 17, you mention that in terms 12 of--excuse me. On Paragraph 16, that Overseer Sarceno 12 renegotiated? THE WITNESS: Yes, I did, but with a mutual 13 signed a Lease Agreement, notwithstanding that there 14 agreement as between the Parties and without it having 14 had been no Executive approval. 15 a detrimental effect of one on one or the other and So, is it your understanding that this 16 that the problems that had come up around the 16 Contract was being performed in the absence of an 17 Executive authority for Contract 41 through these 17 negotiation should not continue. ARBITRATOR EIZENSTAT: And what was the major temporary leases? 19 item you would like to have seen renegotiated? Was it 19 THE WITNESS: Excuse me, could you repeat the 20 the fee, or what parts would you, yourself, feel 20 question? 21 should have been negotiated? 21 ARBITRATOR EIZENSTAT: Yes, sir. THE WITNESS: In addition to the Canon or the My understanding is, and I just want to see

1085 1087 10:52:01 1 if it comports with yours, it seems to be what you're | 10:54:59 1 1.25 percent of net sales versus 1 percent of a 2 saying, that the Overseer, Mr. Hugo Sarceno, 2 different base? That's not something you would have 3 notwithstanding the fact that there had been no 3 been aware of? 4 Executive agreement, executed these Lease Agreements THE WITNESS: With respect to Contract 41, I 5 for the railroad equipment, and Ferrovías agreed to 5 was aware that it was 1 percent based on the gross 6 pay those amounts. 6 total handled. And on learning of the change to THE WITNESS: Yes, it was an agreement 7 1.25 percent, this with respect to 143 and 158, and 8 between the Overseer and the highest level of 8 looking at the calculations that there were, we didn't 9 authority of Ferrovías. 9 see an improvement for the company because the basis ARBITRATOR EIZENSTAT: You mentioned in your 10 of the calculation was different. And the one, it's a 10 11 gross--it's a percentage on gross and in the second of 11 statement in Paragraph 17 there was no public bidding 12 on 143 and 158, and no Bidding Terms were elaborated 12 1.25 percent it's based on net. 13 in connection with these railway Equipment Contracts. ARBITRATOR EIZENSTAT: Yes, sir, I understand Do you know why there was no public bidding? 14 that. 14 THE WITNESS: I don't know why that procedure So, you knew that there was a different 15 16 calculation for the revenues, but you didn't know it 16 did not happen. There was an arrangement between the 17 Usufructary and FEGUA. 17 was based on a new contract; is that what you're ARBITRATOR EIZENSTAT: You're saying also saying to the Tribunal? 19 that notwithstanding your audit, you were not aware of THE WITNESS: No. I found out about the 20 the existence of 143 and 158 and that you didn't learn 20 1.25 percent--I didn't learn about it until Sarceno 21 about them until Mr. Sarceno left and his successor 21 departed. 22 came in; is that your testimony? 22 ARBITRATOR EIZENSTAT: And what was it about 1086 1088 10:56:25 1 his departure and Mr. Gramajo's accession to the job 10:53:42 1 THE WITNESS: That's right. I was not aware 2 of the existence of those contracts. 2 that enabled you to learn about the new contracts and ARBITRATOR EIZENSTAT: But didn't those 3 the terms of the new contracts? How did it come to 4 contracts provide a certain revenue to FEGUA and that 4 your attention? 5 revenue would have been on your jurisdiction, so you THE WITNESS: Through the adviser to the 6 Overseer who undertook an analysis when he looked at 6 didn't know whether the terms had changed, the amounts 7 s had changed because the terms of 143/158 are 7 the document. He was the one who suggested to Gramajo 8 somewhat different than 41. That's not something you 8 that it wasn't correct. 9 would have been aware of; that is, the payments were ARBITRATOR EIZENSTAT: And what is his name, 9 10 based on a different basis? 1.25 percent--10 sir? THE WITNESS: Excuse me, could you repeat the 11 THE WITNESS: He is no longer alive. His 11 12 question? 12 name was Carlos Alberto Moino, he was an engineer, and 13 ARBITRATOR EIZENSTAT: Yes, sir. 13 he was an adviser to the international rail in FEGUA. I'm just asking you, in your capacity as 14 ARBITRATOR EIZENSTAT: You mentioned in your 14 15 Chief Financial Officer, regardless of whether you 15 statement in Paragraph 17 that these new contracts, 16 knew of the existence of 143 and 158, you monitored 16 contrary to Contract 41, eliminated the requirement of 17 the payments coming in, I would suspect, from 17 Presidential approval which seemed highly irregular. 18 Ferrovías to FEGUA, did you not? Is that your statement and your recollection? 19 THE WITNESS: That's right. THE WITNESS: Yes, that is what my statement ARBITRATOR EIZENSTAT: And did you have any 20 20 says, and that is what I remember. 21 understanding that the payments were being based on a ARBITRATOR EIZENSTAT: If it was highly 21 22 different percentage than the earlier Contract, 22 irregular, can you inform the Tribunal why it is that

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                                                       1089
10:57:49 1 FEGUA would have executed the Contract.
                                                                                      PRESIDENT RIGO: This is the binder of the
                                                                 11:00:52 1
                    THE WITNESS: That, I don't know. It's a
                                                                          2 Respondent statements.
        3 legal matter and a matter going to the intervention in
                                                                                      MR. SALINAS-SERRANO: And just for the
                                                                          3
        4 FEGUA.
                                                                          4 record, if I may, Secretary Eizenstat, I believe in
                                                                          5 the binder that was handed to the witness, his Second
                    ARBITRATOR EIZENSTAT: Why do you say it
        6 seemed highly irregular?
                                                                          6 Statement corresponds to Tab 2.
                    THE WITNESS: Because it should be approved
                                                                                      ARBITRATOR EIZENSTAT: Thank you.
        8 by the Executive--
                                                                                      I'm sorry. Do you see this now?
                    THE INTERPRETER: The interpreter confesses
                                                                          9 Paragraph 4, please.
       10 there was some extraneous noise and missed the last
                                                                                      And if I may--
                                                                         10
       11 clause. Sorry.
                                                                         11
                                                                                      THE WITNESS: Yes, I do see it.
                    Could you repeat the answer, please?
                                                                                      ARBITRATOR EIZENSTAT: Let me read just you
       12
       13
                    THE WITNESS: Because it should have been
                                                                         13 the sentence in English, of course, for me: "Indeed,
                                                                         14 I was surprised by the execution of Contract 143/158
       14 approved by Executive agreement or by the President
       15 and Council of Ministers, and this wasn't. When the
                                                                         15 because as Chief of the Finance Department of FEGUA, I
       16 Parties signed Contract 41, this should have had this
                                                                         16 was not informed or much less consulted prior to the
                                                                         17 execution of this agreement and its amendment as it is
       17 requirement of being approved by the Executive. In
                                                                         18 usually done in FEGUA with contracts with the scope
       18 this case, it didn't happen, and in this case, neither
       19 in this one.
                                                                         19 and financial impacts such as that which Contract
                    ARBITRATOR EIZENSTAT: The negotiation which
                                                                         20 143/158 would have had."
       20
       21 was talked about with respect to Contract 41 back in
                                                                         21
                                                                                      Do you see that statement?
       22 2002, was that a separate issue from the issue of
                                                                         22
                                                                                      THE WITNESS: Yes, I do.
                                                       1090
                                                                                                                         1092
10:59:18 1 getting Presidential approval? When you were talking 11:02:34 1
                                                                                      ARBITRATOR EIZENSTAT: So, your experience,
        2 about the need for renegotiation, were the issues that
                                                                          2 going I think you said back to 1977, was that on major
        3 led you to think there should be a renegotiation, were
                                                                          3 contracts you would have been consulted on this type
        4 they separate from the requirement of a Presidential
                                                                          4 of issue, you would have been given a copy of the
        5 approval?
                                                                          5 Agreements and an opportunity to put your financial
                    THE WITNESS: It was thought that both
                                                                          6 input in?
        7 Parties should have had the ability to agree and solve
                                                                                      THE WITNESS: Possibly, that--it is possible
        8 the problems that they had, the disputes that they
                                                                          8 that I could have been consulted, but sometimes
        9 had. I suggested this because of the problems that
                                                                          9 Overseers don't do that. They do it via their
       10 existed at the time. It was just a suggestion.
                                                                         10 advisers.
       11 Decisions are not made by the Financial Department,
                                                                         11
                                                                                      ARBITRATOR EIZENSTAT: Yeah, but you said
       12 but rather by the Overseers and the adviser to the
                                                                         12 it's usually done in FEGUA, and here it wasn't done.
       13 Overseer.
                                                                                      THE WITNESS: It was not done.
       14
                    ARBITRATOR EIZENSTAT: Would you be good
                                                                         14
                                                                                      ARBITRATOR EIZENSTAT: Do you know why you
       15 enough to turn to Tab 9, which is your Second
                                                                         15 weren't informed or even consulted prior to the
       16 Statement, at Paragraph 4.
                                                                         16 execution of the Agreement, as would have been
                    THE INTERPRETER: Did you mean Tab 2, sir?
                                                                         17 customary?
       17
                    ARBITRATOR EIZENSTAT: No, sir. I meant
                                                                                      THE WITNESS: I don't know why I wasn't
       19 Tab 4. I think that's your Second Statement, I
                                                                         19 consulted.
       20 believe. It's my Tab 9, at least.
                                                                                      ARBITRATOR EIZENSTAT: One of the documents.
                    THE INTERPRETER: What paragraph, sir?
                                                                         21 which is my Tab 5, and I'm sorry if--this is the
       21
                                                                         22 document folder. It's these Minutes Number 11-2003 of
                    ARBITRATOR EIZENSTAT: Paragraph 4, please.
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|  | 1093  |  | 1095   |
|--|---|--|--|
| 11:04:02 1   | August 13, I think it is.   |  | 158 being renegotiated to get a specific sum rather  |
| 2  | Do you find that document?  |  | than perhaps the percentage agreement that was in the  |
| 3  | THE WITNESS: Yes, yes, I did find it.   | 3  | original Contract? Is that what you're suggesting?   |
| 4  | ARBITRATOR EIZENSTAT: This is a document,   | 4  | THE WITNESS: That is what Paragraph 5 says.  |
| 5  | where, as I understand it, there was a summing up of  | 5  | ARBITRATOR EIZENSTAT: So, your view was to   |
| 6  | how much was owed through August 13 or perhaps through  | 6  | have more certainty for FEGUA, they should receive a   |
| 7  | the end of August. There was an agreement on an   | 7  | specific royalty rather than base it on a percentage   |
| 8  | amount to 330,781; isn't that correct?  | 8  | of projected revenues; is that what you're suggesting?   |
| 9  | THE WITNESS: Yes, that is correct.  | 9  | THE WITNESS: I was referring to the fact   |
| 10   | ARBITRATOR EIZENSTAT: Did FVG ever pay that   | 10   | that the Trustwell, if FEGUA had to pay it, it would   |
| 11   | amount?   | 11   | not be able to meet the obligations that it has.   |
| 12   | THE WITNESS: Not in full.   | 12   | Now, in connection with the renegotiation, it  |
| 13   | ARBITRATOR EIZENSTAT: Do you know why?  | 13   | should be a mutually agreed renegotiation. This does   |
| 14   | THE WITNESS: I do not recall.   | 14   | not mean that the Usufructary is going to accept it.   |
| 15   | ARBITRATOR EIZENSTAT: I have only one last  | 15   | ARBITRATOR EIZENSTAT: Yes, sir, I  |
| 16   | set of questions, and that is, again my Binder  | 16   | understand, but the object from your standpoint is for   |
| 17   |   | 17   | -  |
|  | yourself to Mr. Gramajo, obviously after he became the  |  | more certainty of the payments you're getting. Is  |
| 1  | Overseer.   | 19   |  |
| 20   | THE INTERPRETER: Sir, this is the   | 20   | THE WITNESS: From the position I was in,   |
| 1  | interpreter to guide the witness. What is the exhibit   | l  | yes, because FEGUA was in a very bad economic  |
| 1  | number?   |  | condition.   |
|  |   |  | ·····  |
|  |   |  |  |
| 1  |   | l  |  |
|  | 1094  |  | 1096   |
| 11:06:25 1   | ARBITRATOR EIZENSTAT: That's a very good  |  | ARBITRATOR EIZENSTAT: Okay, thank you very   |
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1099 1097 11:23:21 1 located at Tabs 9 and 8 of your binder respectively. 11:27:11 1 Q. You told the Tribunal that you're not a 2 Do you remember those questions? And I will give you 2 lawyer; correct? 3 a second to actually look at the documents. A. Correct. A. You said 9 and 8? Q. Does--if you know, does FEGUA have a separate O. Yes. 5 Legal Department? Do you remember Secretary Eizenstat's A. Yes. It has a Legal Department, yes. 7 questions about those documents, or rather, do you Q. And if there were any legal issues involving 8 remember Secretary Eizenstat asking you questions 8 the contracts that had to be renegotiated, would you 9 have been involved in that, or made privy of those 9 about those documents, not the questions themselves? A. Yes, I do remember. 10 legal issues? 10 Q. Now, would you tell the Tribunal--first we A. No. I'm not a lawyer, and I should not have 11 12 could show, please, Kelby, R-198, which is Tab 9. 12 been involved in connection with the drafting of legal What is the date of this letter, 14 Mr. Carrillo? 14 Q. You were asked questions about your A. August 22nd, 2002. 15 statements in your Second Declaration about it being 15 Q. And if you could, Kelby, also show R-42, 16 normal or usual that you were involved in the 17 which is Tab 8 in the binder. What is the date of 17 evaluation of contracts of the magnitude involved 18 that letter, Mr. Carrillo? 18 here. Would you have been involved in legal issues 19 A. October 9, 2002. 19 regarding those contracts? Q. Both letters, sir, are signed by René Minera, A. No, I wouldn't have been involved. I'm not a 20 21 the then Overseer of FEGUA. 21 lawyer. Did René Minera come before or after Q. Now, sir, Secretary Eizenstat also asked you 1098 1100 11:28:27 1 questions about Paragraph 17--let me just confirm if 11:25:21 1 Intervenor or Overseer Sarceno? A. Before. 2 it was the First or Second Declaration, with the Q. Now, the Contract whose renegotiation or 3 Tribunal's indulgence. Of your First Declaration,

4 which renegotiation is mentioned in these two letters

5 both--in both last paragraphs of these two letters

6 respectively is Contract Number 41; correct?

A. That is correct. It is Contract Number 41.

Q. Now, to your knowledge, who renegotiated that

9 contract, if anyone?

A. Contract 41? 10

Q. Yes, sir. Who renegotiated it, if anyone, as 11

12 is mentioned in these letters?

A. When Sarceno, the Overseer, left, I found out

14 about the existence of another Contract.

Q. Stated differently, if you know, sir, who

16 negotiated Contract 143, which came after Contract 41?

A. Yes. Sarceno, the Overseer. 17

Q. Now, Secretary Eizenstat also asked you

19 questions regarding what you thought should be

20 renegotiated in the contracts. Do you remember those

21 questions?

A. Yes. Specifically what would it be.

4 Paragraph 17 of your First Declaration, which is

5 located at Tab 1 of the binder you have in front of

6 you. And perhaps just to direct your attention more

7 specifically, Secretary Eizenstat asked you why it had

8 seemed--or about your testimony that it seemed highly

9 irregular that Contract 41 eliminated the requirement

10 of Presidential approval. Do you remember that

11 question?

A. I do remember. I do remember.

Q. If you know, sir, if you remember, was the

14 requirement of executive approval included or required

15 by the Bidding Rules that led to Contract 41?

A. Yes. At all times it should have been

17 approved by the Executive Branch of Government.

Q. Now, did the Bidding Rules require that

19 approval?

A. That is correct.

MR. SALINAS-SERRANO: I have no further

22 question, Mr. President.

|  | 1101  |  | 1103   |
|--|---|--|--|
| 11:30:01 1   | PRESIDENT RIGO: Mr. Stern.  | 11:33:14 1   | Q. Okay. But is it your testimony that he was  |
| 2  | MR. STERN: Thank you.   | 2  | lawyer?  |
| 3  | RECROSS-EXAMINATION   | 3  | A. No. He was not. He was an engineer who had  |
| 4  | BY MR. STERN:   | 4  | ample experience in the railway sector, and he was   |
| 5  | Q. Mr. Carrillo, you're going to get a document   | 5  | also part of the Bidding Commission.   |
| 6  | here in just a second. But I want to address one of   | 6  | Q. But he was the one who informed you about th  |
| 7  | your responses you gave to Secretary Eizenstat  | 7  | alleged irregularities in Contracts 143 and 158;   |
| 8  | regarding the payments of the Canon fees that were  | 8  | correct?   |
| 9  | agreed to between the Parties in the minute entry   | 9  | A. He did not inform me directly, rather the   |
| 10   | which is Exhibit C-67, Tab 5. In response to  | 10   | Overseer. He informed the Overseer.  |
| 11   | Secretary Eizenstat's question about whether Ferrovías  | 11   | Q. And then the Overseer informed you; is that   |
| 12   | had paid the amounts that had been agreed to in the   | 12   | your testimony?  |
| 13   | minute entry, which was 330,781 quetzales, do you   | 13   | A. Yes, I heard through the Overseer of the  |
| 14   | recall your testimony about that?   | 14   | irregularities.  |
| 15   | A. Yes, I remember.   | 15   | Q. And the Overseer was Dr. Gramajo; correct?  |
| 16   | Q. And you testified in response to Secretary   | 16   | A. That is correct.  |
| 17   | Eizenstat's question that Ferrovías did not pay the   | 17   | Q. Now, again I just want the record to be   |
| 18   | full amount that had been agreed to; correct? Do you  | 18   | clear. Even though you were informed about these   |
| 19   | recall saying that?   | 19   | , ,  |
| 20   | A. Yes, I do recall. As I understood, the   | 1  | continued, meaning your department, of which you were  |
| 21   | question was at that date.  | 21   | the head of, the Financial Department, continued to  |
| 22   | Q. So, they did pay the full amount. They just  | 22   | accept Canon payments from Ferrovías; correct?   |
|  |   |  |  |
|  |   |  |  |
|  | 1102  |  | 1104   |
| 11:31:32 1   | didn't pay it on October 1st, 2003; is that what  | 11:34:45 1   | A. It is not up to the Department to continue t  |
| 1  |   | 1  |  |
| 1  | didn't pay it on October 1st, 2003; is that what  | 2  | A. It is not up to the Department to continue t  |
| 2  | didn't pay it on October 1st, 2003; is that what you're saying?   | 2  | A. It is not up to the Department to continue t accept it, but up to the Overseer. He's the one giving the instructions.   |
| 2 3  | <pre>didn't pay it on October 1st, 2003; is that what you're saying?    A. It was paid as of the 17 October 2003.</pre>   | 2 3  | A. It is not up to the Department to continue to accept it, but up to the Overseer. He's the one giving the instructions.  Q. Okay. So, Dr. Gramajo advised you that   |
| 2<br>3<br>4<br>5   | <pre>didn't pay it on October 1st, 2003; is that what you're saying?    A. It was paid as of the 17 October 2003.    Q. And Ferrovias paid the full amount; correct?</pre>  | 2<br>3<br>4<br>5   | A. It is not up to the Department to continue to accept it, but up to the Overseer. He's the one giving the instructions.  Q. Okay. So, Dr. Gramajo advised you that   |
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| I  |  |  |   |
|--|--|--|---|
|  | 1105   |  | 1107  |
| 11:36:25 1   | A. Yes. I indicated that the basis for   | 11:40:08 1   | MR. SALINAS-SERRANO: Mr. President, we're   |
| 2  | calculation was different.   | 2  | getting the next Witness from downstairs.   |
| 3  | Q. Isn't it true that one of the other   | 3  | (Pause.)  |
| 4  | differences between the financial terms of the two   | 4  | PRESIDENT RIGO: While we are waiting for the  |
| 5  | agreements, Contract 41 and 143, is that, under  | 5  | Witness, you asked as a question whether what type of   |
| 6  | Contract 41, Ferrovias was to pay the Canon fee for  | 6  | format we wanted the Core Bundle. The preference of   |
| 7  | use of the equipment to the Trust as opposed to FEGUA;   | 7  | the Tribunal is for the A5 with the spiral back.  |
| 8  | correct?   | 8  | MR. ORTA: Okay. Thank you.  |
| 9  | A. That is correct, but they were paying it to   | 9  | PRESIDENT RIGO: Thank you.  |
| 10   |  | 10   | <u>-</u>  |
| -  |  | 11   | · · · · · · · · · · · · · · · · · · ·   |
| 11   | Q. And then in Contract 143, that term was   |  | PRESIDENT RIGO: Good morning, Mr. Samayoa.  |
| 12   | changed from Contract 41, and Contract 143 now   | 12   | I'm going to ask you to read the statement you have in  |
| 13   | required Ferrovias to pay the Canon directly to FEGUA  | 13   | front of you.   |
| 14   | ,  | 14   | THE WITNESS: Good morning, honorable Members  |
| 15   | A. There was no change. They continued to pay  | 15   | of the Tribunal, and good morning to the rest of the  |
| 16   | the same way.  | 16   | participants.   |
| 17   | Q. Well, again, let me show yourefer you again   | 17   | I solemnly declare upon my honor and  |
| 18   | to Exhibit R-10, which is Tab 7. It's your letter to   | 18   | conscience that I shall speak the truth, the whole  |
| 19   | Dr. Gramajo. And I'm referring to Item 5.  | 19   | truth, and nothing but the truth.   |
| 20   | And in this paragraph, in this letter that   | 20   | PRESIDENT RIGO: Thank you very much.  |
| 21   | you wrote to Dr. Gramajo, you suggested that the   | 21   |   |
| 22   | Equipment Contract be renegotiated for FEGUA to  | 22   | MR. SALINAS-SERRANO: Thank you,   |
|  | 1. P   |  | 1   |
|  |  |  |   |
|  |  |  |   |
|  | 1106   |  | 1108  |
| 11:38:15 1   | receive a specific royalty and not go back to  | 11:46:18 1   | Mr. President.  |
| 1  |  | 11:46:18 1   |   |
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1111 1109 11:48:03 1 walk the area so as to be more objective in our Q. Good morning, Mr. Samayoa. We are providing 11:51:38 1

2 assessment. And based on what we see, we draft

3 reports, and these reports are sent to the

4 supervisors.

Do you make these visits to the railroad to

6 the rail line alone, or do you go with other people

7 from FEGUA?

A. These visits are conducted by the Department

9 of Engineering that I am in charge of.

Q. When you say that you conduct those visits

11 with the Engineering Department, you go with other

12 people employed at FEGUA at the Engineering

13 Department?

14 A. Correct.

Q. Now, on what basis, sir, do you draw from--is

16 it educational or experience--in order to conduct

17 these reports?

A. I was trained on railroads of Guatemala at

19 the very beginning, and then I have the experience of

20 knowing the railroad in Guatemala, and the

21 infrastructure. Yearly, we have visits throughout the

22 Republic. 60 or 74 miles, and then we have 300

2 to you a book of documents. We may refer to some of

3 these documents during the questioning. There are

4 numbered tabs in the binder we are giving you. You

5 will see the Spanish version of each document after a

6 blue tab. The English appears first, and then the

Spanish after the blue tab in the binder.

For purpose of this questioning, we will be

9 referring to the English, and you can refer to the

10 Spanish that's in your binder. Do you understand?

11 A. Correct.

12 Q. Now, sir, you're not a railway engineer, are

13 you?

14 Correct. Α.

You're an agricultural engineer; right?

Yes, agricultural engineer.

You have never done any railway track design, 17

18 have you?

A. Correct. 19

You've never been responsible for any actual

21 railroad rehabilitation, have you?

A. Starting when I began working for FEGUA,

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11:50:13 1 kilometers of railroads monthly that are covered, and

2 we have different starting points, and the reports are

3 documented with the accurate positioning along the

4 railroad. Sometimes we have GPS coordinates, and all

5 the documents have pictures, photographs of the area.

Q. You said at the very beginning you were

7 trained. Has that training continued? Do you

8 take--have you taken courses or seminars that expand

9 upon your knowledge and experience with regards to the

10 railroad?

A. Correct. I have participated in various

12 seminars. We were able to attain a certification by

13 the Latin American Association of Railroads, given the

14 experience gathered over the last 10 years of

15 experience with the Guatemalan infrastructure of

16 railroads.

17 MR. SALINAS-SERRANO: Thank you, Mr. Samayoa.

18 I have no further questions.

19 PRESIDENT RIGO: Ms. Murchison.

20 MS. MURCHISON: Thank you.

21 CROSS-EXAMINATION

22 BY MS. MURCHISON: 1112

11:53:15 1 FEGUA was in charge of the railroad system, which is

2 verified fulfillment with the Contract compliance with

3 the Contracts, but they were not in charge of the

4 operations of the railroad; therefore, that was not

5 done by us.

Q. Sir, you became Head of FEGUA's Engineering

7 Department in January 2000, didn't you?

A. In January 2000, I started to work with FEGUA

9 as adviser to the Department of Engineering. In 2002,

10 I became the Chief of the Department of Engineering,

11 and I received different training by Mr. Moino

12 Gonzalez who was certified by AREMA and other agencies

13 within the railroad sector.

14 Q. So, in 2002, you became Head of or Chief of

15 the Department of Engineering for FEGUA; is that

16 right?

17 Α. Correct.

And when you became Chief of FEGUA's

19 Engineering Department, FEGUA wasn't providing any

20 railroad operations or services, was it?

A. Correct. 21

Q. During the entire time that you've worked for

11:54:59 1 FEGUA, it never provided any railroad operations or

- 2 services, did it?
- 3 A. Correct.
- 4 Q. So, you've never been responsible for any
- 5 actual operation of a railway, have you, sir?
- 6 A. FEGUA did not operate railroads; therefore, I
- 7 was not in charge of doing it.
- 8 Q. And you didn't do it anywhere else, did you,
- 9 Mr. Samayoa?
- 10 A. Correct.
- 11 Q. Okay. Let's go to Tab Number 5 in your
- 12 binder, please. That's Exhibit R-111. This is an
- 13 exhibit of FEGUA's Engineering Department presentation
- 14 from--it says, 2001 to 2007. It purports to be a
- 15 documents that is the worst derailments, or documents
- 16 the worst derailments which occurred between this
- 17 period, 2001 to 2007.
- Do you see that exhibit in your binder?
- 19 A. Correct.
- 20 Q. Was this presentation Exhibit R-111 prepared
- 21 under your direction and supervision, sir?
- 22 A. Correct.

11:58:37 1 railroad accident investigations, sir?

- A. As a matter of fact, between 2000 and 2002, I
- 3 was a member--I participated in the training--in the
- 4 training program and what could lead to a derailment
- 5 and its consequences.
- Isn't it true that you have only one
- 7 certification in the area of railroads, Mr. Samayoa?
- 8 A. At the International level, yes, that is 9 correct.
- 10 O. At any level; is that right, sir?
  - A. I have participated. I have attended several
- 12 seminars on trains and metro systems in Guatemala.
  - Q. So, is that a yes, you only have one
- 14 certification in the area of railroads?
- 15 A. Correct.
- 16 O. And you received that one certification in
- 17 2010; right?
- 18 A. Correct. This certification was awarded
- 19 after the work carried out during my tenure as a Chief
- 20 of the Department of Engineering for the railroad of
- 21 Guatemala.
- Q. So, you received your one certification in

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- 11:56:33 1 Q. Who asked you to prepare it?
  - A. This was part of the responsibilities I had.
  - 3 That was part of the responsibilities I had. I had to
  - 4 report back to the supervisors by summarizing the
  - 5 activities, and that's the reason why this is one of
  - 6 the most important documents because we had several
  - 7 derailments on a daily basis.
  - 8 Q. So, my question is, sir: Who asked you to
  - 9 prepare Exhibit R-111?
  - 10 A. My supervisors, or the Higher Authorities.
  - 11 Q. What are their names, please?
  - 12 A. I don't remember who was in 2007, whether it
  - 13 was the Overseer back then, Mr. Martinez.
  - 14 Q. So, you don't remember? Is that your answer?
  - 15 A. I do remember, but I don't remember the name.
  - 16 I think it is Elder Martinez. I think that he was the
  - 17 supervisor back then.
  - 18 Q. So, Overseer Martinez, you think he asked to
  - 19 you to prepare this Report; is that right?
  - 20 A. Correct.
  - Q. Now, before you prepared or caused Exhibit
  - 22 R-111 to be prepared, had you had any training on

1116 12:00:16 1 the area of railroads after you had prepared this

- 2 Worst Derailments Report documenting incidents in 2001
- 3 to 2007; right?
- 4 A. Yes.
- 5 O. Isn't it true, sir, that Exhibit R-111 was
- 6 created solely for the purpose of aiding the
- 7 Respondent in this arbitration?
  - A. Could you please repeat the question?
- 9 0. Sure.
- 10 Isn't it true that you created Exhibit R-111
- 11 solely for the purpose of aiding the Respondent, the
- 12 Government of Guatemala, in this arbitration
- 13 proceeding?
- 14 A. No, that is not true.
- O. Well, when you prepared this presentation
- 16 back in July 2007, you knew that the Claimant, RDC,
- 17 had already filed its CAFTA arbitration claim against
- 18 the Government of Guatemala on June 2007; right? You
- 19 knew that.
- 20 A. I knew it, but that issue wasn't all that
- 21 significant for us. That corresponded to the Legal
- 22 Department of FEGUA, and we in the Engineering

12:01:46 1 Department just based ourselves on supervision and

- 2 information on results. At no time was it thought in
- 3 the Engineering Department that this would be part as
- 4 you've mentioned but merely a technical report.
- 5 Q. Sir, when you prepared this 2007 Report, you
- 6 knew that Ferrovias Guatemala--and I'm going to refer
- 7 to them as FVG--was planning on shutting down its
- 8 railroad operations in September 2007; correct?
- 9 A. No, I didn't know that.
- 10 O. Well, you know that FVG shut down its
- 11 operations in September 2007, don't you?
- 12 A. What was well-known was that Ferrovías was
- 13 gradually providing less and less service.
- 14 O. Sir, as Head of FEGUA's Engineering
- 15 Department, you didn't know that FVG shut down its
- 16 railroad operations in September 2007?
- 17 A. Yes, but once they had completely shut down
- 18 the operations and made it public, but prior to that
- 19 date it was only known they were diminishing the rail
- 20 service.
- Q. So, at the time that you prepared this 2007
- 22 Report, you knew that FVG was diminishing its railroad

12:05:26 1 to Ferrovías to provide that information.

- Q. So, is it your testimony that you know that
- 3 Exhibit R-111 was provided to FVG before this
- 4 litigation? Is that what you're saying?
- 5 A. No. What I'm saying is that the reports,
- 6 which are the basis for summary, which is this R-111,
- 7 were the basis for this. These are just the most
- 8 important incidents because derailments were daily.
- 9 The Engineering Department reported and made
- 10 recommendations that were forwarded either to the
- 11 Legal Department or to Ferrovías asking them for
- 12 information in this regard.
- 13 Q. So, my question is: Isn't it true that this
- 14 Report, Exhibit R-111 which has, what you call the
- 15 most important incidents, was never sent to FVG?
- MR. SALINAS-SERRANO: Objection. I believe
- 17 this is the third time the question has been asked and
- 18 answered.
- 19 MS. MURCHISON: It hasn't, and I would like
- 20 the Witness to answer, please.
- 21 MR. SALINAS-SERRANO: I believe the Witness's
- 22 last answer started with no to Counsel's question, and

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12:03:36 1 operations at that time, didn't you?

- 2 A. It was well-known in the field work that we
- 3 would do that there was less rail service than
- 4 normal--not then normal, but that there was a
- 5 significant decline. But it wasn't until they made it
- 6 public did I find out that they were shutting down
- 7 operations.
- 8 Q. So, that's a yes, it was well-known, and you
- 9 knew when you prepared this 2007 Report, that there
- 10 was a significant decline, as you said--right?--in
- 11 FVG's operations at that time. Right?
- 12 A. Correct, diminution or reduction.
- 13 O. Sir, FEGUA never shared this Report, Exhibit
- 14 R-111, with FVG before this litigation, did it?
- 15 A. This Report was prepared based on different
- 16 prior reports. This is a summary of the most
- 17 important ones. I prepared the reports, the
- 18 Engineering Department prepared the reports, and they
- 19 were sent to the immediate superior, and the
- 20 recommendation--well, I recall at the end they were
- 21 always forwarded to the Legal Department for them to
- 22 do as they saw fit, and in others they were forwarded

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12:06:45 1 then he explained what he had said before. It's been 2 asked and answered three times at least.

3 MS. MURCHISON: I don't see that reflected on

 $4\,$  the transcript. So if it's a no, he can say no now,

 $\ensuremath{\mathsf{5}}$  then we can move to the next question.

MR. SALINAS-SERRANO: (Reading):

"QUESTION: So is it your testimony that you know that Exhibit R-111 was provided to

FVG before this litigation? Is that what

10 you're saying?

9

11 ANSWER: No. What I'm saying is" et 12 cetera.

13 MS. MURCHISON: That's not my question. My

14 question now is: It was not sent to FVG; isn't that 15 correct? He hasn't answered that question. The

16 question he answered was whether he was saying that he

17 knew that it had been sent. He said no, he didn't

18 know that it had been sent. So I'm clarifying for the

19 record: it was not sent, was it?

20 PRESIDENT RIGO: Please answer the guestion.

21 THE WITNESS: It wasn't up to me to know

22 whether it was sent or not. I would just take it to

1121 1123 12:07:46 1 my immediate superior. And so I don't know whether it 12:11:27 1 work was done, there would--squatters would reoccupy 2 was sent or not. I can't say yes or no. 2 the prices as has happened elsewhere. Q. You knew that squatters had been occupying BY MS. MURCHISON: 4 the right of way for some time, even before FVG took Q. Sir, you don't dispute that FEGUA was 5 obligated to remove squatters from the right of way, 5 over operations; right, sir? A. That is right. Evictions were carried out 6 do you? A. It was not FEGUA, but rather the Guatemalan 7 before Ferrovias began to work; and, where work was 8 done, there was no problem. There was an eviction in State. Q. So you agree that it was the Government of 9 1999 in the southern part of the Central Station among 10 Guatemala's responsibility to remove the squatters 10 other evictions for rehabilitation of the railway. 11 And then there were subsequent evictions, but 11 from the right of way, don't you? MR. SALINAS-SERRANO: Object on the grounds 12 Ferrovias did not work in those areas, and so there 12 13 that it calls for legal conclusion. 13 was no point in having a new eviction. We had to have 14 THE WITNESS: Correct. 14 the assurance that they would be working right--right PRESIDENT RIGO: Speak up if you would like 15 after that to develop the railway in order to take the 15 16 to make a comment. 16 pertinent actions. MS. MURCHISON: I think he answered the Q. So, then, sir, you were aware of the 17 17 18 question that he thought it was the Government's 18 evictions that were occurring; is that your testimony? 19 responsibility. A. Yes. Indeed, I participated in several of 20 them which were carried out by FEGUA or promoted by PRESIDENT RIGO: I thought so. 20 21 BY MS. MURCHISON: 21 FEGUA. Q. So let's go to Paragraph 34 of your Second Q. Okay. Let's take down this exhibit, please. 1124 1122 12:08:52 1 Statement. That is in the binder under Tab 2. 12:13:08 1 Sir, you're aware that after the Lesivo 2 Resolution, FEGUA Overseer Roberto Martinez expressed I would like you to read silently to yourself 3 the first sentence in Paragraph 34 and look up to me 3 concern to FVG about the increase in the squatter 4 to let me know when you have finished, sir. 4 problem on the right of way, aren't you? A. Who am I to look to? Or read? I'm sorry. I A. Yes. 6 didn't understand. Q. Let's go to Tab 6, Exhibit R-182, which is a 0. I'll repeat. 7 chart that was prepared by the Government. If you would please look at Paragraph 34 in Now, sir, this document, which is Exhibit 9 your Second Statement, it's under Tab 2 in your 9 R-182, purports to summarize the criminal proceedings 10 binder. And I would like you to read to yourself 10 brought by the Government to remove squatters or 11 trespassers from the right of way; correct? 11 silently the first sentence of Paragraph 34 and then 12 look up to let us know when you have finished. A. Correct. (Witness reviews document.) You don't dispute the accuracy of the 14 Q. Now, isn't it true, sir, that even though you 14 information contained in Exhibit R-182, do you? 15 agree that it was the Government's responsibility to MR. SALINAS-SERRANO: Objection. There is no 16 remove the squatters, you believe there was no point 16 foundation, it hasn't been established that the 17 spending time and resources to carry out evictions of 17 Witness prepared it, much less reviewed the contents 18 squatters if FVG, the company that was compelled to or the details or the accuracy of this information. 19 develop the railroad did not carry out rehabilitation MS. MURCHISON: There's foundation about his 20 work on the evacuated areas? That was your belief; 20 ability to testify. Indeed, he testified that he knew 21 correct? 21 about the eviction, and he participated in them, and

22 he told us about some of them a few questions ago.

A. Yes. Since--if no immediate rehabilitation

1125 1127 MR. SALINAS-SERRANO: I'm sorry, he said he 12:17:38 1 in Escuintla. Those are the ones that come to mind 12:14:51 1 2 participated in some evictions and that he knew about 2 right now. 3 some evictions. Yet there has been no testimony about Q. Do you have knowledge about how many 4 the Witness's knowledge of this document. 4 evictions the Government of Guatemala brought from the MS. MURCHISON: This is the Respondent's 5 time that the Lesivo Declaration was published in 6 August 2006 until FVG shut down operations in 6 document. MR. SALINAS-SERRANO: That makes no 7 September 2007? 8 difference whatsoever. A. In total, I don't remember. MS. MURCHISON: This is cross-examination, O. Isn't it true that the Government of 10 and I would like to be able to inquire what he says is 10 Guatemala only brought two actions to remove 11 his knowledge. 11 squatters? Do you remember that? About two? A. I do remember those, the ones that I PRESIDENT RIGO: Would you start by asking if 12 13 he has any knowledge about these documents? 13 mentioned. Nonetheless, there were small individual BY MS. MURCHISON: 14 trespassing that occurred during the time that FVG was Q. Mr. Samayoa, have you ever seen Exhibit R-182 15 operating the rails. And for certain reasons, for 16 before? 16 example, the location of electricity poles in the A. No. I had not seen this. That data is 17 middle of the right of way, and this expanded the 17 18 handled by the Legal Department, as it says in the 18 invasions because people adduced that since the posts 19 title. It says "Criminal Files, Legal Department, 19 were between the two rails, that the railroad would 20 Crime of Trespassing." 20 not be passing through again. Q. You were reporting squatter crimes to the So, this led to more situations of squatters, 22 Legal Department, weren't you? 22 and the posts ran from the Atlantic to the Pacific in 1126 1128 A. When new invasions were detected, yes. 12:19:12 1 the middle of the railway. 12:16:11 1 2 Immediately the Legal Department would take the Q. When you said "I do remember those", are you 3 actions that they considered appropriate. My only 3 referring to those two? 4 duty was to report. A. Those two, yes, it seems to me that the first Q. Okay. And why don't you take a minute to 5 one--I'm not certain about the date. I note this. It 6 look at the Exhibit R-182 and tell me if you have any 6 was 1999 before I went to work with the railroad, and 7 reason to believe that the information contained in it 7 the other I don't remember the date. 8 is inaccurate, based on what you know about the Q. So, is it your testimony that you remember 9 evictions. And you do know something, is what I 9 only two squatter evictions being brought by the 10 understand your testimony was earlier. 10 Government; is that your memory, only two, as far as 11 you can recall? MR. SALINAS-SERRANO: Objection. Same 11 12 question, same objection, no foundation as to the MR. SALINAS-SERRANO: Objection. Misstates 13 Witness' prior knowledge of this document. 13 the Witness's testimony. The Witness said he recalls 14 MS. MURCHISON: I'm asking him about that 14 two. He has not testified that he recalls that those 15 were the only ones made. 15 now. 16 PRESIDENT RIGO: Objection is sustained. MS. MURCHISON: My question is if he only BY MS. MURCHISON: 17 recalls two. 17 Q. Sir, do you know how many evictions the PRESIDENT RIGO: Would you reformulate the 19 Government brought against squatters during the time 19 question, please.

20

BY MS. MURCHISON:

Q. Mr. Samayoa, you don't remember any more than

22 two evictions that the Government of Guatemala brought

20 that FVG operated the railway?

A. The first eviction took place in the capital

22 city, in Zone 4 and Zone 8 of Guatemala City, another

12:20:33 1 to remove squatters during the time that FVG operated  $\,$ 

- 2 the railroad, do you?
- A. I only remember those two evictions because
- 4 they were massive evictions with the advantage that
- 5 they were not violent but included the participation
- 6 of all entities, including human rights in order to
- 7 avoid any problem, the police. These were the larger
- 8 scale ones because then there would be trespassing by,
- 9 say, a family and a series of acts which is handled by
- 10 Legal Department. I remember these because there were
- 11 so many families that had to be moved.
- 12 Q. So, you do remember that there were many more
- 13 than two squatters that needed to be removed while FVG
- 14 was operating the railway, don't you?
- 15 MR. SALINAS-SERRANO: Objection. Misstates
- 16 the testimony. The Witness has not testified that
- 17 there were only two single squatters. He has
- 18 testified that there were two massive removals of
- 19 squatters, not two squatters.
- 20 MS. MURCHISON: I'm not misstating testimony.
- 21 I'm asking the question. I'm not asking about his
- 22 testimony. I'm asking whether he remembers that there

12:23:33 1 duty was just to report the new squatter situations.

- Q. So, you don't know anything about the legal action that the Government of Guatemala was taking to
- 4 remove the squatters?
  - A. No.
- Q. Do you know anything about any action that
- 7 the Government was taking to remove the vandals?
- 8 MR. SALINAS-SERRANO: Objection. There has
- 9 been no testimony about vandals.
  - BY MS. MURCHISON:
- Q. Well, sir, there were vandals on the right of
- 12 way, weren't there? There was lots of theft, wasn't
- 13 there?

10

- 14 A. Yes, there was theft because there was no
- 15 constant supervision by those who had the use,
- 16 enjoyment of the rail infrastructure.
- 17 Q. Do you know whether there were constant
- 18 arrests of the people who were stealing on the right
- 19 of way?
- 20 A. Yes. FEGUA--I don't have hard figures
- 21 because this also corresponds to the Legal Department,
- 22 but there were reports, and reports continued of any

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- 12:22:00 1 were much more than two squatters, many more than two
  - 2 squatters that needed to be removed while FVG was
  - 3 operating the railway.
  - 4 MR. SALINAS-SERRANO: Again it misstates the
  - 5 Witness's testimony. There were not two squatters.
  - 6 PRESIDENT RIGO: If you refer to the squatter
  - 7 removal that the Witness had told us that he recalls.
  - 8 he recalls that there were more than two squatters.
  - 9 And in terms of how it is phrased, the question, I
  - 10 don't quite understand, then, how that follows from
  - 11 your previous question and the answer of the Witness.
  - 12 BY MS. MURCHISON:
  - 13 Q. Mr. Samayoa, while you were inspecting the
  - 14 railway as Head of FEGUA's Engineering Department, you 15 observed many squatters along the right of way, didn't
  - 16
  - 16 you?
  - 17 A. Yes, that's right.
  - 18 Q. You didn't observe the Government removing
  - 19 them, did you?
  - 20 A. As I repeat, I participated in the two
  - 21 largest-scale evictions. The other actions were legal
  - 22 actions that were beyond the scope of my duties. My

12:25:04 1 illegal activity that might be seen in the railway.

- 2 FEGUA has several cases in which there are
  - 3 persons who have been accused of such offenses, and it
  - 4 wasn't just from the moment that Ferrovias halted
  - 5 operations. This came from the time I began
  - 6 supervising the rails, the Year 2000. Persons were
  - 7 arrested, we participated in hearings, and the whole
  - 8 judicial process.
  - 9 And there are also persons who have been
  - 10 convicted. How many, that I can't tell you.
  - 11 Q. Are you prepared to testify about the number
  - 12 of criminal actions that the Government brought
  - 13 against vandals or people who were engaged in theft on
  - 14 the right of way while FVG was operating it? Can you
  - 15 testify to that?
  - 16 A. No, because it wasn't the role of the
  - 17 Engineering Department, nor is it today. That's a
  - 18 legal matter that doesn't correspond to a technical
  - 19 matter.
  - Q. Now, Mr. Samayoa, you believe that FVG failed
  - 21 to properly repair, maintain and rehabilitate the
  - 22 right of way, don't you?

1135 1133 12:26:48 1 MS. MURCHISON: This is a factual question A. Yes. 12:29:08 1 Q. And you talk about that in your statement, 2 about what he knows, and this is cross-examination. PRESIDENT RIGO: Just for the time, et 3 don't you? A. In my statements, what's done--what's there 4 cetera, you have about 20 minutes left on the 5 is based on reports. There was rehabilitation of the 5 cross-examination. I said early in the morning that 6 railway, but in a deficient manner. It was just to 6 we need to break at 20 minutes to 1:00. It's 10 7 complete a phase, but it wasn't a sure or safe--it 7 minutes left. I don't know--but it would be helpful, 8 wasn't assuring safe and efficient transport as was 8 I think, if--maybe if you could finish with the 9 hoped would be the case in Guatemala. 9 cross-examination at least this morning and that you Q. Sir, you knew that FEGUA, for whom you 10 concentrate on the engineering side rather than 11 worked, was supposed to pay money into a Trust that 11 whether he knew or not the issues of finance. 12 FVG would have used to help rehabilitate, maintain, MS. MURCHISON: Okay. So no inquiry on--13 and operate the railway, don't you? 13 PRESIDENT RIGO: Well, I'm not telling what 14 to do in terms of cross-examining, but that you are MR. SALINAS-SERRANO: Objection. Goes beyond 14 15 this Witness' direct testimony. There is absolutely 15 aware of the time available and we can continue in the 16 afternoon, if so we prefer, I don't want to deprive 16 no testimony from him in his Written Statements about 17 Trust Fund payments. 17 you of the time allotted for that, but also within the MS. MURCHISON: This Witness talks about all 18 overall testimony of this person and the Report he has 19 of the things in his statements that he believes FVG 19 written. He was the head of the Engineering 20 should have done and then does not talk about the 20 Department, and please bear that in mind in terms of 21 money that would have been used to do these things, 21 the question. 22 and the money that was supposed to be paid, and I'm 22 BY MS. MURCHISON: 1134 1136 Please answer the question. 12:28:11 1 just highlighting that. 12:30:46 1 MR. SALINAS-SERRANO: She might want to MR. SALINAS-SERRANO: I'm sorry. The 3 highlight it, but that's not the proper subject for 3 objection stands. This Witness--it's beyond the scope 4 cross-examination of this Witness. 4 of the direct examination, and I don't believe there (Tribunal conferring.) 5 was a ruling on my objection on the record. MS. MURCHISON: He can say if he doesn't know PRESIDENT RIGO: You are correct. I didn't 7 rule on it, and the objection stands. 7 this fact. PRESIDENT RIGO: Why don't you rephrase your MS. MURCHISON: Okay. 9 question in a factual manner. BY MS. MURCHISON: 9 MS. MURCHISON: Okay. Q. When you complain about FVG's work on the 10 11 railway, you say one of the things that you found was 11 BY MS. MURCHISON: 12 that the tracks were of a different gauge, and I'm Q. Did you know that FVG was supposed to 13 pay--let me ask you this: FEGUA didn't pay any money 13 talking about when you completed these inspections 14 into a Trust, did it, as far as you know? 14 back before you got your certification; is that one of 15 the things you complained about? MR. SALINAS-SERRANO: Objection. Goes beyond 15 16 this Witness direct testimony in this proceeding. No A. The gauge varied everywhere, and the sample 17 testimony about this Witness' knowledge of payments or 17 is taken, it was 300 meters to the south of the Las 18 anything of the sort. He's the head of the 18 Vacas bridge, and it was taken there because 19 80 percent of the material for anchoring a railway was 19 Engineering Department. MS. MURCHISON: He knows about it. 20 missing; that is to say, the nails, the boards. And 20 MR. SALINAS-SERRANO: They had a chance to 21 being missing, just as a matter of temperature, the 22 talk to the finance manager just before Mr. Samayoa. 22 rails could open or close. When the rails open up,

12:32:06 1 this causes--well, it's the main cause of a

- 2 derailment. That's why the sample was taken there.
- 3 There are places where it was much more. And much
- 4 more than that is permissible if one has all of the
- 5 anchoring required, it could be up to two or 3 inches.
- 6 But in this case, where elements for keeping it fixed
- 7 to the ground are missing, it's a dangerous situation.
- Q. Sir, gauge, all that means is the distance
- 9 between two rails; right?
- A. It is the distance from the top section of
- 11 each rail.
- Q. Okay. And you say that during one of your
- 13 inspections or during your inspections you found that
- 14 the distance between the rails, or the gauge, ranged
- 15 between 912 to 916 millimeters; right?
- A. Correct. That is where the sample was taken,
- 17 and it was observed that the anchoring system was
- 18 missing. This is what I said in the response to your
- 19 previous answer.
- Q. Sir, you believed that the distance between
- 21 the rails should have been 914 millimeters; right?
- A. Theoretically, it's 914, but it can change.

12:35:43 1 existed.

- There are photographs that show that there
  - 3 are no nails, that the crossties are rotten, and that
  - 4 was in the Report. Where the sample was taken, well,
  - 5 a few days later, there was a problem with the train.
  - 6 The train derailed, and it damaged the crossties and
  - 7 the railway and the equipment. There are reports as
  - 8 well. I don't know if those reports are included in
  - 9 this document.
  - Q. Sir, is the one certification in the area of
  - 11 railway that you have, is that an International
  - 12 certification?
  - A. Yes, the Latin American Association of
  - 14 Railways is an International organization dedicated to
  - 15 railways. It includes all of the railways in Latin
  - 16 America and the Caribbean. FEGUA was interested in
  - 17 providing training and keeping up on railway matters,
  - 18 and it was the Under-Secretary of that association, it
  - 19 was appointed Secretary of that association, FEGUA
  - 20 was, about a month ago.
  - Q. So, when we're talking about this 2
  - 22 millimeter variation in the gauge, I want to know if

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- - 2 has all its elements, not in the way that we saw the
  - 3 rail at the time it was inspected.
  - Q. But surely, Mr. Samayoa, you understand that
  - 5 some amount of variation in the gauge is acceptable.
  - 6 It's not dangerous or doesn't constitute a deficiency.
  - 7 Some amount is okay; right?
  - A. A variation is acceptable if, like I said
  - 9 before, you have all the anchoring elements for a
  - 10 rail.
  - Q. A gauge variation of 912 to 916 millimeters 11
  - 12 really means that you found a variation of 2
  - 13 millimeters narrow and 2 millimeters wide on the rails
  - 14 that you inspected; isn't that right?
  - A. That is correct. There was no anchoring for
  - 16 the railway.

17

- Q. Mr. Samayoa, 2 millimeters is tiny, isn't it?
- A. That is correct. 2 millimeters can vary just
- 19 by the action of the temperature because the
- 20 anchoring, the appropriate anchoring wasn't there with
- 21 the passage of the train, the rails open. At that
- 22 point and in other points, no anchoring lengths

12:33:48 1 Perhaps not lower, but perhaps higher when the railway 12:37:28 1 you're aware that the Federal Railroad Administration

2 of the United States of America allows a variation of

1140

- 3 12 millimeters narrow and 25 millimeters wide. Do you
- 4 know about that?
- THE INTERPRETER: Could you repeat the
- 6 numbers, please.
  - BY MS. MURCHISON:
- Q. Yes, I'm asking you if you're aware that the
- 9 Federal Railroad Administration of the United States
- 10 allows for a gauge variation of 12 millimeters narrow
- 11 and 25 millimeters wide.
- MR. SALINAS-SERRANO: This time I'm fairly
- 13 certain it's exactly the same question that the
- 14 Witness answered.
- MS. MURCHISON: I thought he asked me to 15
- repeat the question.
- THE INTERPRETER: It was the interpreter who 17
- asked you to repeat the question. I apologize, ma'am.
- MS. MURCHISON: Oh.
- MR. SALINAS-SERRANO: I apologize. I didn't 20
- 21 hear that part.
- PRESIDENT RIGO: Please answer. It's the

1143 1141 12:38:36 1 problem of understanding both sides at the same time. | 12:41:01 1 PRESIDENT RIGO: So, just ask the question, 2 So, go ahead. 2 then. We have no questions. THE WITNESS: Yes, that is correct. MR. SALINAS-SERRANO: Then, very briefly, if Again, when the railway is perfectly anchored 4 the Tribunal will allow me. 5 and there is no lateral movement related to the REDIRECT EXAMINATION 6 passage of a train, well, AREMA, the Association that BY MR. SALINAS-SERRANO: 7 you mentioned, says this, and this happens in the Q. Mr. Samayoa, remember Ms. Murchison asked you 8 railways in the United States where all the anchorings 8 a question about whose obligation it was to remove 9 are there and all the security regulations are in squatters from the right of way. 10 place, but that's not the way in which the railway was MS. MURCHISON: Objection. That question was 11 working in Guatemala. There were no planks, no bolts. 11 objected to. The Tribunal did not allow me to ask 12 The crossties were in a very poor state, no ballast, 12 that. I rephrased to do a factual question, so I 13 no drainage. The weeds were there. Also, the wheels 13 object to any reference to it here in this redirect. 14 were used up, and there were problems with the wheels MR. SALINAS-SERRANO: I believe the Tribunal 14 15 actually allowed it, and the answer from the Tribunal 15 and the wheels sometimes tend to derail. MS. MURCHISON: No further questions. You 16 is the Witness has answered the question. The 17 Tribunal ultimately did not rule and pointed out that 17 answered yes. MR. SALINAS-SERRANO: I just want to object 18 the Witness had answered the question. I think at 19 to counsel's last characterization of the Witness' 19 this point I'm entitled to cross examine on it--sorry, 20 testimony. The Witness certainly answered a lot more 20 to redirect on it. 21 than just yes. MS. MURCHISON: My objection stands MS. MURCHISON: I was saying that he answered 22 concerning any questioning of this Witness about the 1142 1144 12:40:08 1 yes to my question. And I see the rest. 12:41:58 1 obligations of FEGUA inasmuch as I wasn't allowed to 2 inquire about this. No further questions. PRESIDENT RIGO: You have no further MR. SALINAS-SERRANO: Then, Mr. President, 4 before you rule, I would just--if that is the case, I 4 questions? MS. MURCHISON: No further questions. 5 would ask the Tribunal to strike the Witness' answer PRESIDENT RIGO: Thank you. That's well 6 to Ms. Murchison's question from the record. 7 within the schedule of the Tribunal that's MS. MURCHISON: And I ask that any answer to 8 appreciated. 8 the factual question remain because I rephrased the MS. MURCHISON: We do our best. 9 factual question. PRESIDENT RIGO: So, as with the prior ARBITRATOR CRAWFORD: One of the purposes of 11 Witness, during the recess, the lawyers, for that 11 having a Tribunal is to listen to what the witnesses 12 matter from either side, should avoid talking to the 12 have to say as distinct from striking or suppressing. 13 Witness. PRESIDENT RIGO: Mr. Salinas, could you ask 14 MR. SALINAS-SERRANO: Mr. President, I'm 14 the Witness whether he knew as a matter of fact, et 15 sorry to interrupt you, go ahead. 15 cetera. PRESIDENT RIGO: No, no, no. What were you MR. SALINAS-SERRANO: My question was only 17 going to be, since I wasn't allowed to finish it, 17 going to say? MR. SALINAS-SERRANO: I don't know if the 18 whether whatever he answered to Ms. Murchison's 19 Tribunal will have questions for Mr. Samayoa, but I 19 question was as a matter of his lay opinion and fact 20 have one question for Mr. Samayoa. So if you would 20 and not based on a legal interpretation of the 21 allow me to ask that question, we might be done with 21 Contracts. 22 Mr. Samayoa before the break. PRESIDENT RIGO: I think we are going to cut

| 1  | 1145   |  | 1147  |
|--|--|--|---|
| 12:43:38 1   | it off and sustain the objection, and just leave it  | 02:17:47 1   | Statement, please, for the Tribunal.  |
| 1  | here.  | 2  |   |
| 3  | So, thank you very much, Mr. Samayoa, for  | 3  | Q. You ratify the contents of that Declaration  |
| 4  | being here. You can step down.   | 4  | here before the Tribunal?   |
| 5  | (Witness steps down.)  | 5  | A. Yes, I do.   |
| 6  | PRESIDENT RIGO: We will resume at 2:15.  | 6  | Q. I have just a few questions for you before   |
| 7  | (Whereupon, at 12:43 p.m., the hearing was   | 7  |   |
| 8  | adjourned until 2:15 p.m., the same day.)  | 8  | First of all, back when FEGUA first put out   |
| 9  |  | 9  | to bid the railway project, were you then the FEGUA   |
| 10   |  | 10   |   |
| 11   |  | 11   | A. Yes, I was.  |
| 12   |  | 12   | Q. Were you, in fact, the first Overseer that   |
| 13   |  | 13   | FEGUA had?  |
| 14   |  | 14   | A. I was not the first one.   |
| 15   |  | 15   | Q. Could you describe for the Members of the  |
| 16   |  | 16   | Tribunal what the purpose was of the international bid  |
| 17   |  | 17   | that RDC and Ferrovias Guatemala eventually won. What   |
| 18   |  | 18   | was the State attempting to accomplish through that   |
| 19   |  | 19   | bid?  |
| 20   |  | 20   | A. Basically, the goal was in this railway  |
| 21   |  | 21   | corporation process to obtain a national or   |
| 22   |  | 22   | international company that would have the capability  |
|  |  |  |   |
|  | 1146   |  | 1148  |
| 1  | AFTERNOON SESSION  |  | to setto put the railway in operation. The idea was   |
| 2  | ·  | 2  | to have a nationwide railway system for freight,  |
| 3  | PRESIDENT RIGO: Good afternoon, Mr. Porras.  | 3  | 1 5, 1 1 1  |
| 4  | 3 3  | 4  | could, based on their abilities and capabilities as   |
|  | agle troughts would the atatoment trougheres in front of   |  |   |
| 5  | ask you to read the statement you have in front of   |  | businesspersons offer this, and the idea was to avoid   |
|  | you.   |  | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without  |
| 6 7  | you.  THE WITNESS: I solemnly declare upon my  | 6<br>7   | businesspersons offer this, and the idea was to avoid<br>for third parties that could be intermediaries without<br>the capability to operate the railway be excluded from   |
| 6 7 8  | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the   | 6<br>7   | businesspersons offer this, and the idea was to avoid<br>for third parties that could be intermediaries without<br>the capability to operate the railway be excluded from<br>the process. That was one of the main bases to launch  |
| 6<br>7<br>8<br>9   | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.   | 6<br>7<br>8<br>9   | businesspersons offer this, and the idea was to avoid<br>for third parties that could be intermediaries without<br>the capability to operate the railway be excluded from<br>the process. That was one of the main bases to launch<br>the bid the way it was launched.  |
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| 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15                                     | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.  PRESIDENT RIGO: Thank you very much.  Mr. Orta? Mr. Salinas?  Mr. Orta.  MR. ORTA: Thank you.  DIRECT EXAMINATION  BY MR. ORTA:  Q. Mr. Porras, you may want to put on your  | 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15                                     | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without the capability to operate the railway be excluded from the process. That was one of the main bases to launch the bid the way it was launched.  Q. Now, in this arbitration in which you're appearing, Claimant has suggested that it was not responsible under the Contract that eventually came out of this public bid that we were just discussing for the railway project. And just to ensure that we're talking about the same thing, I'm talking about what eventually became known as Contract 402.  |
| 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16                               | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.  PRESIDENT RIGO: Thank you very much.  Mr. Orta? Mr. Salinas?  Mr. Orta.  MR. ORTA: Thank you.  DIRECT EXAMINATION  BY MR. ORTA:  Q. Mr. Porras, you may want to put on your earphones so that you can hear the translation.  | 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16                               | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without the capability to operate the railway be excluded from the process. That was one of the main bases to launch the bid the way it was launched.  Q. Now, in this arbitration in which you're appearing, Claimant has suggested that it was not responsible under the Contract that eventually came out of this public bid that we were just discussing for the railway project. And just to ensure that we're talking about the same thing, I'm talking about what eventually became known as Contract 402.  The Claimant in this case, RDC, has suggested   |
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| 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20       | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.  PRESIDENT RIGO: Thank you very much.  Mr. Orta? Mr. Salinas?  Mr. Orta.  MR. ORTA: Thank you.  DIRECT EXAMINATION  BY MR. ORTA:  Q. Mr. Porras, you may want to put on your earphones so that you can hear the translation.  Good afternoon, sir. How are you?  A. Very well, thank you.  Q. Mr. Porras, first of all, you should have in  | 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20       | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without the capability to operate the railway be excluded from the process. That was one of the main bases to launch the bid the way it was launched.  Q. Now, in this arbitration in which you're appearing, Claimant has suggested that it was not responsible under the Contract that eventually came out of this public bid that we were just discussing for the railway project. And just to ensure that we're talking about the same thing, I'm talking about what eventually became known as Contract 402.  The Claimant in this case, RDC, has suggested that it did not have the responsibility to carry out the restoration of the railway in each of the five phases that were proposed in its Business Plan.   |
| 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.  PRESIDENT RIGO: Thank you very much.  Mr. Orta? Mr. Salinas?  Mr. Orta.  MR. ORTA: Thank you.  DIRECT EXAMINATION  BY MR. ORTA:  Q. Mr. Porras, you may want to put on your earphones so that you can hear the translation.  Good afternoon, sir. How are you?  A. Very well, thank you.  Q. Mr. Porras, first of all, you should have in front of you a copy of your Witness Statement. Can | 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without the capability to operate the railway be excluded from the process. That was one of the main bases to launch the bid the way it was launched.  Q. Now, in this arbitration in which you're appearing, Claimant has suggested that it was not responsible under the Contract that eventually came out of this public bid that we were just discussing for the railway project. And just to ensure that we're talking about the same thing, I'm talking about what eventually became known as Contract 402.  The Claimant in this case, RDC, has suggested that it did not have the responsibility to carry out the restoration of the railway in each of the five phases that were proposed in its Business Plan.  My first question is: Were you involved in |
| 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | you.  THE WITNESS: I solemnly declare upon my honor and conscience that I shall speak the truth, the whole truth, and nothing but the truth.  PRESIDENT RIGO: Thank you very much.  Mr. Orta? Mr. Salinas?  Mr. Orta.  MR. ORTA: Thank you.  DIRECT EXAMINATION  BY MR. ORTA:  Q. Mr. Porras, you may want to put on your earphones so that you can hear the translation.  Good afternoon, sir. How are you?  A. Very well, thank you.  Q. Mr. Porras, first of all, you should have in  | 6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17<br>18<br>19<br>20<br>21 | businesspersons offer this, and the idea was to avoid for third parties that could be intermediaries without the capability to operate the railway be excluded from the process. That was one of the main bases to launch the bid the way it was launched.  Q. Now, in this arbitration in which you're appearing, Claimant has suggested that it was not responsible under the Contract that eventually came out of this public bid that we were just discussing for the railway project. And just to ensure that we're talking about the same thing, I'm talking about what eventually became known as Contract 402.  The Claimant in this case, RDC, has suggested that it did not have the responsibility to carry out the restoration of the railway in each of the five phases that were proposed in its Business Plan.  My first question is: Were you involved in |

A. Yes. I was the main person for the 02:21:33 1

2 negotiation of that contract. I had the opportunity

3 to negotiate the Contract with the local attorney for

4 RDC back then, Mr. Pedro Mendoza. He's the person who

5 conducted the negotiation the most.

Q. How do you respond to the allegation made in 7 this case by Claimant that they had no obligation

8 under Contract 402 to carry out the restoration of the

9 five phases that were projected in their Business

10 Plan?

Based on the principle guiding the 11

12 negotiation, Ferrovías had the obligation to comply

13 with the phases stated in the Business Plan because

14 that included the Bidding Terms where a Business Plan

15 was required, and that had to be complied with. It

16 represented five phases, and those five phases, based

17 on the Contract, established the tasks to be

18 accomplished throughout the schedule.

And clearly, all those phases had to be

20 rehabilitated so that the railway would be operational

21 throughout its infrastructure.

Q. To your recollection, sir, if for any

02:25:13 1 understand that there was a separate public bidding 2 process in relation to the railway equipment that was 3 given in Usufruct to Ferrovías Guatemala. Is that 4 your understanding?

A. That is correct.

Q. Can you explain why there was a separate 7 bidding process for the railway equipment.

A. First, because in the Bidding Terms for the 9 bidding process that led to Contract 402, it was said 10 that the railway equipment or the Rolling Stock was 11 going to be auctioned later on in a separate process 12 which was separate from the result of 402.

Second, because one of the intentions was as 14 good desire of those who participated in the process 15 as Guatemalans was to have the ability to attract an

16 offeror who could provide the standard gauge

17 equipment. Let's remember that Guatemala has a

18 narrower gauge, and this ends in Tecún Umán towards

19 the south of the country, so the idea would be for

20 someone to be interested in continuing with this

21 narrow gauge so that the exchange of goods would be

22 more efficient, and that's one of the reasons, based

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02:23:06 1 reason--

(Beeper beeps, and pause.)

Q. Sir, it might be useful, just because it 4 causes interference, if you could turn the phone off.

5 Great, thank you, sir.

Let me begin the question again.

To your understanding, if for any reason 8 Ferrovías Guatemala did not carry out the restoration

9 of one of the phases that--in terms of the land that

10 was given to them in Usufruct, if they didn't carry

11 out the restoration of the railway in those lands, was

12 there any recourse or penalty applicable to them that

13 you negotiated in the Contract?

14 A. Based on the Contract and what I can remember 15 is that as part of the sanctions or penalties in case

16 Ferrovías did not provide the railway service as some

17 portion of the national railway, as a consequence that

18 part of the land or that right-of-way had to be

19 returned to the State of Guatemala that had reserved

20 the right to have a third party in the Bidding Terms

21 to provide for this service--to provide the service. Q. I want to turn to a different topic. I

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02:26:49 1 on my recollection, why we separated goods--we

2 separated the fixed assets from the Rolling Stock.

Q. Do you recall whether the public Bidding

4 Terms, Terms of Reference for the public bid for the

5 equipment required that after the Contract was signed

6 by the Parties that it would have to be approved by

7 the President and his Cabinet?

A. Would you please repeat your question because 9 I am listening to you and to the interpretation at the

10 same time, and I got a little bit confused.

0. Sure.

11

Do you recall whether in the separate public

13 bidding for the railway equipment it was a necessary 14 condition that the President and his Cabinet approve

15 that contract once it was signed by the Parties in

16 order for that agreement to enter into force?

A. Definitely, it was one of the conditions 17

18 established in the terms of the bidding process for

19 the railway equipment. The Contract, upon being 20 signed by the Parties, had to be approved by the

21 President of the Republic. It was stated in the terms

22 of the bidding, and that's the way we proceeded.

1155 1153 As Overseer, I had to request the President 02:32:16 1 by Ferrovías. Ferrovías via these requests--and I'm 02:28:39 1 2 to approve the Contract signed by governmental 2 sure they are included in the record--they asked me, 3 in my capacity as Overseer, to cooperate with them to 3 agreement. Q. And to your understanding, would the 4 try and move forward with this project which was so 5 Equipment Contract come into force if the President 5 important for Guatemala. They wanted to be allowed to 6 did not approve it through an Executive Resolution? 6 use the traction and hauling equipment. A. Definitely, it would not enter into force if If I remember correctly, there are two 8 there was no approval by governmental agreement of the 8 letters issued by me, both of them, at a request, 9 President of the Republic. The Contract had a prior request, that was put forth by Ferrovías. I was 10 suspension clause that meant that until the approval 10 just cooperating in that regard. 11 was granted by the President, it would not enter into 11 Additionally, these letters were not issued 12 out of a unilateral decision by me. I was advised by 12 force. 13 Q. You mentioned that you made a request or 13 a group of lawyers and experts in FEGUA who told me 14 requests to the then-President of Guatemala to approve 14 how to draft and then sign these letters. Q. The letter agreements that are in the record 15 the Equipment Contract; is that correct? A. Yes, indeed. I requested in writing to the 16 and to which you've made mention talk about a fee or a 17 President of the Republic to draft, issue, and sign 17 Canon fee for use of the equipment that was equivalent 18 the Government Agreement, and I also did so by calling 18 to the Canon fee that was set forth in Contract 41. 19 his private secretaries and the staff from the 19 Can you tell the Tribunal whose idea it was to put 20 President's Office. And up to the day or moment 20 that Canon fee in those letter agreements, to your 21 before the change of administration, I remember that 21 knowledge. A. As I mentioned before, it was just a Reply to 22 was January 2000, I remember being at the President's 1154 1156 02:34:09 1 a request put forth by Ferrovías. If, in the letter 02:30:18 1 office trying to have him sign this. Q. Do you have any knowledge as to why the 2 that I signed, it was established that a payment of a 3 then-President of Guatemala did not approve Contract 3 Canon was accepted for use of the equipment or the 4 41 based on your requests? 4 railway equipment, it was there because Ferrovías A. I don't have the faintest idea. I don't know 5 requested it. 6 the reasons why he did not sign that. MR. ORTA: Thank you. I have no further Q. I have one remaining area of inquiry, just a questions. 8 few questions about this. You mentioned that Contract PRESIDENT RIGO: Thank you. Mr. Foster. 9 41 did not come into force because it had not been 9 MR. FOSTER: Thank you, Mr. President. Thank 10 approved by the President through an Executive 10 you, Adrian. 11 Resolution. I understand from reading your Witness THE INTERPRETER: This is the interpreter, 11 12 Declaration that you authorized, as the then-Overseer 12 Mr. Foster. Can you please speak closer to the mike. 13 of FEGUA for Ferrovías Guatemala, to use the railway MR. FOSTER: Sure. 14 equipment through a series of letter agreements. Can 14 CROSS-EXAMINATION 15 you please explain for the Tribunal the origin of 15 BY MR. FOSTER: 16 those letter agreements and what you were, as the Q. Mr. Porras, I'm Allen Foster, and I will be 17 then-Overseer of FEGUA, attempting to accomplish by 17 asking you a few questions this afternoon. You have 18 signing those letter agreements. 18 been given a book that contains some documents that I A. I think a clarification is in order here, for may ask you about.

20

21 2000; correct?

A. That is correct.

You were the FEGUA Overseer from 1997 to

20 starters. The reason why those letters or those

21 authorizations were issued by me in my capacity as

22 Overseer at the time had to do with requests put forth

1157 1159 02:35:17 1 Q. And you're a lawyer; correct? 02:38:04 1 submitted it to the President for its approval. A. By training, yes, I'm a lawyer. Q. Thank you. Q. And you're a Notary Public as well, aren't Now, turning to another subject, it's true, 4 is it not, that while you were the FEGUA Overseer, you 4 you? 5 told Mr. Posner words to the effect that, "You're a A. Yes, also. O. And you have a Master's of business 6 hero for what you're doing for Guatemala." You said 7 administration: correct? 7 that to him, didn't you? A. That is correct. A. I had many conversations with Mr. Posner. I Q. And you told Mr. Orta that you, on numerous 9 cannot assure that I told him that at a given point in 10 occasions, once in writing and several times orally, 10 time. 11 you urged the President of the Republic to ratify the Q. You don't deny you said that to him, do you, 11 12 terms of Deed 402; correct? 12 sir? A. Of Deed 402 I did not mention that. He A. I cannot deny it, and I cannot affirm it, 14 either. I had many conversations with Mr. Posner. I 14 talked about--Q. I apologize. 15 do not have a clear recollection of each of those 15 A. --Number 41. 16 conversations. Because of the way I am, I don't see 16 Q. -- Deed 41. I apologize. I misspoke. 17 how that could be a statement made by me. I am not a 17 You urged him on numerous occasions to ratify 18 boastful person that would like to stand out by saying 19 Deed 41; correct? 19 such things, but we need to believe--well, I don't A. Please repeat the question. Because of the 20 consider that I said that. 21 interruption I don't understand where we're going. Q. Well, I wasn't saying--suggesting that you Q. Certainly. 22 were boasting about yourself. I was suggesting that 1160 1158 You told Mr. Orta that, once in writing and 02:39:25 1 you were being complimentary to Mr. Posner. That's 02:36:30 1 2 on numerous occasions orally, including one just 2 what you were, in fact, complimentary to Mr. Posner 3 before the President went out of office, you urged the 3 about what he was doing with the railroad, weren't 4 President to ratify the terms of the Contract 41; 4 you? 5 correct? A. First, you said that I said that I considered 6 myself a hero. So, to give a compliment, to be a A. Yes, that is correct. Q. And you certainly wouldn't have done that if 7 hero, that's from my viewpoint very different. 8 you thought there was anything wrong with the I fulfilled my obligations when I sent the 9 Contract, would you? 9 President of the Republic the Contract for him to A. The Contract met all the negotiation and bid 10 authorize it. 11 requirements, and that's why I, myself, submitted to Q. I'm sorry, perhaps you misunderstood me. I 11 12 the President to be approved under an Executive 12 asked you if you hadn't told Mr. Posner that he was a 13 Resolution. I don't see any reason to say that the 13 hero because of what he was doing for Guatemala in 14 Contract had something weird in it. 14 connection with the railroad. Didn't you say that to Q. Or improper in it. You didn't think there 15 him?

16 A. I repeat: I held many conversations with 17 Mr. Posner. What I can say is what Mr. Posner and his

18 company did and the intentions they had at the 19 beginning of the negotiations with Guatemala, well, it

20 was a very good opportunity for the Guatemalan people

21 to have the railway, which is what both Parties were 22 seeking at the time. What happened later I don't

16 was anything in Contract 41 that was improper, did

A. If by "improper" you mean illegal, no.

19 Q. And you didn't think there was anything in 20 Contract 41 that caused lesion to the interest of the

A. Definitely not. If not, I wouldn't have

17 you?

21 State, did you?

02:40:54 1 know. If Mr. Posner considers that he is a hero for

- ${\tt 2}$   ${\tt Guatemala}, \ {\tt that's} \ {\tt a} \ {\tt very} \ {\tt good} \ {\tt thing}. \ {\tt Unfortunately} \ {\tt we}$
- 3 are here, and that heroism apparently is over.
- Q. Let's turn to Contract 402.
- 5 PRESIDENT RIGO: May I interrupt just a
- 6 second. It's a matter for the record and for the
- 7 translation, there has not been interpreted correctly.
- 8 The compliment has been interpreted as Mr. Porras
- 9 being cumplido, that he understood that he was
- 10 fulfilling his duties. Well, here, really, in English
- 11 what was being said, it was a compliment, which is
- 12 totally different. Just I wanted to clarify that, you
- 13 may want to check the record to correct it
- 14 accordingly.
- 15 MR. ORTA: I invite Allen to re-ask the
- 16 question if he wants to get a sort of more accurate
- 17 record on that line of questioning.
- 18 MR. FOSTER: I'm sorry, I wasn't looking at
- 19 the--what was being translated here, but thank you.
- 20 BY MR. FOSTER:
- 21 Q. What I was asking you is not whether you told
- 22 Mr. Posner that he had completed the railroad, but

- 02:43:51 1 this was the result of a long negotiation process of 2 four to six months. The Contract could have changed
  - 2 four to SIX months. The contract could have changed
  - 3 substantially in connection with certain terms during 4 the negotiations that took place.
  - 5 Q. And you've already told us that you were the
  - 6 principal negotiator on FEGUA's part; correct?
    - A. That is correct.
  - Q. And you were advised by lawyers when you were
  - 9 negotiating; correct?
    - A. Of course.

10

- 11 Q. And you, of course, as we've discussed, were 12 a lawyer, yourself; correct?
  - A. I'm a lawyer by training, but in my functions
- 14 as FEGUA Overseer, I was an administrator, not a
- 15 lawyer. I wasn't acting as a lawyer.
  - Q. But you had the benefit of your legal
- 17 training, didn't you?
- 18 A. The benefit of my legal training, if it's for
- 19 my own benefit, yes, that's what I studied at the
- 20 university, but when I was acting for FEGUA, I always
- 21 followed the advice of FEGUA's lawyer, FEGUA's
- 22 lawyers.

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- 02:42:18 1 whether you complimented him as being a hero for what
  - 2 he was doing in the renovation of the railroad?
  - 3 A. Yes. I gave him a compliment because we had
  - 4 a very good relationship. You could see that because
  - 5 I greeted Mr. Posner today, in spite of the
  - 6 circumstances today. I considered that he did what he
  - 7 did, and I say again he had good intentions at the
  - 8 moment on the part of the Government of Guatemala. If
  - 9 you want to consider that heroism, so be it.
  - 10 Q. Let's turn to Contract 402. You, as
  - 11 Overseer, entered into this agreement on behalf of
  - 12 FEGUA; right?
  - 13 A. That's correct.
  - Q. And the terms of the agreement were drafted
  - 15 by the Government lawyers; correct?
  - 16 A. That is correct. On the Bidding Conditions
  - 17 and terms, there was a model agreement with which we
  - 18 started the negotiations of the Contract--
  - 19 Q. And--I apologize. I thought you were done.
  - 20 Please complete your answer.
  - 21 A. The final version of the Contract is similar
  - 22 to the one that is included in the Bidding Terms, but

- 02:45:18 1 Q. Surely, you're not telling us that when you
  - 2 were negotiating the Contract you consciously blotted
  - 3 out all your knowledge as a lawyer. You always were 4 informed in what you were doing by the fact that you
  - 5 had a law degree; isn't that so, sir?
  - 6 A. Could you please repeat the question? I
  - 7 didn't understand it.
    - Q. Yes.
  - 9 When you were doing the negotiations, you
  - 10 didn't put your legal training aside and say, "Well,
  - 11 I'm going to forget everything I learned in law
  - 12 school, I'm just an administrator today." You didn't
  - 13 do that, did you, sir?
  - 14 A. Human nature does not allow that to happen.
  - 15 Q. Yes, thank you.
  - And how long had it been before you conducted
  - 17 this negotiation that you graduated from law school?
  - 18 A. In Guatemala, there are two phases for one to
  - 19 obtain his or her degree as a lawyer. When I started
  - 20 negotiations, I had completed my studies at the
  - 21 university, and I was in the process of writing my
  - 22 thesis. I had passed the exams, and I, however, did

|  | 1165   |  | 1167   |
|--|--|--|--|
| 02:46:47 1   | not have the possibility of practicing law. In the   | 02:49:45 1   |  |
| 1  | Contract, it says that I was an executive person. If   |  | I talk about Phase II, to know exactly what I  |
| 1  | I had been a lawyer and a notary, it would have been   |  | declared?  |
| 1  | stated there like it happened in 41, but I was not   | 4  | Q. I'm not asking you about that. I'm asking   |
| 5  | able to practice law in Guatemala at that point in   | 5  | you: Do you contend that under Contract 402 Ferrovías  |
| 6  | time.  | 6  | was required to complete the entirety of the   |
| 7  | Q. But when you were negotiating the Contract,   | 7  | rehabilitation of Phase II?  |
| 8  | unlike myself who had been 43 years out of law school,   | 8  | A. Again, you were talking about Phase II.   |
| 9  | you were literally a few months out of law school, and   | 9  | Q. The South Coast part.   |
| 1  | you had the full benefit of everything you had learned   |  | THE INTERPRETER: The interpreter missed  |
| 11   | in law school, didn't you, sir?  | 11   | that, sir.   |
| 12   | A. You're wrong. I finished university in '93.   | 12   | BY MR. FOSTER:   |
| 13   | Q. And that was your legal studies?  | 13   | Q. Yes, the South Coast corridor.  |
| 14   | A. That's correct.   | 14   | Do you contend that Ferrovias under Contract   |
| 15   | Q. So you have been out of law school for four   | 15   | 402 was required to complete the renovation of the   |
| 1  | years; right?  | 16   | entirety of Phase II?  |
| 17   | A. I had finished my studies, had completed my   | 17   | A. What I stated is that when Ferrovias started  |
| 18   | courses of study at the university, yes, in '93. In  | 18   | the rehabilitation process of any of the phases, that  |
| 1  | '94, I passed my first exam.   | 19   | entailed the obligation for that rehabilitation in   |
| 20   | I don't know if you understand how the system  | 20   | that phase to be completed. One has to take into   |
| 1  | works in Guatemala to obtain a professional degree.  |  | account the circumstances under which the negotiations   |
| 22   | You have to understand this because this is going to   | 22   | took place.  |
| 1  |  |  |  |
|  | 1166   |  | 1168   |
| 02:48:21 1   | 1166 allow to you understand my position.  | 02:51:16 1   | 1168 This is very important. I don't see here the  |
| 02:48:21 1   | allow to you understand my position. Q. I'm learning, thank you.   |  | This is very important. I don't see here the person with whom I negotiated mainly, which was   |
| 1  | allow to you understand my position.   | 2  | This is very important. I don't see here the   |
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| 2 3  | allow to you understand my position. Q. I'm learning, thank you. A. Very well.   | 2  | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of   |
| 2<br>3<br>4<br>5   | allow to you understand my position.  Q. I'm learning, thank you.  A. Very well.  Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you?  | 2<br>3<br>4<br>5<br>6  | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that   |
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| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | allow to you understand my position.  Q. I'm learning, thank you.  A. Very well.  Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you?  A. Several times.  Q. And you wanted to make sure that the words of the Contract effectuated the intent of the Parties,   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that time. The important thing was to start.  But, ultimately, what was negotiated and interpreted was that they had to finish the   |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | allow to you understand my position.  Q. I'm learning, thank you.  A. Very well.  Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you?  A. Several times.  Q. And you wanted to make sure that the words of the Contract effectuated the intent of the Parties, didn't you?   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that time. The important thing was to start.  But, ultimately, what was negotiated and interpreted was that they had to finish the rehabilitation of all the phases included in the  |
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| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13   | allow to you understand my position.  Q. I'm learning, thank you. A. Very well. Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you? A. Several times. Q. And you wanted to make sure that the words of the Contract effectuated the intent of the Parties, didn't you? A. Definitely. Q. Now, you contend, do you not, that FVG breached Contract 402 by not completing the Phase II   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>8<br>9<br>10<br>11<br>12<br>13                                      | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that time. The important thing was to start.  But, ultimately, what was negotiated and interpreted was that they had to finish the rehabilitation of all the phases included in the Bidding Terms and in their business proposal. That is what we negotiated with them. Why? Because it would be absurd to allow someone to manage state property  |
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| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14                                     | allow to you understand my position.  Q. I'm learning, thank you.  A. Very well.  Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you?  A. Several times.  Q. And you wanted to make sure that the words of the Contract effectuated the intent of the Parties, didn't you?  A. Definitely.  Q. Now, you contend, do you not, that FVG breached Contract 402 by not completing the Phase II rehabilitation; correct?  MR. ORTA: I'm sorry, that mischaracterizes  | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15                               | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that time. The important thing was to start.  But, ultimately, what was negotiated and interpreted was that they had to finish the rehabilitation of all the phases included in the Bidding Terms and in their business proposal. That is what we negotiated with them. Why? Because it would be absurd to allow someone to manage state property for 50 years and to allow that person to have that after completing five or 10 kilometers.   |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15                               | allow to you understand my position.  Q. I'm learning, thank you. A. Very well. Q. Now, in any event, before you signed Contract 402 on behalf of FEGUA, you read it carefully, didn't you? A. Several times. Q. And you wanted to make sure that the words of the Contract effectuated the intent of the Parties, didn't you? A. Definitely. Q. Now, you contend, do you not, that FVG breached Contract 402 by not completing the Phase II rehabilitation; correct?  MR. ORTA: I'm sorry, that mischaracterizes the Witness's testimony.   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15                          | This is very important. I don't see here the person with whom I negotiated mainly, which was Mr. Pedro Mendoza. He was my interlocutor. When we negotiated the terminations or the lack of terminations, it was understood that this was going to take time, and it was very difficult to establish that time. The important thing was to start.  But, ultimately, what was negotiated and interpreted was that they had to finish the rehabilitation of all the phases included in the Bidding Terms and in their business proposal. That is what we negotiated with them. Why? Because it would be absurd to allow someone to manage state property for 50 years and to allow that person to have that after completing five or 10 kilometers.  So, what would us Guatemalans have   |
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 $02:52:41\ 1$  requires Ferrovías to complete the renovation of, as

- 2 you just put it, every single kilometer of the
- 3 railroad?
- 4 A. I go back to the same thing. The Contract
- 5 sets forth that in a specific period of time they have
- 6 to start different phases: I, II, III, IV, V, okay?
- 7 That is what the Contract says literally, initiate,
- 8 start. However, there is one clause called penalties
- 9 to the Usufructary which states that if the
- 10 Usufructary does not render the railway service in a
- 11 certain portion of the right-of-way, well, if they
- 12 don't render the service, the State of Guatemala needs
- 13 to be surrendered back that portion of the land or the
- 14 property.
- $\,$  15  $\,$  So, I go back to the same thing. If we go to
- 16 the dead letter of the Contract, like you're saying,
- 17 just the obligation, the obligation is to start;
- 18 otherwise, it wouldn't make any sense.
- 19 I go back to my initial position. It would
- 20 be intensely absurd--okay. That is what was drafted,
- 21 but the intentions that the representatives of the
- 22 Parties negotiated was they begin, they finish. We

- 02:55:53 1 in Contract 402? It's not in there, is it, sir?
  - A. Yes, it's there. We can look for it, if you
  - 3 want. There is a section called "early termination"
  - 4 of the Contract. I'm sure the word "termination" is
  - 5 there.
  - 6 Q. You're saying the word "termination" means
  - 7 finish?
  - 8 A. To terminate means to conclude something, to
  - 9 start something and then to finish it.
  - 10 Q. Okay. Let me ask it this way: Can you show
  - 11 me a single place in Contract 402 where it requires
  - 12 Ferrovías to finish any phase of the rehabilitation of
  - 13 the railroad?
  - 14 A. The Contract does not say that. I explained
  - 15 the circumstances under which I was negotiating.
  - .6 We go back to this absurd situation where it
  - 17 was said that no rehabilitation had to be completed.
  - 8 Q. Okay, thank you, sir.
    - And you also know, do you not, that
  - 20 Ferrovías--I'm sorry--that FEGUA acknowledged in
  - 21 writing to Ferrovías that Ferrovías had complied with
  - 22 its obligations in connection with Phase II of

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- 02:54:23 1 know that completion is going to take time, but your
  - 2 argument would be absurd. It would be absurd for
  - 3 Guatemala to accept such a thing if Guatemala did not
  - 4 know or have certainty of the completion of the work.
  - 5 This was done under complete good faith of the
  - 6 Parties, and the Parties knew what they could do and
  - 7 they could not do according to what the contracts and
  - 8 the instructions contained therein allowed them to do
  - 9 and not to do.
  - 10 Q. Can you show me where the word "finish"
  - 11 appears in Contract 402?
  - 12 A. We could spend all afternoon here, and that's
  - 13 what I'm going to say. That is what I negotiated. I
  - 14 insist: The person with whom I conducted
  - 15 negotiations, Mr. Pedro Mendoza Montano, and he and I
  - 16 drafted the provisions of the Contract--those
  - 17 provisions of the contracts, and I'm going back to the
  - 18 beginning to what was negotiated and to the absurdity
  - 19 of the argument that--
  - 20 Q. Excuse me, sir. I asked you a very simple
  - 21 question, and I think it's one you can answer yes or
  - 22 no. Can you show me where the word "finish" appears

02:57:37 1 Contract 402?

19

2 MR. ORTA: I object to the characterization

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- 3 of the letter or the exhibit that was just mentioned
- 4 in the question.
  - BY MR. FOSTER:
- 6 Q. Okay. Let me try it this way: You know, do
- 7 you not, sir, that FEGUA acknowledged to Ferrovias
- 8 that Ferrovias had met the requirements of the
- 9 Contract concerning the railway restoration plan for
- 10 Phase II?

- 11 A. I don't know that.
- Q. Okay. Let's look at Exhibit C-61.
- 13 PRESIDENT RIGO: I was going to ask you if
- 14 you could show the document.
- 15 MR. FOSTER: Yes.
- 16 BY MR. FOSTER:
  - Q. This is at Tab 3 of your notebook.
- 18 A. Just one moment. I'm going to look for the
- 19 document in Spanish.
- 20 Q. It should be the page after the blue sheet.
  - A. I'm going to try and look at this document
- 22 because the first thing that I see is that it is dated

1175 1173 03:03:38 1 Phase II, and those are the terms of Article 13 which 02:59:09 1 28 November 2001. If you remember in my initial statement, I 2 he drafted. So, surely he can answer whether or not 3 finished my duties as FEGUA Overseer in March 2000, so 3 he thinks that the Overseer was incorrect. 4 give me a few minutes to read this letter and to PRESIDENT RIGO: The witness should answer 5 understand its contents because you are asking me to 5 the question. 6 talk about a letter that shows the letterhead of THE WITNESS: I think that having concluded 7 Ferrocarriles de Guatemala, it is addressed to Gerald 7 my reading of the paragraph because the paragraph 8 Brunelle. I had no idea that he was a Ferrovías 8 doesn't end where you stopped reading it. It says: 9 officer, and then the Overseer is René Minera Perez. 9 "and this Overseer's office can do nothing but 10 I don't know if the name René Minera Perez is my name 10 acknowledge that such railway operations have properly 11 commenced". 11 in a different language. (Witness reviews document.) 12 So, once again, it talks about beginning or 13 A. Okay. 13 commencement, not about completion or termination. So, this supports the argument that there was Q. Now, Mr. Minera Perez succeeded you as 14 14 15 an awareness of the conclusion of the phases once they 15 Overseer; is that correct? A. I understand that that's the case. had begun. Q. And the document you're looking at is an BY MR. FOSTER: 17 17 18 official letter from FEGUA; correct? Q. Doesn't he also say that the requirements of A. I understand that it is, based on the 19 Clause 13 of Deed 402 have been met with regard to 20 letterhead. 20 Phase II? Q. And in the final paragraph it says, has it A. In the start-up phase, yes, and this is where 22 not, that, "the Overseer's office considers that 22 he says at the end can do nothing but acknowledge that 1174 1176 03:02:00 1 Ferrovias has complied with the terms and obligations 03:05:08 1 such railway operations have properly commenced. 2 by supplying and rendering cargo railway 2 Let's recall that here the argument begun, completed. 3 transportation services at least partially for a 3 For me the only thing the Overseer did was to say yes, 4 six-month term following the initial date of Phase II; 4 you have begun, but it didn't say you have completed 5 accordingly, the terms of the second paragraph, 5 or finished it. I think that's the only thing that he 6 subsection three, Clause 13 of the Contract, regarding 6 didn't say. 7 the Railway Restoration Plan have been met." Q. Are you aware of any time that any Overseer You see that; correct? 8 of FEGUA has ever contended that Ferrovias has not met A. Yes, I can read that. 9 the terms of Article 13 of Deed 402? 9 Q. And you certainly don't suggest that the MR. ORTA: Sorry, I'm going to object. This 10 11 witness has testified. If the Tribunal wants to hear 11 Overseer was incorrectly stating FVG's compliance with 12 the terms of Clause 13, do you? 12 this, that's fine, but the witness has testified he MR. ORTA: I'm just going to object. I think 13 stopped being the FEGUA Overseer in the Year 2000. I 14 he's asking him for now what I believe to be maybe an 14 mean, he wants to ask him about any FEGUA Overseer 15 expert opinion on whether the other Overseer was 15 from 2000 until the present day, it seems a bit 16 correctly stating that the phase had been met. 16 speculative to me. MR. FOSTER: He drafted the Contract. The PRESIDENT RIGO: He's a factual witness, and 17 17 18 Overseer sets forth the reason for compliance, and 18 the objection is sustained. 19 that is that Ferrovías has complied with the terms and BY MR. FOSTER: 20 obligations by supplying and rendering cargo railroad Q. You just told me that to you, "completion" is 20 21 transportation services at least partially for at 21 the key; correct? 22 least six months's term following the initial date of A. Beginning and completion of the phase.

03:06:41 1 Beginning or start-up at the date agreed upon, which
2 is clearly stipulated in the Contract, and completion
3 within a prudential and reasonable timeframe.

Q. And you can't show me anything in Deed 402 that requires completion within any time frame, can

6 you, sir?

7 A. No, but I go back to the same point. It is 8 an issue for negotiation and understanding because if

9 you want to go to the source, which is myself, one of

- 10 the negotiators, I repeat: The interpretation, the  $\,$
- 11 terms what was agreed upon in good faith as between
- 12 the parties whereas beginning and completion at a
- 13 given point in time, neither more or less than that.
- Why? Because it's absurd for me that the argument that you're trying to push forward is that we
- 16 were going to sign a contract, accept a contract in
- 17 which there was no principle of good faith as between
- 18 the Parties that would make it possible for the rail
- 19 service to be reestablished in Guatemala. That is the
- 20 truth. That is what was negotiated. I was there. A
- 21 person who you don't have here, I don't know if he
- 22 might have done that, but I negotiated with him, and

03:09:43 1 Q. Yes

You said in your statement--I believe it's in Paragraph 16--that Ferrovias had the right to

4 terminate the Contract if it was unable to acquire the

5 FEGUA equipment that it needed to fulfill its

6 obligations; correct?

7 A. I'm going to refresh my memory with the notes 8 that I have here.

(Witness reviews document.)

10 A. I think you're mistaken about what I say in 11 this Paragraph 16.

12 Q. Don't you say, while it is true that under
13 class 18 of Right-of-Way Contract 402 the Usufructary
14 reserved the right to terminate the Contract if it

15 were unable to obtain the railroad equipment"? You

16 see that, don't you, sir?

17 A. I was paraphrasing what is found in Contract 18 402. I am not asserting that. If you continue

19 reading, it says, "This does not change the fact that

20 in any event it would have the obligation to

21 rehabilitate the entire railway network given Usufruct

22 until--duly exercising that right of termination."

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03:08:13 1 that was the agreement.

Q. But you did sign a contract that did not contain an obligation to complete any phase of the railroad; isn't that correct?

5 A. That is not correct.

6 ARBITRATOR CRAWFORD: Obviously we

7 simply--construction in terms of the applicable law of

 ${\bf 8}$  this Contract in terms of interpretation. The

9 contractual interpretation I'm used to is a question  $% \left( 1\right) =\left( 1\right) \left( 1\right) =\left( 1\right) \left( 1$ 

10 of law and not of evidence. One can argue with

11 individual witnesses about what they think the object

12 and purpose was, but in the end it's a matter of what 13 the Contract savs and that's a matter for submission

14 and not examination. I just wonder whether we're

15 actually getting anywhere.

16 MR. FOSTER: All right, sir. Thank you. 17 BY MR. FOSTER:

18 Q. Now, you said in your statement that

19 Ferrovias had the right to terminate the Contract if

 $20\,$  it was unable to acquire the FEGUA equipment that it

21 needed to fulfill its obligations; correct?

A. Could you please repeat the question.

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03:11:49 1 So, it had the obligation to do it.

Q. So, you're saying that even if Ferrovias had not gotten the railway equipment, it's your view that

4 this Contract required them to complete the renovation

5 of the entire five phases of the railroad; is that it?
6 A. Clearly.

O. You told Mr. Orta that the Government

 $\ensuremath{\mathtt{8}}$  structured the bidding process the way it did so that

9 another company might obtain the railroad equipment

10 and start a new railroad; is that what you're 11 suggesting?

12 MR. ORTA: That mischaracterizes his 13 testimony on direct.

MR. FOSTER: I'm asking him to clarify it.

BY MR. FOSTER:

16 Q. You recognize that Ferrovias got the right of 17 way under Contract 402, but then you told Mr. Orta

18 that the Government had structured it so that the bid

19 was separate for the equipment with the idea that

 $20\,\,$  someone else might win the bid on the equipment.

21 Didn't you say that?

MR. ORTA: I'm sorry, again I think, Allen,

03:13:15 1 that's not what he testified to on direct. I have no

- 2 problem with you asking him the question, just not
- 3 characterizing what was said on direct because I think
- 4 that's incorrect. I just don't want to create a
- 5 record that's not correct.
  - BY MR. FOSTER:
- 7 Q. Is that what you're trying to tell us?
- 8 Let's try the question again so we will get
- 9 there.

13

- 10 You said the Government structured separate
- 11 bids for the right-of-way versus the railway
- 12 equipment; right?
  - A. That is right.
- 14 O. And you said, I think, that even after
- 15 Ferrovias had won the right-of-way, the Government
- 16 thought that some other bidder might get the railway
- 17 equipment. Is that what you told us?
- 18 A. Let me see if I understand the question
- 19 because I think you might be distorting what I said.
- 20 I don't know. I'm going to go back and try to tell
- 21 you my ideas about that situation.
- 22 From the genesis of the process of

- 03:16:21 1 had the right-of-way?
  - A. The answer is so simple. The fact that there
  - 3 was an auction for the real equipment and there might
  - 4 be a third person, well, it wasn't the Government's
  - 5 interest to determine whether it was going to
  - 6 be--well, let me rephrase this.
  - 7 The Government had carried out a first
  - 8 important part of the process of disincorporation,
  - 9 which was to grant to an operator, a rail operator,
  - 10 Ferrovías, that it had shown that it had the capacity
  - 11 to get the rails up and running in Guatemala. The
  - 12 Government in Guatemala had the intent for the bidder
  - 13 who might come forward to have the capacity to
  - 14 modernize and rehabilitate the rail system in
  - 15 Guatemala. That is why there is this separation.
  - 16 Because if you're not familiar with this, Mr. Posner
  - 17 is very familiar with it. The traction and hauling
  - 18 equipment in Guatemala dates from the 19th Century,
  - 19 with the exception of some locomotives that were
  - 20 obtained in the 1960s, but all of the Rolling Stock
  - 21 was very old. What was sought, as I already said
  - 22 here, was the modernization to go from narrow to a

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- 03:14:42 1 disincorporation of the railways in Guatemala, the
  - 2 intent was always to have a contract or a bidding
  - 3 process for the real property and another for the
  - 4 movables, movable property.
  - 5 It has to be clear that the Government of
  - 6 Guatemala was respecting what Ferrovías had in terms
  - 7 of access by way of 402. The fact of having a bid for
  - 8 the railway equipment did not entail any violation of
  - 9 the right already acquired by Ferrovías in 402. So,
  - 10 at the end of the day, the Government of Guatemala
  - 11 understood that there might be someone interested in
  - and the control of th
  - 12 the equipment, that it could be used on any other land
  - 13 that was not FEGUA's, which was already adjudicated to
  - 14 Ferrovías. That was very clear.
  - 15 Q. And in Paragraph 11 of your statement, you
  - 16 say there was the possibility of two different bidders
  - 17 winning the bid for the Usufruct of railroad equipment
  - 18 and the bid for the Right-of-Way Usufruct.
  - 19 So, my question is: If someone other than
  - 20 Ferrovías obtained the equipment, where did you
  - 21 anticipate that they were going to run that equipment?
  - 22 What tracks were they going to run it on if Ferrovías

- 03:17:58 1 standard gauge. So, for the Government--well, this
  - 2 was the main reason for separating the two out from
  - 3 one another because we thought that it wasn't all that
  - 4 useful for one who had the--that that equipment was
  - 5 not of interest for whoever acquired the right-of-way
  - 6 for FEGUA.
    - Q. You say in your statement, "FEGUA will
  - 8 reserve the right to grant a separate concession to
  - 9 build a new railroad track to another entrepreneur,
  - 10 provided that the new railroad system was set up
  - 11 outside the railroad corridor granted to the first
  - 12 Usufructary."
  - So, are you telling me that this other bidder
  - 14 who might obtain the equipment, you were contemplating
  - 15 that they would build a new railroad line outside of
  - 16 the right-of-way that Ferrovías had in order to run
  - 17 this 19th Century equipment on it?
  - 8 A. If someone wanted to do it, yes, but the
  - 19 lands that the government had was the existing FEGUA
  - 20 right-of-way, which was the one that had true
  - 21 potential because why was that the one with the true
  - 22 potential because it's the one that runs through the

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|--|--|--|--|
| 03:19:19 1   | entire Economic Zone of the entire country. It cuts  | 03:21:45 1   | Q. But my question was a factual one, and surely   |
| 2  | the country in two, it runs from the Atlantic to the   | 2  | as the Overseer you knew what the obligation was, and  |
| 3  | Pacific, so that was really the one that was going to  | 3  | surely you know whether or not FEGUA paid any amount.  |
| 4  | have true potential.   | 4  | Did FEGUA, while you were Overseer, make any   |
| 5  | Q. So, this other railroad that would be built   | 5  | payments into the Trust Fund? Yes or no?   |
| 6  | outside of Ferrovías' right-of-way and which would use   | 6  | A. I don't know whether it did.  |
| 7  | the equipment would have to have been a narrow gauge   | 7  | Q. As Overseer of FEGUA, did you not think it  |
| 8  | railroad; correct? Because the equipment is narrow   | 8  | was your responsibility to see that FEGUA complied   |
| 9  | gauge equipment, isn't it, sir?  | 9  | with its obligations under its contracts?  |
| 10   | A. If you will, the Government in Guatemala was  | 10   | A. That's correct.   |
| 11   | not, if that's what you're insinuating, seeking a  | 11   | Q. But you didn't think it was important to see  |
| 12   | different bidder to develop another railway network.   | 12   | whether or not FEGUA was complying with this   |
| 13   | That was left open to any third person who might want  | 13   | obligation?  |
| 14   | to do so. It was not a plan of the Government of   | 14   | A. Clearly, and that obligation was under the  |
| 15   | Guatemala. It did not to want do it. FEGUA or no one   | 15   | responsibility of the Financial Manager.   |
| 16   | wanted to do that. So I don't think we are   | 16   | Q. And the Financial Manager reported to you,  |
| 17   | understanding one another. It was simply left open   | 17   | didn't he?   |
| 18   | such that anyone who had interest in using it could  | 18   | A. That's right.   |
| 19   | use it.  | 19   | MR. FOSTER: I don't have any more questions.   |
| 20   | Under what principles? Under what  | 20   | Thank you.   |
| 21   | conditions? Well, that was up to whatever person   | 21   | PRESIDENT RIGO: Thank you, Mr. Foster.   |
| 22   | might come forward and participate in that. It's that  | 22   | Mr. Orta.  |
|  |  |  |  |
|  |  |  |  |
|  | 1186   |  | 1188   |
| 03:20:38 1   | 1186 simple.   | 03:23:14 1   | MR. ORTA: I have no questions.   |
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1191 1189 03:25:32 1 ARBITRATOR EIZENSTAT: When the new 03:28:43 1 please repeat the question? 2 administration came into office, did you stay for any ARBITRATOR EIZENSTAT: Yes. 3 length of time, or did you leave immediately with the You obviously were knowledgeable about 4 outgoing President? 4 Contract 41, and you tried to get the President to THE WITNESS: No, I stayed until my 5 execute it. What I'm asking is: Did you know of replacement came, which was March of 2000, and the new 6 deficiencies from FEGUA's standpoint in 41 that might Government had come in 14 January 2000. 7 have necessitated later Overseers wishing to have a ARBITRATOR EIZENSTAT: During that period of subsequent amended contract? 9 month and a half or two, did you then reinitiate your THE WITNESS: From my point of view, and 10 efforts with the new administration to get this based upon what was analyzed with the legal advisers I 11 executive approval? 11 had at FEGUA during my administration, it didn't. THE WITNESS: It was no longer done because I reiterate, had we considered that there was 13 it was a transition period from one administration to 13 something that was not valid, we never would have 14 forwarded for the President's approval by way of an 14 the next, and it was really a more political issue in 15 executive agreement. 15 that situation. What I was waiting for was the 16 arrival of my replacement for the new administration 16 ARBITRATOR EIZENSTAT: Again, I notice this 17 to continue with the process. 17 is after you left, so I'm just--because of your 18 knowledge of 41 and the efforts you made to get it ARBITRATOR EIZENSTAT: Now, I realize that 19 you left in March of 2000 and that the contracts which 19 ratified, if you could accept as a condition of this 20 succeeded and replaced 41--that is, Contracts 143 and 20 guestion that the Lesivo Declaration that was issued 21 that brings us here as a tribunal related to Contracts 21 158--came after your time, and I understand that. So, 22 I'm just asking you if you have any knowledge as at 22 143 and 158, and one of the deficiencies that was the 1192 1190 03:26:59 1 that time the former Administrator who may have been 03:30:25 1 basis for the Lesivo Declaration was again that there 2 called upon for their advice as to what was required 2 was no executive ratification or agreement. Is there 3 for 143 and 158 to go into effect. 3 something that we're missing here as to why that step THE WITNESS: None. With my replacement, 4 might not have been taken by the President under whom 5 Mr. Minera, there was no transition. There was no 5 you served and then subsequent Presidents? What was 6 handover. I was notified like a day like today in the 6 it that was preventing this simple--seemingly simple 7 afternoon, and that same day I turned over everything 7 act of getting the President to check a box and 8 that was under my responsibility, and the next day I approve the Contract? 9 did not go back to FEGUA. THE WITNESS: Mr. Eizenstat, unfortunately, I So, I don't know whether these Overseers 10 wasn't in the shoes of the President of the Republic 10 11 afterwards did anything. 11 at that time. I don't--I don't know. I really don't ARBITRATOR EIZENSTAT: I had a similar 12 know. Despite the efforts I made, which were many, I 13 experience on January 20 of several years, so I 13 don't know the reasons why the President did not agree 14 appreciate it. 14 to sign the executive agreement. Do you understand from your knowledge of I can say that the Agreement may have been 15 16 Contract 41 what it is about Contract 41 that may have 16 drafted, but he didn't want to sign it. I don't know. ARBITRATOR EIZENSTAT: You mentioned that one 17 necessitated subsequent contracts, even though they 17 18 occurred after you left, deficiencies that you may 18 of the sanctions, I think as you put it, for a failure 19 have spotted in 41 from FEGUA's standpoint might have 19 to properly develop subsequent phases was that the 20 again necessitated subsequent agreements? 20 land could be taken back by FEGUA; is that correct? THE WITNESS: I think that the translation 21 That's part of what you had negotiated. THE WITNESS: That's correct. 22 didn't convey the intent of your question. Could you

1193 1195 03:32:17 1 03:35:54 1 have been the healthiest. We are not aware, and this ARBITRATOR EIZENSTAT: Do you know why that 2 is where you're going to decide that. 2 might not have been a remedy here, if there was a 3 belief that Ferrovías had not properly developed But hypothetically, that's what we thought 3 4 subsequent phases? Would that have been an option, could have happened. 5 and was that, to your knowledge, exercised, or did you ARBITRATOR EIZENSTAT: Okay. You got a law 6 consider exercising that sanction? degree and had the good judgment to get an MBA and not THE WITNESS: I think that we need to go back practice law. I got a law degree and, unfortunately, 8 to the history of the various works carried out by 8 practiced law, so I'm not going to go into any legal 9 Overseers. During my administration, we had the very questions at all, and I appreciate your testimony. 10 best relationship with the people from Ferrovías. I PRESIDENT RIGO: Mr. Orta? 10 11 wouldn't say that it was like honey, but we both acted MR. ORTA: Thank you, Mr. Chairman. 11 12 in good faith. But that was the principle that guided 12 REDIRECT EXAMINATION 13 our relationship. 13 BY MR. ORTA: If that would have been the case, we would 14 14 Q. Mr. Porras, I have just one area of 15 have looked for a relief or a remedy so as not to get 15 questioning. It may be just one question. 16 to that situation, but as Andreás Porras, the Overseer Secretary Eizenstat asked you whether or what 17 at a specific historical point in time would have deficiencies in Contract 41 might have necessitated 18 the need for a subsequent Contract to be executed for 18 looked for a solution, but what happened afterwards I 19 cannot tell you what it was. I'm not aware. I don't 19 the railway equipment, and I think he asked you what 20 know whether good faith was lost or what. 20 deficiencies might there have been in that contract 21 that would have necessitated entering into new ARBITRATOR EIZENSTAT: I have one last 22 question, which goes to a line of questioning that's 22 agreements. 1194 1196 03:34:05 1 already been asked, but I just as someone who is not a 03:37:15 1 And my question is: Would the failure of 2 railroad person I want to get a firmer understanding. 2 obtaining Presidential approval of Contract 41 and the There were obviously two separate contracts, 3 subsequent entry into an agreement by FEGUA and 4 as you very articulately mentioned, one for the 4 Ferrovias terminating Contract 41, would that be 5 right-of-way, and then a second for the equipment. 5 something that would or a circumstance that would call 6 for the need for a new contract for the equipment, the As a practical matter, can you imagine a 7 situation in which company A wins the Contract to 7 railway equipment? 8 develop the right-of-way, but then a separate company, MR. FOSTER: Objection. Leading. Ask him to 9 Company B, gets the right to operate equipment on that speculate on things that what happened after he was no 10 right-of-way, or the other way around? And you work longer Overseer. 11 for FEGUA. I'm just trying to understand as a 11 MR. ORTA: Well, with all due respect, 12 non-railway person. Is this a practical outcome? 12 Secretary Eizenstat put the question to him, and it's 13 very fair for me to ask about that very issue. If you THE WITNESS: The issue of being practical or 14 not might not apply here. 14 would have objected to Secretary Eizenstat's question, Once again, the right-of-way that had been 15 I wouldn't have to ask my follow-up question. 15 16 awarded to Ferrovías was going to be respected and 16 MR. FOSTER: I'm dumb, but I'm not that dumb. 17 would be respected as long as Ferrovías complied with MR. ORTA: Now, I'm not objecting to his 17 18 their obligations. The Usufruct Contract for 18 question. His question was fine. Yours is leading 19 Equipment, I would say that it was just the good 19 your witness, and it's asking him about things that 20 intention or a good idea by the Government because our 20 happened after he was Overseer. 21 intention was to rehabilitate and to update. You can MR. FOSTER: If you're going to sustain a 22 call us dreamers, maybe, but the criterion might not 22 leading objection, I will ask it a different way.

1199 1197 03:38:34 1 Otherwise I think it's fair. 03:40:51 1 I'm correct or not, that in your view, the lack of 2 Presidential approval could have been remedied by the PRESIDENT RIGO: The bell has already been 3 next President signing the Resolution; correct? 3 rung. (Tribunal conferring.) A. As long as it was a Government Agreement 4 PRESIDENT RIGO: Would you rephrase the 5 because the process had to be complied with that had 6 been stated with--within the previous Government. 6 question. MR. ORTA: You're going to make it tough on 7 There were terms and conditions for the bidding 8 me, fine. 8 process. BY MR. ORTA: So, there was a contract, and once signed by Q. Okay, Mr. Porras, we're going to try this a 10 the Parties, it needed to be approved with the 10 11 different way, okay. If Contract--if there was no 11 signature of the President. It could have been done 12 by Alvarado Azur, Alfonso Portillo, Alvarado Colon, 12 Presidential approval for Contract 41, could that 13 agreement ever come into effect, based on your 13 and even Alberto Molina. Q. And even President Berger; right? 14 understanding? A. Definitely because the Contract had a A. Of course, yes, I forgot about President 16 suspension clause that stated clearly that this 16 Berger. 17 Contract shall not enter into effect until a Q. But let's not forget about him. He was in 17 18 there before the new President. 18 Government Agreement is signed. The Contract did not 19 say, "If President Alvarado Azur says this, he's the One other question. You referred in response 20 one that has to approve it, no. That was not the 20 to Secretary Eizenstat's question to the termination 21 case. It is the President of the Republic, regardless 21 provision Article 16 of Contract 402. We can put it 22 up on the Board if you need to, but I think you 22 of who is in the administration. 1198 1200 In my opinion, the next President, 03:42:07 1 probably will remember, and so I'll just ask you the 03:39:42 1 2 Mr. Portillo, could have resumed the situation and 2 guestion. 3 drafted--not used the old draft but used a new draft You are aware, are you not, that the 4 for the Government Agreement and approved it. 4 termination provisions of Article 16 are phrased in Q. Executive approval to be a deficiency that 5 terms of compliance with the obligations under 6 would prevent Contract 41 from coming into force? 6 Article 13? A. But Contract 41, in my opinion, never entered A. If you would like to review both clauses, we 8 into force. can do so to see where you would like to go. Q. That wasn't my question. Q. Okay. Let's put Article 16 up on the board, A. Sorry. 10 please. Can you blow up Article 16 so that we can 10 11 read it. Q. Let me try again. 11 Would you consider the lack of Presidential You see that Article 16, in the last sentence 13 approval of Contract 41 to be a deficiency that would 13 here, if it is verified that the restoration projects 14 prevent that Contract from coming into force? 14 have not begun--now, that's the same terms that are 15 used in Article 13; correct? A. Yes. 15 16 MR. ORTA: No further questions. A. If you allow me to read it, just a second. PRESIDENT RIGO: Mr. Foster. Q. And let me ask you another question first. 17 18 The 16th Clause begins by referring to the 13th Clause MR. FOSTER: Thank you, sir. Just a couple 19 of questions. 19 of the Contract; right? No, you had the one I wanted. RECROSS-EXAMINATION 20 You had it. 16. There you go. 20 Penalties may arise from (1) Usufructary's 21 BY MR. FOSTER: Q. I gather from what you said, and tell me if 22 delay in the term set for railway restoration,

|  | 1004  |  | 1000   |
|--|---|--|--|
| 02.44.40 1   | 1201  | 04.04.00 1   | whale truth and nothing but the truth  |
| l .  | pursuant to Section 1, 13th Clause; right?  |  | whole truth, and nothing but the truth.  |
| 2  | <ul><li>A. Indeed, that's what you can read.</li><li>Q. Then in the last line on the blown-up page,</li></ul>   | 2  | PRESIDENT RIGO: Thank you very much. Mr. Orta.   |
| 3  |   | 3  |  |
| 4  | it talks in terms of whether the restoration projects   | 4  | MR. ORTA: Thank you, Mr. Chairman.   |
| )  | had not begun, and it is the beginning of the   | 5  | DIRECT EXAMINATION   |
| 6  | restoration in the phases that is covered in  | 6  | BY MR. ORTA:   |
| 1  | Article 13; correct?  | 1  | Q. Mr. Campollo, good afternoon.   |
| 8  | A. I would like for you to be more specific with  | 8  | A. Good afternoon, David.  |
| 9  | the question because I am not understanding. Do you   | 9  | Q. You have before you what should be two  |
| 10   | 1   | 10   | Declarations that you have presented to the Tribunal   |
| 11   | •   | 11   | -  |
| 12   | specific with your question because I fail to   | 12   | or just take a look at them and make sure that they  |
| 13   | understand, and I am going back and forth here  | 13   | are, in fact, your Declarations, confirm that for the  |
| l .  | within the Contract, but do you want me to read? I  | 14   | Tribunal, please.  |
| 15   | can read.   | 15   | A. Because of time constraints, I can tell that  |
| 16   | Q. No, thank you. I agree with you that we can  | 16   | they appear to be. They bear my signature, and this  |
| 17   | all read the Contract, and so it's not necessary to   | 17   |  |
| 18   | have another question.  | 18   | Q. It may be that we have a translated copy.   |
| 19   | MR. FOSTER: Thank you, Mr. President.   | 19   | Oh, bear with me. I'm sorry.   |
| 20   | PRESIDENT RIGO: Thank you so much,  | 20   | A. My two statements are here, and they're   |
|  | Mr. Foster, and Señor Porras, thank you very much for   | 21   | 3  |
| 22   | appearing before this Tribunal, and thank you for also  | 22   | Q. This proceeding is being conducted in   |
|  |   |  |  |
|  |   |  |  |
|  | 1202  |  | 1204   |
| 03:46:30 1   |   | 04:05:25 1   | 1204<br>English, so we have also provided English translations   |
| 03:46:30 1   | 1202<br>helping us. You are excused.<br>THE WITNESS: Thank you very much.   |  |  |
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1205 1207 Q. One of the principal allegations in this case 04:10:34 1 04:07:04 1 (Pause.) 2 that has been made by RDC is that you exerted some Q. Did you ever ask anyone else to inquire from 3 kind of influence over the Government of Guatemala in 3 the Government of Guatemala whether they could grant 4 order to take away the concession, the Usufruct 4 to you Claimant's rights under their Concession 5 concession, that Claimant was given pursuant to a 5 Agreement? 6 public bid that it participated in in Guatemala. Can A. No. I never did any such thing. 7 you, in your own words, respond to that allegation for Q. As we sit here today, do you have any rights, 8 the Members of the Tribunal. 8 any interest in obtaining rights to the railroad A. That is totally false. At the inception, I 9 concession in Guatemala? 10 can say this: We in our family have worked a sugar A. No. I never went to them. I never found out 11 mill. This is work that requires a lot of blood, 11 what was going on. I have no interest, no 12 sweat, and tears, a lot of effort, a lot of control, 12 participation whatsoever in the railroad. 13 and we're not accustomed to, neither have we ever, Q. You have, in essence, answered this question 14 sued anybody or been sued by anybody. It's the first 14 implicitly, but I want to ask it to you directly. 15 time that we find ourselves in such a situation such Did you ever--first of all, do you know who 16 as this, that this is unheard of. 16 Mr. Héctor Pinto was? O. Several members of RDC's team--Mr. Posner, A. Of course. Yes, yes, perfectly well. 17 18 Mr. Senn, Mr. Duggan--have stated to this Tribunal Q. Mr. Pinto worked for you at some point? 19 that in their presence you have made statements to the 19 A. Yes, of course. 20 effect that you wanted to take a controlling interest Q. Did you ever authorize Mr. Héctor Pinto to 20 21 in their concession or take their concession from 21 make any statements to Ferrovías Guatemala, anybody at 22 them. Have you ever made any such statements to 22 RDC, or anyone in the Government to the effect that 1206 1208 04:12:20 1 they either agreed to any proposed businesses or any 04:08:59 1 anyone? 2 businesses you were proposing to them or you would A. No, never. If you want, I can expand on this. I don't 3 take away their concession rights under the Usufruct? 4 understand why, for what purpose I would want to take A. I never authorized Mr. Pinto to do that, and 5 away a railway or have that intention when I was told 5 he had no capacity to do that, and I doubt that he 6 that the local partners, the cement company, did not 6 would have done it. 7 want to put up capital because every year they had O. There has been some mention in this case of a 8 lost money, and they did not want to put in money, 8 project which has been called "Ciudad del Sur." Are 9 you familiar with that project? 9 either. 10 So, I don't know what the reason would be for A. Just to correct something, what you were 11 saying, it is not a project. It is a notion. There 11 me to get a business that was going downhill. And then I never had any kind of 12 is no company named Ciudad del Sur. There are no 13 rapprochement or any intention of dealing with 13 plots of land identified as Ciudad del Sur. There is 14 railroad, nor am I interested in that. 14 no Secretary working for Ciudad del Sur. It is a 15 notion that was being developed by Mr. Pinto and that Q. Did you ever take any action whatsoever to 16 request that the Government of Guatemala grant to you 16 was getting my support just in case it came to 17 the rights that Claimant was given pursuant to the 17 fruition. 18 Usufruct, the railway Usufruct Agreements or the Rail MR. ORTA: All right. I have no further 19 Equipment Usufruct Agreement? 19 questions at this time.

20

21

PRESIDENT RIGO: Mr. Foster.

MR. FOSTER: Thank you, Mr. President.

CROSS-EXAMINATION

A. No, I never did that. I never had any

Excuse me, I haven't turned off my phone.

21 communication with the Government of Guatemala.

|            | 1209   |            | 1211  |
|------------|--|------------|---|
| 04:13:58 1 | BY MR. FOSTER:   | 04:16:58 1 | this process is about. It was quite a novelty to me.  |
| 2          | Q. Mr. Campollo, I'm Allen Foster, and I'll be         | 2          | Q. But he is representing you; correct?   |
| 3          | asking you some questions this afternoon on behalf of  | 3          | A. No. I am representing myself.  |
| 4          | the Claimant in this case. Mr. Snead is giving you a   | 4          | Q. Are you paying him for his services?   |
| 5          | notebook. I may ask you some questions about some      | 5          | A. When I stopped using you as lawyers, they  |
| 6          | documents; and, if I do, it will point out to you      | 6          | have always been our base lawyers.  |
| 7          | where the documents are, okay?                         | 7          | Q. But that wasn't my question. My question is:   |
| 8          | A. Okay.   | 8          | 1 |
| 9          | Q. When we began, Mr. Campollo, when Mr. Orta          | 9          | MR. ORTA: Object. What is the relevance of  |
| 10         | began, I think you referred to him as David; correct?  | 10         | 1 115 1   |
| 11         | A. Yes.  | 11         | MR. FOSTER: He said the lawyer wasn't   |
| 12         | Q. And you have met with Mr. Orta before;              | 12         | representing him. I'm entitled to question him about  |
| 13         |  | 13         | the absurdity of that statement.  |
| 14         | A. Of course.  | 14         | (Tribunal conferring.)  |
| 15         | Q. And you met with Mr. Orta in connection with        | 15         | PRESIDENT RIGO: The objection is sustained.   |
| 16         | 1 1  | 16         |   |
| 17         | A. No. He came to visit me in Guatemala to             | 17         | ~ 1   |
| 18         | investigate my participation.                          | 18         | You met with Mr. Duggan and Jorge Senn of   |
| 19         | Q. And he did not participate at all with you in       |            |   |
| 20         | 1 1 1  | 20         | 1 1   |
| 21         | A. No. I prepared this statement, and I signed         | 21         | 1 1 1 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1   |
| 22         | it.  | 22         | A. They told us that they were going to present   |
|            | 1210   |            | 1212  |
| 04:15:33 1 | Q. Did anyone help you in connection with the          | 04.10.22 1 | the Ferrovías project to us in Miami, and I invited   |
| l          | preparation of your statement?                         |            | them after you offered us a space in the Greenberg  |
| 3          | A. I reviewed the information with my lawyers.         |            | offices. I offered them a place to meet with them.  |
| 1          | I prepared it, and I signed it.                        | 4          |   |
| 5          | Q. Okay. You reviewed it with your lawyers in          | I -        | there's no misconception, you and I have never met  |
| l          | Guatemala; is that correct?                            |            | before, have we?  |
| 7          | A. Yes, because my lawyer is in Miami were you,        | 7          | A. When I say "you," I refer to the offices of  |
| 8          | and I could no longer do it with you.                  | 8          | Greenberg Traurig. I assume that you're from  |
| 9          | Q. And did you meet with the lawyers for the           | 9          | Greenberg.  |
| 10         | Government in connection with your testimony today?    | 10         | Q. Yes, I just want to make sure that nobody had  |
| 11         | A. No, sir.  | 11         | any conception that I had ever been you lawyer or that  |
| 12         | Q. You did not discuss at all anything about           | 12         | you and I had ever even met; that's correct, is it  |
| 13         | coming here to testify with the lawyers for Guatemala; | 13         | not? I have never been your lawyer, and we've never   |
| 14         | is that correct?                                       | 14         | met?  |
| 15         | A. About coming here to what?                          | 15         | A. That is correct.   |
| 16         | Q. About substance of your testimony that you          | 16         | Q. Okay. Thank you.   |
| 17         | would give here; is that correct?                      | 17         | Now, just a few months prior to your  |
| 18         | A. Not at all. That is correct, not at all.            | 18         | December 2004 meeting with Mr. Duggan and Mr. Senn,   |
| 19         | Q. Now, you have a lawyer here today                   | 19         | you had hired Mr. Duggan to provide consultancy work  |
| 20         | representing you; correct?                             | 20         | for you on your railroad in the centralin the   |
| 21         | A. Yeswell, no. Let me correct myself. There           | 21         | Dominican Republic; right?  |
|            | is a lawyer that has accompanied me to tell me what    | 22         | A Tasked himwell the relationship we had  |

 $22\,$  is a lawyer that has accompanied me to tell me what

A. I asked him--well, the relationship we had

04:19:51 1 with Mr. Duggan was that Mr. Steffan Lehnhoff, who is

- 2 a person who closely cooperates with us, well, he came
- 3 up with the idea that when we took up the sugar mill
- 4 in the Dominican Republic, well, we found ourselves in
- 5 the situation of having an internal railway that we
- 6 were to operate or we would have to use trucks to
- 7 transport cane. When we started operating trucks, we
- 8 had a relatively negative reaction from the
- 9 population, from the surrounding areas because they
- 10 were used to using the train.
- So, Mr. Lehnhoff came up with this idea that,
- 12 well, since Ferrovías had bought a train such as
- 13 Guatemala's or like Guatemala's, rather, perhaps they
- 14 would be interested in a train from the Dominican
- 15 Republic, a train that carried much more than what
- 16 they were at the time carrying: We offered it to
- 17 them, and regrettably they were not interested in it.
- 18 And part of this trip, as far as I understand it,
- 19 well, part of this trip was to get to know this
- 20 railway, well, if they were not interested in it, I
- 21 asked him whether he could provide a report to me and
- 22 advice on that matter, and he did that, during that

04:23:12 1 answer to that question.

10

- MR. FOSTER: If he doesn't know that
- 3 Ferrovías had to renovate the railroad in Guatemala
- 4 before they could run trains on it, he can say he
- 5 didn't know what the condition of the railroad was in 6 Guatemala.
- PRESIDENT RIGO: The Tribunal thinks that the
- 8 Witness should Reply to the question, should answer.
- 9 THE WITNESS: With pleasure.
  - I have no idea what the obligations of
- 11 Ferrovías were or what it had to do. I know very well
- 12 what we had to do. This was a railway that had no
- 13 crossties. I don't know if you understand what
- 14 crossties are, and, in part, what it was done was that
- 15 when we found relatively straight branches of trees,
- 16 well, they served as crossties, and this is a railway
- 17 that covers about--well, that runs at about eight
- 18 kilometers an hour. This is an internal railway only
- 19 for us, exclusively for us.
- Q. Your railroad has locomotives; right?
- 21 A. Yes, correct.
- Q. Are they steam or diesel?

- 04:21:50 1 trip, there was a single trip he made, I think, and he 04:24:53 1
  - 2 referred to me a person for me to hire this person.
    - 3 That was my relationship with him. The payment given
    - 4 to Mr. Duggan covered his costs. We hadn't talked
    - 5 about this before, but he very kindly showed me his
    - 6 invoice, and I very gladly paid it.
    - Q. Now, this was a railroad in the Dominican
    - 8 Republic that you owned and operated; correct?
    - A. No. This was a railroad in the Dominican
  - 10 Republic that was the property of the sugar mill in
  - 11 the Dominican Republic, and I'm a shareholder of the
  - 12 sugar mill, and that was not operational. We needed
  - 13 to make it operational.
  - 14 Q. Well, you needed to rehabilitate it; right?
  - A. Yes, yes, that's correct. 15
  - Just like Ferrovías needed to rehabilitate 16
  - 17 the railroad in Guatemala; right?
  - 18 MR. ORTA: I've got to object. Bear with me.
  - 19 He's got to lay a foundation that Mr.
  - 20 Campollo has any idea what are the obligations that
  - 21 Ferrovías had to take on to rehabilitate the railway
  - 22 in Guatemala before he could ever hope to get a fair

- 1216
- A. It's a combination, it's a diesel engine with 2 a generator and electric engines that the locomotive
- 3 has.
- Q. Now, in August 2004, when Mr. Duggan visited,
- 5 you were using eight locomotives; correct?
- A. No. We were using two. They were the only
- 7 ones that were operational.
- Q. Okay. You had eight, but only two were
- 9 operational?
- A. That is correct. 10
  - Q. And as of August of 2004, you had
- 12 approximately 400 wagons; right?
- A. There were 400 wagons, and about 150 were
- 14 operational.
- Q. And your railroad transports sugar cane;
- 16 correct?
- A. Correct. 17
- Q. Does it also at some point transport the
- 19 finished sugar product?
- Α. Never.
- Q. Your railroad in the Dominican Republic is a
- 22 narrow gauge railroad; correct?

A. It is the gauge that it is. I don't know if 04:26:30 1

- 2 it's a narrow or not. It is--I know that the one in
- 3 the United States is much wider.
- Q. Do you know whether or not the railroad in
- 5 Guatemala is a narrow gauge railroad?
- A. I have no exact knowledge of that.
- Q. According to your Second Statement, when you
- 8 acquired the sugar mill in the Dominican Republic and
- 9 the railroad, the railroad had not been operating for
- 10 about five years; is that correct?
- A. That is correct. 11
- Q. And I think you told me that you
- 13 rehabilitated the railroad to move your sugarcane by
- 14 railroad rather than by truck; correct?
- A. I didn't say that I had done it. I said that
- 16 it was a process. Well, it is our organization who
- 17 did that, yes, yes, that's correct.
- Q. Okay. Now, at the time Mr. Duggan visited
- 19 your sugar plantation in the Dominican Republic, the
- 20 railroad was transporting approximately 400,000 metric
- 21 tonnes of sugar cane a year; is that correct?
- A. That is correct.

- 04:29:59 1 was uneconomical. I don't know what other business
  - 2 they had, other freight business they had. They never
  - 3 submitted any documents to me or any kind of amounts
  - 4 or figures.
  - Q. Now, in Guatemala, Mr. Campollo, it is true,
  - 6 is it not, that you have interest in companies in the
  - 7 real estate business?
  - A. Yes. I have interests in one company in the
  - 9 real estate business, just one.
    - Q. What is the name of that company?
  - A. Desarrollos Manatí. It is in the northern
  - 12 part of the country.
  - Q. And Mr. Héctor Pinto was an employee of yours
  - 14 who worked in the real estate aspects of your
  - 15 business; correct?
  - A. It is not correct when you put it in the
  - 17 plural. He worked in the administration of this
  - 18 company, which is a company that in the last 10 years
  - 19 has sold \$50,000 in each of those years, and Héctor
  - 20 Pinto administered the site and earned \$3,500 a month
  - 21 from us for doing that.
  - Q. So, you paid Mr. Pinto \$30,000 a year to do

1218

- Q. And one of your objectives in connection with 04:31:46 1 \$50,000 a year worth of business?
  - - A. I think that it's not the first business in 3 which my costs didn't turn out, and I think that you

1220

- 4 and your clients know that very well.
- Q. So, if Mr. Pinto represented that he was
- 6 acting on behalf of Corporación Manatí, that would
- 7 have been truthful: correct?
- MR. ORTA: I'm going to ask for a
- 9 clarification. Represented in what regard?
- MR. FOSTER: If he represented to third
- 11 parties that he was acting on behalf of Corporación
- 12 Manatí, that would have been a truthful
- 13 representation, wouldn't it?
- MR. ORTA: Same objection. For any purpose?
- 15 I mean, I'm just trying to understand what the point
- 16 of the question is.
- MR. FOSTER: I'm confident the Witness can 17
- 18 qualify it, if necessary.
- THE WITNESS: It's incorrect. It's
- 20 incorrect. He administered the place, there's a small
- 21 club, one has to pay dues, and there's a small sales
- 22 office that has to be administered, and that's what he

04:28:09 1

- 2 Mr. Duggan's visit was that you wanted your railroad
- 3 to be able to move as much as 600,000 metric tonnes a
- 4 year; correct?
- A. That is not correct.
- The objective that I had was to see whether
- 7 we could or not make a railway operational. I had no
- 8 idea whether that could be done or not.
- Q. How many metric tonnes per year is your
- 10 Dominican Republic railroad transporting right now?
- A. Last year, we went from the east state to the
- 12 sugar mill 700,000 metric tonnes of sugar cane, which
- 13 is about a 30 kilometer span.
- Q. Do you know how many metric tonnes of product
- 15 Ferrovías transported on the railway in Guatemala?
- A. I don't.
- What I know is that we offered Ferrovias that 17
- 18 same opportunity because there were some friends of
- 19 ours that had a coal plant to transport coal from the
- 20 port to the power plant--this is the distance of 30
- 21 kilometers--and this equates 400,000 tons a year, and
- 22 they said no after a study was conducted because it

04:33:18 1 dedicated himself to.

- 2 BY MR. FOSTER:
- Q. Did he have a business card that indicated he
- 4 had an official position with Corporación Manatí?
- 5 A. I'm not aware of that.
- 6 0. What is his position with Corporación Manatí?
- 7 A. I don't know if he had an official position.
- 8 What he did there was administer the operation of the
- 9 development of Manatí.
- 10 O. In Paragraph 23 of your Statement, you say
- 11 that Mr. Pinto was a Corporación Manatí executive.
- 12 What was his executive position?
- 13 A. To administer.
- 14 Q. Was there any person in Corporación Manatí
- 15 who was his boss?
- 16 A. Of course. Of course. Us. My family,
- 17 myself and my brother.
- 18 Q. To whom did Mr. Pinto report?
  - A. To us.

19

- Q. Did he not report directly to you, sir, as
- 21 opposed to anybody else?
- 22 A. The way we were set up in the family is that

04:37:31 1 the one and the other.

- In the north of the country, we had this
- 3 development, that was a failed one, and we were
- 4 trying--Pinto had the idea of trying to develop
- 5 something in the south. Since the South Coast was
- 6 undergoing a lot of development, and we were giving
- 7 him an opportunity to go forward with some sort of an
- 8 initiative.
- 9 Q. So, in his capacity as an executive of
- 10 Corporación Manatí with the business in the north,
- 11 you're telling us that Mr. Pinto was also working on
- 12 this concept of Ciudad del Sur; is that correct?
  - A. That is correct.
- 14 O. Now, you owned the land on which the concept
- 15 Ciudad del Sur was going to be developed, if it had
- 16 gone forward; correct?
- 17 A. Those of us who had the largest farm, yes, it
- 18 wasn't the only one that was included within this
- 19 planning.
- 20 Q. Mr. Juan Esteban Berger has testified in this
- 21 case in his Written Statement, says, "the purpose of
- 22 the Ciudad del Sur project was to transform

1222

- 04:35:32 1 I'm much more on the side of other areas of the
  - 2 business, and my brother is much more the operational
  - 3 person and the management person, and there was much
  - 4 more interaction with him, and with myself as well.
    - Q. But that wasn't my question. My question
  - 6 was: Didn't Mr. Pinto report directly to you as
  - 7 opposed to other members of your family?
  - 8 A. I don't know when you say the "pendia," the
  - 9 word the translator used to say "reported to." He
  - 10 received money from the Corporación Manatí, and I
  - 11 imagine he reported his monthly visits that he made to
  - 12 my brother. I don't remember having had any report on
  - 13 Manatí, and I repeat we didn't have such major
  - 14 activity since one lot a year was sold, and it was a
  - 15 relatively failed development.
  - 16 Q. What was the relationship, if any, between
  - 17 Corporación Manatí and Ciudad del Sur?
  - 18 A. Hello? I repeat, Ciudad del Sur is a
  - 19 concept, and I accept that as what you are referring
  - 20 to but there was no Ciudad del Sur. There is no
  - 21 company called Ciudad del Sur, as far as I know.
  - Therefore, there was no relationship between

1224

- 04:39:25 1 agricultural activities performed in an area which is 2 part of Mr. Campollo's sugar refinery, into a real
  - 3 estate project, where the link to the soil becomes a
  - 4 commercial, industrial and housing interest."
    - Do you agree with that statement?
  - A. I would like to see his statement so as to
  - 7 see point-by-point what he said.
    - Is this it on the screen?
  - 9 Q. Yes, it is. You see it says, "the purpose of
  - 10 the Ciudad del Sur project was to transform
  - 11 agricultural activities performed in an area which is
  - 12 part of Mr. Campollo's sugar refinery, into a real
  - 13 estate project, where the link to the soil becomes a
  - 14 commercial, industrial, and housing interest."
  - Do you agree with that?
    - MR. ORTA: I'm sorry, before the Witness
  - 17 answers that, I ask that he be provided with the
  - 18 original Declaration in Spanish so that he can review
  - 19 what Mr. Berger said in his native tongue.
  - 20 THE WITNESS: On which page?
  - 21 BY MR. FOSTER:

16

22 Q. It's Paragraph 10.

|  | 1205  |  | 1007   |
|--|---|--|--|
|  | 1225  | 04 44 45 1   | 1227   |
| 04:41:10 1   | A. It skips from 9 to 13.   |  | come to Guatemala and really offer a rail line that  |
| 2  | In any event, I think I can read this.  | 2  | would give us a direct connection to Mexico and the  |
| 3  | Q. Turn on to the other side of the page. It's  | 3  | United States and that would offer cheap   |
| 4  | double-sided.   | 4  | transportation in Guatemala, in that transportation  |
| 5  | A. Okay. Thank you very much.   | 5  | was going to be very cheap, and I was very   |
| 6  | Q. No problem.  | 6  | enthusiastic.  |
| 7  | (Witness reviews document.)   | 7  | To understand that the new means of  |
| 8  | A. I was a bit hesitant to answer because this  | 8  | transportation were going to be very expensive,  |
| 9  | of this question where it says "transforming  | 9  | obviously I wasn't going to be very enthusiastic. In   |
| 10   | agricultural activities." The sugar cane area in the  | 10   | the wake of that, I can tell you, Mrexcuse me, I   |
| 11   |   | 11   | <u> </u>   |
| 12   | development Ciudad del Sur was going to represent.  | 12   | Mr. Foster, the sugar industry has opened up   |
| 13   | This could be a, say, 2 percent of the area that we   | 13   | approximately 3,000 kilometers of roads and  |
| 14   | occupied and administer for the sugar harvest.  | 14   |  |
| 15   | Q. With that qualification, do you agree with   | 15   | have means of transport that are pulled by trucks that   |
| 16   | Mr. Berger's statement?   | 16   | would pull as much as six cages or cage cars   |
| 17   |   |  |  |
|  | 5 .   | 17   | equivalent to train cars in these internal roads   |
| 18   | Q. Now, the right of way for the South Coast  |  | without having to be concerned about the weight on the   |
| 19   | line of the railroad runs right through the planned   | 19   | highways.  |
| 20   | Ciudad del Sur development; correct?  | 20   | And it has become an extremely economical  |
| 21   | A. That is correct.   | 21   | 1 3 1  |
| 22   | Q. And the right of way of the railroad on the  | 22   | all the sugar mills are located, and the train line  |
|  |   |  |  |
|  |   |  |  |
|  | 1226  |  | 1228   |
| 04.42.58 1   | 1226 South Coast is also very close to your Madre Tierra  | 04.46.32 1   | runs narallel to the highway to the sea  |
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04:48:00 1 was also attended by Juan Esteban Berger; correct?

- 2 A. That is correct. It is correct.
- 3 Q. And Mr. Berger is the son of the President
- 4 Oscar Berger; correct?
- 5 A. That is correct.
- 6 Q. And he's also a well-known lawyer in
- 7 Guatemala; correct?
- 8 A. That's right.
- 9 Q. And you were the person who invited
- 10 Mr. Berger to the meeting; correct?
- 11 A. Correct. I was very interested in him being
- 12 there to hear the presentation that Duggan and
- 13 Mr. Senn were going to make to me.
- 14 O. What presentation did you think Mr. Duggan
- 15 and Mr. Senn were going to make to you?
- 16 A. The one which they state in their letter,
- 17 that they were going to make that presentation to me.
- 18 My enthusiasm was because a client had appeared from
- 19 South Korea, who Juan Esteban, Mr. Berger represented,
- 20 and it was like part of our question of telling the
- 21 country that we were working very hard to create an
- 22 infrastructure in the country, and work was being done

- 04:51:20 1 Q. Yes, sir, but my question is a very simple 2 one. Did you tell Mr. Duggan and Mr. Senn that Juan 3 Esteban Berger was not there as your lawyer? Yes or
  - 5 A. Mr. Foster, I'm sorry, I had not finished my 6 answer. I didn't tell him that Mr.--that he was there
  - 7 representing me or much less I hadn't even said the
  - 8 name. They asked, "Who is that gentleman?", and
  - 9 that's when we answered with--stating his first name
  - 10 and last name.
    11 Duggan asked, and what is his relationship
  - 12 with the President? And we had to say--we never
  - $\ensuremath{\text{13}}$  wanted to impose that relationship that he was the son
  - 14 of the President.
  - 15 Q. I'm not sure you answered my question. Did
  - 16 you answer the question as to whether or not you told
  - 17 Mr. Duggan and Mr. Senn that Mr. Berger was not your
  - 18 lawyer but was, instead, there on representing some
  - 19 South Korean businessmen?
  - 20 A. I don't remember whether I specifically told
  - 21 him. I don't remember.
  - Q. Now, it's true, is it not, that Mr. Berger's

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- 04:49:43 1 in Ciudad del Sur, and it was going to pass through
  - 2 there, so I had an interest in the potential users of
  - 3 Ciudad del Sur, hearing a presentation of this sort.
  - 4 Q. You didn't take any Korean investors with you
  - 5 to the meeting, did you?
  - 6 A. That is correct. I did not bring them. Juan
  - 7 Esteban, I understand, was representing them, and I
  - 8 understand this because Mr. Juan Buitron went on a
  - 9 trip to South Korea and reported this to me.
  - 10 Q. And Mr. Juan Buitron is your personal lawyer;
  - 11 correct?
  - 12 A. No, that is not correct. He's the son of my
  - 13 personal lawyer, and he's my godson.
  - 14 Q. Okay. Thank you for the clarification.
  - 15 Now, at this meeting, you didn't tell
  - 16 Mr. Duggan or Mr. Senn that Mr. Berger was not there
  - 17 as your lawyer, did you?
  - 18 A. I would like--well, I don't want it to seem
  - 19 for the members of the Tribunal that I'm drawing out
  - 20 my answer. I just want to try to get you to
  - 21 understand the situation as well as possible to the
  - 22 best of my possibility.

 ${\tt 04:52:54~1}$  family, the Whitman's, own two large sugar mills in

- 2 Guatemala?
  - A. No, it is not correct.
- 4 Q. What interests do they have in sugar mills in
- 5 Guatemala?
  - A. Mine?
- 7 Q. No, sir. What interests into the Whitman's
- 8 have in the sugar mill in Guatemala?
- 9 A. With all due respect, you should ask them.
- 10 Q. Do you not know, sir?
  - A. The--Whitman is a very wide open field.
- 12 There are several Whitman, and they're not necessarily
- 13 in business together, and they have Minority
- 14 Shareholdings, I understand it, in other actions. I
- 15 don't know what their businesses are.
- 16 Q. Now, did the Whitman's have any interest
- 17 whatsoever in Madre Tierra?
- 8 A. I'm glad that you'd asked me that question.
- 19 That's an assertion you made in a public record which
- 20 is totally false.
- Q. So, the Whitman's don't have any Bearer
- 22 Shares, they don't have any interest in Trusts, they

04:54:41 1 have absolutely no economic interests whatsoever in

- 2 the Madre Tierra Sugar Mill; is that what you're
- 3 telling us, sir?
- 4 A. That is entirely correct.
- 5 Q. Has that been true consistently during the
- 6 past 10 years?
- A. That has been the case over the last 10
- 8 years. The Madre Tierra Sugar Mill is exclusively
- 9 owned by the--owned exclusively by the Campollo
- 10 family.
- 11 Excuse me, excuse me, could you tell me once
- 12 again the list of things that you said in which the
- 13 Whitmans had nothing to do with us? Trucks? I don't
- 14 know if there might be a tractor that we lent them,
- 15 but in the business of the Madre Tierra Sugar Mill the
- 16 Whitman family has no interest whatsoever, and it is
- 17 very daring to have put that into a public record.
- 18 Q. Now, in Paragraph 3 of your First Statement,
- 19 you assert that you are a 25 percent Shareholder in a
- 20 company with a 6 percent share in Guatemala's sugar
- 21 production. You're referring to Madre Tierra; is that
- 22 correct?

- 04:58:26 1 that right?
  - 2 A. The truth is that I don't know about that 3 situation.
    - Q. Are you denying it?
      - A. No, I am not denying it. I'm telling you
  - 6 that I don't know that that has happened.
    - Q. Did you intend for it to happen?
      - MR. ORTA: That's been asked and answered.
  - 9 If he doesn't know that it happened, how could he have 10 intended it for it to happen?
  - 11 MR. FOSTER: He might have intended it, but
  - 12 he doesn't know whether it happened or not.
  - 3 PRESIDENT RIGO: Objection is sustained.
  - 14 BY MR. FOSTER:
  - 15 Q. Mr. Pinto was still in your employ at the
  - 16 time he died; isn't that correct?
  - 17 A. He continued working for the Corporación
  - 18 Manatí.
  - 19 Q. And Mr. Pinto's office was in a building in
  - 20 which you have a beneficial ownership interest in;
  - 21 correct?
  - 22 A. The building is a condominium, and we have

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- 04:56:29 1 A. That is correct. It is correct.
  - Q. And you have just told us that your family
  - 3 owns a hundred percent of Madre Tierra; right?
  - 4 A. That is correct.
  - 5 Q. Your family has an ownership interest in the
  - 6 El Pillar Sugar Mill, does it not?
  - 7 A. El Pillar?
  - 0. Yes, sir.
  - 9 A. That's not the case. El Pillar belongs to a
  - 10 first cousin whose name is Rudy Eisenberg Campollo,
  - 11  $\,$  and we don't have any interests in my cousin's sugar  $\,$
  - 12 mill.
  - 13 Q. Let's talk a minute about Mr. Héctor Pinto.
  - Mr. Pinto worked for you for over 30 years,
  - 15 didn't he?
  - 16 A. He had relationships with us for a long time,
  - 17 not in a continuous fashion. There was a period of
  - 18 about five years when he had his own businesses
  - 19 separately, but he was always close to us.
  - 20 Q. Now, when Mr. Pinto died in the car accident
  - 21 in January 2008, you were kind and generous to his
  - 22 personal Secretary by paying her severance pay; isn't

- 05:00:01 1 approximately 40 percent of the area. I have no
  - 2 personal knowledge of Pinto's apartment being ours--I

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- 3 believe it isn't. I believe that he had purchased it
- 4 independently because on the main floor he had all of
- 5 the motorcycles, tires and such that he sold.
- 6 Q. Now, how long have you known Mr. Pinto's
- 7 Secretary of 32 years, Ms. Olga de Valdez?
- B A. Yes. I had known her for a long time. I
- 9 don't know if I had known her for 32 year, I call her
- 10 Olgita, and we hold her very dearly.
- 11 Q. Now, based upon your dealings with her over
- 12 this long time, did you consider her to be an honest
- 13 and truthful person?
- 14 A. I have nothing bad to say about Olgita.
  - O. Now, have you read the Written Statement that
- 16 Mrs. De Valdez has given in this proceeding?
  - A. No, I did not.
- 18 O. Now, in your First Statement, you say that
- 19 you vouch unequivocally that you never once authorized
- 20 Mr. Pinto to negotiate with Ferrovías or RDC on your
- 21 behalf or to represent you or any of your companies;
- 22 correct?

|  | 1237   |  | 1239  |
|--|--|--|---|
| 05:02:10 1   | MR. ORTA: I'm sorry, Allen, where are you?   | 05:06:00 1   |   |
| 03.02.10 1   | Can you just refer me to where you are?  |  | Ferrovias and RDC personnel on your behalf; correct?  |
| 3  | MR. FOSTER: Paragraph 24.  | 3  | (Pause.)  |
| 4  | MR. ORTA: First Statement; right?  | 4  | A. Could we go back to the question, please?  |
| 5  | MR. FOSTER: Yes.   | 5  | I'm sorry.  |
| 6  | BY MR. FOSTER:   | 6  | Q. The question was: When Mr. Pinto had those   |
| 1 7  | Q. Is that correct, sir?   | 7  | conversations with Ferrovias in connection with Ciudad  |
| 8  | A. What should I do with this paper?   | 8  | del Sur, he was authorized by you to have those   |
| 9  | Q. Let me just ask you this, sir.  | 9  | conversations, wasn't he?   |
| 10   | A. Okay.   | 10   | A. I remember the last question, whether he had   |
| 11   | Q. Do you remember saying in your First  | 11   | my authorization to speak on my behalf, and I don't   |
| 12   | Statement, I quote, that you used word "vouch  | 12   | know whether it was the legalthe American legal   |
| 13   | unequivocally," that you never authorized Mr. Pinto to   | 13   | aspect; that is to say, to have authorization to speak  |
| 14   | negotiate with Ferrovías or RDC on your behalf or to   | 14   | on my behalf. That is not something that is easily  |
| 15   | represent you or any of your company; is that a true   | 15   | granted. We need to be very specific and, clearly, he   |
| 16   | statement?   | 16   | did not have the authorization to speak on my behalf.   |
| 17   | A. It is a true statement.   | 17   | That is something like saying that I'm giving him a   |
| 18   | Q. So, even though Mr. Pinto was responsible for   | 18   | checka rain check.  |
| 19   | the Ciudad del Sur concept, you never authorized him   | 19   | Q. You don't think that Mr. Pinto would have  |
| 20   | to negotiate with Ferrovías or RDC with regard to it;  | 20   | been there talking to Ferrovías and RDC personnel if  |
| 21   | is that what you're telling us?  |  | he didn't think you had authorized him to do it, do   |
| 22   | A. Of course. Mr. Pinto, based on my   | 22   | you?  |
|  |  |  |   |
|  |  |  |   |
|  | 1238   |  | 1240  |
| 1  | understanding, he was trying to develop for us a   | 05:08:24 1   | MR. ORTA: I think that calls for speculation  |
| 1  | understanding, he was trying to develop for us a concept that could be implemented in the South Coast  | 2  | $$\operatorname{MR}.$ ORTA: I think that calls for speculation on what was in Mr. Pinto's mind.   |
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- 05:09:27 1 Q. Based upon your relationship with Mr. Pinto,
  - 2 do you believe that he would have done something that
    - 3 you had not authorized him to do?
    - A. Obviously, if someone is out there, we hope
    - 5 for that person to behave in the same--best possible
    - 6 way, but now to assure something--is something that we
    - 7 cannot do that often.
    - 8 Q. You also assert in your Second Statement that
    - 9 you never authorized Mr. Pinto to participate on your
    - 10 or your company's behalf in the Government-formed
    - 11 Railroad Commission.
    - 12 You said that, didn't you, sir?
    - 13 A. I don't know if I said it in my Statement, I
    - 14 do not remember, but I can tell you now I did not know
    - 15 that there was a Commission to negotiate; therefore, I
    - 16 never authorized him.
    - 17 O. So, if Mr. Valenzuela and Ms. Hernández
    - 18 testified that Mr. Pinto said that he was acting on
    - 19 behalf of Ciudad del Sur, that would just be
    - 20 incorrect; is that correct?
    - 21 A. What is incorrect? The statement by
    - 22 Valenzuela and the other lady, or by Mr. Pinto?

- 05:13:11 1 reading from?
  - 2 MR. FOSTER: Paragraph 25 in his First
  - 3 Statement.
  - 4 MR. ORTA: It would be a lot quicker if you
  - 5 tell us, that way I wouldn't have to interrupt you.
  - 6 Thank you.
  - 7 MR. FOSTER: Well, David, you know you can
  - 8 trust me.
  - 9 BY MR. FOSTER:
  - 10 Q. Do you believe that this e-mail and its
  - 11 attachment is not legitimate and that it was not sent
  - 12 or received by Mr. Pinto? Is that what you're telling
  - 13 us?
  - 14 MR. ORTA: I think there might be a problem
  - 15 with the translation into English of the statements.
    - THE WITNESS: I don't have a need to believe
  - 17 whether this is true or not. I am not reading here
  - 18 that I said that this was legitimate or not.
  - 9 BY MR. FOSTER
  - 20 Q. The translation of this Statement says that
  - 21 he is declaring that it's not legitimate and it was
  - 22 not sent or received by Mr. Pinto.

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- 05:11:17 1  $\,$  Q. No, the statement by them. They were just
  - 2 not telling the truth if they said Mr. Pinto wasn't
  - 3 telling them that; isn't that what you're telling us?
  - 4 A. I don't know Mr. Valenzuela or the lady that
  - 5 you just mentioned, but I don't know whether they
  - 6 would be lying or not. I'm not familiar with them.
  - 7 I'm not familiar with any of their statements.
  - 8 Q. Now, let's turn to Exhibit C-41. That is 9 Tab 6 in your book.
  - 10 And the first page is an e-mail; correct?
  - 11 A. Yes.
  - 12 O. And that--the attachment is this Desarrollos
  - 13 G Proposal that you talk about in your Statement;
  - 14 correct?
  - 15 A. If I have to tell you "correct," I have to
  - 16 read it completely, and then you're going to complain
  - 17 that I am using up your time.
  - 18 Q. Well, didn't you say in your Statement that
  - 19 you're absolutely sure that this Proposal was not
  - 20 legitimate and it was not sent or received by
  - 21 Mr. Pinto?
  - 22 MR. ORTA: Can you point us where you're

- 05:14:10 1 Now, let's forget the word "legitimate."
  - Are you trying to tell us that it is your
  - 3 assertion that this e-mail was not sent or received by

- 4 Mr. Pinto?
- 5 MR. ORTA: And just for clarification
- 6 purposes, Allen--I'm not trying to get in the way of
- 7 your questioning--the Spanish version says "no me
- 8 consta que, " which is "I have no personal knowledge
- 9 whether..." That's what Mr. Campollo said in his
- 10 Statement. I think there's a problem with the
- 11 translation.
- 12 MR. FOSTER: Well, it's your translation,
- 13 isn't it?
- MR. ORTA: Yep, well, apparently it's a bad
- 15 one.
- MR. FOSTER: All I'm asking him is, is his
- 17 testimony today before this Tribunal that he doesn't
- 18 think that this statement was sent or received by
- 19 Mr. Pinto.
- 20 THE WITNESS: I don't know that Mr. Pinto
- 21 sent it. He was not authorized by me, and I don't
- 22 know what statement you're referring to.

1245 1247 Based on this e-mail, if you would like me to 05:18:49 1 05:15:16 1 PRESIDENT RIGO: Mr. Orta. 2 read it, I'm going to take the time I need to read it. MR. ORTA: Thank you, Mr. Chairman. BY MR. FOSTER: REDIRECT EXAMINATION 3 Q. Let me just ask you another question. You BY MR. ORTA: 5 see one of the recipients on this e-mail is shown as Q. Mr. Campollo, I just have a couple of 6 being Juan Buitron. I think the gentleman you said 6 follow-up questions. 7 was the son of your personal lawyer and also your On this last issue you were being asked about 8 godson; correct? 8 this e-mail and Proposal--for the record that is--bear A. His name is Juan Buitron. He is my godson, with me. So, it is, for the record, Document C-41. 10 and that is correct. I had the understanding that he At the time that this e-mail was sent, 11 had received an e-mail by Mr. Pinto. I don't know 11 assuming, you know, its contents are authentic, it 12 which one you're referring to. 12 says on the face of the document it was sent on Q. Can you explain to us how Mr. Buitron would 13 March 9, 2005, at 6:22 p.m., was Mr. Juan Buitron an 14 be receiving this e-mail if Mr. Pinto was not 14 employee of yours? 15 authorized to send it on your behalf? A. He's more of a relative. He did not have a A. Mr. Juan Buitron had just finished his 16 fixed appointment with us. He was an advisor. 17 Master's degree in business, and we were working with Q. Are you aware that Mr. Pinto was 17 18 Mercury Finance. This company belongs to one of--the 18 sending--assuming he did send it, were you aware that 19 foundation that belongs to me, and this company was in 19 Mr. Pinto was sending this proposal to anyone at this 20 charge of obtaining long-term capital for Guatemala 20 time? 21 because we thought that a way to help people in depth 21 A. No, I was not aware of that. 22 was by the area of housing, and we went to OPIC, where Was Mr. Buitron to look at this Proposal at 1246 1248 05:17:11 1 we requested quarantees to invest on mortgages based 05:20:18 1 this time, at the time that it was sent? 2 in Guatemala that would quarantee the American money A. No, I did not ask him to do that. 3 to be invested in Guatemala. Q. Were you aware this Proposal existed back in And it is the first time--the first time we 4 March of 2005? 5 approached them, they laughed at us. Eight years A. I assume that this is the e-mail I read 6 later, about a year ago, OPIC announced for the first 6 before, but I don't know what you're referring to. 7 time that they were going to offer quarantees for Q. You're answering based on the document. I 8 Guatemalan money by buying mortgages in Guatemala, and 8 think you're holding it. It's a document marked C-41. 9 they were going to do so through Mercury Finance for 9 There is an e-mail at the front of it dated March 9, 10 up to \$100 million. 10 2005, and then what follows is a document that, in This young person is brilliant. He's a 11 11 Spanish says, "Acuerdo Preliminar." 12 brilliant young person, and he was working with me on And your translation--which I don't seem to 13 have in front of me, but it's Draft Agreement. And it 13 several projects, and I had even asked him to keep an 14 eye on this. And I imagine that as part of the 14 says, at the very top, "Commentarios Héctor Pinto." 15 enthusiasm, Mr. Pinto sent the e-mail to Juan Buitron. THE INTERPRETER: Héctor Pinto's comments. 15 16 PRESIDENT RIGO: Thank you very much. 16 A. I was not aware of this document, and this 17 17 was not authorized by me. Mr. Orta. Q. One other issue that I wanted to ask a guick For the record, Mr. Foster, please say you 19 have no more questions. I'm not I'm cutting you out. 19 question about, you were asked by Mr. Foster about the 20 I'm indicating you are out of time. 20 possibility of the train opening up to the Southern MR. FOSTER: I have many, many, many more 21 Coast and whether that could be of benefit to your

22 questions, but I gather I'm out of time.

22 sugar business, and I had just a couple of quick

1251 1249 05:21:58 1 questions about that. 05:25:24 1 to operate or begin negotiations for the operation of 2 a railway in Guatemala? First of all, sitting here today, do you have 3 any idea what the transportation costs would have been THE WITNESS: No, definitely not. 4 that Ferrovias Guatemala would have offered your sugar ARBITRATOR EIZENSTAT: Has any Government 5 business if they had reopened the Southern Coast 5 official approached you about investing in any such 6 operation? 6 route? A. I was never given a figure. THE WITNESS: No. Q. Without knowing what the freight cost would ARBITRATOR EIZENSTAT: The statements and 9 have been that they would have offered in the 9 recollections of Mr. Posner with respect to the 2001 10 hypothetical situation that they would have reopened 10 meeting, and Mr. Duggan and Mr. Senn with respect to 11 the Southern Coast route, are you in a position today 11 the 2004 and 2005 meetings with you, are, to my 12 to tell the Tribunal whether that would have provided 12 recollection, at great variance with your Statement in 13 a benefit for your business, your sugar business, in 13 terms of their assertion of your desire to control the 14 railroad, of Mr. Pinto's actions and, as they've 14 the south? 15 A. I'm sorry, I got distracted a little bit. 15 characterized them, threats. O. Without knowing what freight cost--what the Do you have any insight--you're an 17 freight costs would be that would be offered by 17 experienced businessman. Do you have any insight as 18 Ferrovías Guatemala in the hypothetical situation 18 to why their recollections might be so distinctly 19 where they reopened the Southern Route and were 19 different in such crucial points than yours? 20 offering rail service, can you tell the Tribunal 20 THE WITNESS: Mr. Eizenstat, I think that 21 whether rail transport to the south offered by 21 this whole situation is very surprising. It seems 22 Ferrovías would have been a benefit for your sugar 22 that it is a hobby for me to manipulate the 1252 1250 05:23:18 1 business? Or not? 05:27:30 1 Government, something that I don't do for business A. We could not have any idea of the benefit 2 purposes where we have an interest, and not even--I'm 3 without knowing the cost. 3 not even going to do this for businesses where we have PRESIDENT RIGO: Thank you. 4 no interest and we're not even interested in having OUESTIONS FROM THE TRIBUNAL 5 any sort of participation. ARBITRATOR EIZENSTAT: Since Ferrovías So, these would be personal--this would be 7 terminated their operations in September 2007, have 7 personal speculation, and given the situation in which 8 you taken any steps to try to acquire any interests 8 were facing, Guatemala and myself, I would not 9 they might have had or to develop any railway to the 9 speculate here. I would rather not give my opinion 10 South Coast? 10 about what they are doing before this Tribunal, but 11 their intention and my intention, I think, was very 11 THE WITNESS: None. ARBITRATOR EIZENSTAT: Have you approached 12 different. 13 any Government officials since they terminated their ARBITRATOR EIZENSTAT: And what might--from 14 operation to try to open discussions with the 14 your meetings with them, what might their intention 15 Government about operating or controlling a railway in 15 have been be that would lead to this rather 16 Guatemala? 16 significant difference in recollection? THE WITNESS: I didn't do it in 2007 or THE WITNESS: The meetings we had were--the 17 17 18 before. I never approached any Government official. 18 first one with Mr. Posner, and we were very 19 enthusiastic to welcome someone in Guatemala who was ARBITRATOR EIZENSTAT: I'm asking after they 20 investing, during the period of happiness in 20 21 left, 2007, until this day until December 2011, have 21 Guatemala, we had several--several monopolies had come 22 you or anyone operating with your authorization sought 22 to an end. There was participation in Guatemala. I

1255 1253 05:29:01 1 had also approached other countries for investment, 05:32:37 1 THE WITNESS: Excuse me, the translation, I 2 and I understood how pleasant it is for the private 2 wasn't able to follow it. It was too fast. 3 sector of another country to welcome you. ARBITRATOR EIZENSTAT: I have never been And Mr. Posner, back then, while visiting 4 accused of speaking fast, but I will slow down. 5 Guatemala, mentioned all his projects and how Have you had a history, in Guatemala, of 6 interested he was in taking this forward, and in the 6 attempting to acquire companies that have not yet participation of the private sector. produced a balance sheet and a profit-and-loss At some point we said that we were willing to 8 statement that demonstrates a solid profit, or do you 9 listen to what he had to say, but clearly he was 9 sometimes acquire companies in early stages before 10 welcome, and we would be helping him as far as we 10 that has occurred in the hope that you can acquire 11 could, so much so that our first recommendation was to 11 them inexpensively and make them profitable? 12 conduct the study with the carbon plant in Guatemala THE WITNESS: Definitely I've had the 13 that transported 400,000 tons of coal from the port to 13 experience of dealing in companies that were not 14 the plant, 30 kilometers--a 30-kilometer distance. 14 profitable and continued being not profitable, They surveyed the situation with the coal 15 unfortunately. What I have never done is, after that, 16 company, and it turned out that they were not willing 16 to bring the suit against someone. 17 to invest in the link that had to be introduced in the ARBITRATOR EIZENSTAT: But your testimony is 17 18 plant. So, it was not economically viable or it was 18 that with respect to this particular railroad, that 19 not profitable; therefore, I started to see that these 19 was not your intention at all. You had no intention 20 people were having some problems, they were not 20 of either investing until you saw more data or 21 clearly looking at the business that they could have 21 controlling this railroad. Is that what you're 22 with these assets. 22 telling the Tribunal? 1256 1254 ARBITRATOR EIZENSTAT: I believe you 05:34:13 1 05:30:59 1 THE WITNESS: That is correct, sir. I had no 2 mentioned that in the three meetings in which you 2 intention of doing that. 3 participated, they were all rather short, 30 minutes ARBITRATOR EIZENSTAT: I just want to probe a 4 or so. Is that your recollection of your Statement? 4 bit on Mr. Pinto. THE WITNESS: That is correct. He worked for you, I think, going back to 6 1977, is my recollection. Is that roughly accurate? ARBITRATOR EIZENSTAT: And you were never 7 given a business plan, any economic data that might be THE WITNESS: I couldn't tell you exactly, 8 the basis for a decision to invest in the railroad. 8 but yes, it seems to me that after I graduated from THE WITNESS: Absolutely nothing. We are 9 university, I set up one of those failed businesses 10 accustomed to looking at financial 10 that never came to fruition. 11 projectors--projections, unit costs, overheads, what 11 ARBITRATOR EIZENSTAT: And this one company, 12 you may consider normal in any kind of operation. 12 Corporación Manatí, that Mr. Pinto worked for, that It seems here there was a lot of enthusiasm, 13 was one of your companies, but I think you said it was 14 but I saw no numbers, Mr. Eizenstat. 14 not a significant revenue generator; is that correct? ARBITRATOR EIZENSTAT: Have you acquired or 15 THE WITNESS: That is correct. 16 attempted to acquire any businesses in Guatemala which 16 ARBITRATOR EIZENSTAT: He--over the course of 17 had, at the time of your interest in acquisition, not 17 almost 30 years, 25 years, had he operated any other 18 demonstrated a profit? Do you have a business of 18 businesses for you, any other branches of your 19 taking over companies that are perhaps startups or 19 company? 20 that haven't yet produced a profit to try to develop 20 THE WITNESS: Yes. 21 that? Is that part of your business plan for your ARBITRATOR EIZENSTAT: And which ones, 21 22 different enterprises? 22 please?

1259 1257 THE WITNESS: At a given point in time, we 05:39:37 1 parallel, if you will, not necessarily against our 05:35:35 1 2 came back from university from the United States, and 2 interests, but sometimes conflicting interests. 3 we were very enthusiastic, and we wanted to build or ARBITRATOR EIZENSTAT: Was he still in your 4 establish, rather, a shoe factory, and leather was 4 employ, or was this during a period somehow he had 5 necessary for the manufacturing purposes. And he 5 left your employ? 6 bought leather from the different slaughterhouses, and THE WITNESS: I am making reference to a 7 he was a very deft person in this activity, and he process of transition when he was leaving the company. 8 ended up having a strong influence in tannery--tannery ARBITRATOR EIZENSTAT: When was that? How 9 business. And that business closed down about 20 9 long before his unfortunate demise? THE WITNESS: Okay. That would be perhaps 15 10 years ago. 10 Fortunately, my father rescued us because it 11 11 years. 12 was a business that owed a lot of money. What brought us together again with Mr. Pinto ARBITRATOR EIZENSTAT: And other than that 13 was the fact that, curiously enough, this ingenuity he 14 had, he was a very active person. He also had that in 14 and this one company, in the ensuing 20 years or so, 15 were there other activities that he carried on on your 15 the social arena, and he supported social issues quite 16 behalf, Mr. Pinto? 16 a bit, social issues that we put forth. THE WITNESS: Yes, of course. Before We had a problem, and because of the good way 17 17 18 that--wait. Before or during? Well, before that, my 18 in which he managed social things, he was able to 19 father had a representative office for the sale of 19 solve the problem that we had. 20 tractors, and he was in charge of collections because ARBITRATOR EIZENSTAT: May I just ask, 20 21 these were sold in installments, and he was in charge 21 please, for you to turn to Paragraph 20 of your First 22 of the sales and also of the collection of the 22 Statement. Excuse me. This may be--the Second 1258 1260 05:37:51 1 installments. 05:41:28 1 Statement, pardon me. My Tab 2. My Tab 2. 2 Paragraph 20 of your Second Statement. ARBITRATOR EIZENSTAT: Any other activities 3 in addition to those? And you mentioned that--3 THE WITNESS: I cannot remember any other, 4 THE WITNESS: I see it. 5 sir. ARBITRATOR EIZENSTAT: --he "was an ARBITRATOR EIZENSTAT: There are rather 6 entrepreneurial man and, on his own initiative and 7 serious allegations that have been made by some of the 7 without consulting me, became involved in the issue of 8 Claimant's witnesses about what Mr. Pinto did 8 the railroad in an attempt to put together a specific 9 allegedly on your behalf. proposal he could then present to me." Do you remember, in the years in which he So, are you suggesting that it came to your 11 worked for you, any other occasions where people might 11 knowledge that without informing you he was, in fact, 12 have come to you and said, "Mr. Pinto has been 12 negotiating with respect to the railroad to put 13 acting--throwing your name around, " or was this the 13 together a proposal he could then bring to you, 14 first time you can remember a situation in which he 14 perhaps for the development of the South Coast? 15 purportedly and allegedly--and I underscore THE WITNESS: What I could tell you is what I 16 those--acting on your behalf in ways that have been 16 know today about what happened, and what I knew when 17 indicated by the Claimant's witnesses? 17 it was happening. Well, these two things are not so THE WITNESS: Not exactly that he was acting 18 divorced in my mind. I don't know for sure whether 19 Mr. Pinto was negotiating with Ferrovías something 19 on my behalf, but definitely there was a period in 20 time where he wasn't working with us. He was an 20 else apart from the freight and, well, trying to 21 individual who did not meet our precise expectations. 21 organize a system that was cheaper for Ciudad del Sur, 22 And, yet, he had personal interests that were 22 well, that was not something that was authorized by

1263 1261 05:46:04 1 interest. 05:43:13 1 us. I understand that he and Mr. Senn were very ARBITRATOR EIZENSTAT: Did he ever present 3 close friends, and at a given point in time at the end 3 such a proposal to you? That he was suggesting--4 of the relationship, well, it seemed to me that Pinto THE WITNESS: No. 5 was trying to get a job, and Senn was trying to keep ARBITRATOR EIZENSTAT: --he was negotiating? 6 his job. And they were trying to create something at THE WITNESS: No. Apart from the fact we had 7 all costs when they realized that this was a failed 7 this enthusiasm that was Ciudad del Sur, I never knew 8 that he was negotiating anything. "Anything" is a 8 company. 9 broad term. I knew that he was in communication with ARBITRATOR EIZENSTAT: Last question. And 10 Ferrovías, but I don't know to what extent this is 10 this is with reference to the same paragraph. Maybe 11 I'm reading more into it, and you tell me. Is 11 represented in these documents. 12 Mr. Senn the kind of person who might have, on his ARBITRATOR EIZENSTAT: And I'll ask one last 13 own, based on your knowledge of him for many years, 13 question only because 20 years from now, if I'm still 14 have tried to give the impression that he was acting 14 here, I will have an interest in knowing whatever 15 on your behalf, hoping to reach a deal that he could 15 happened to Ciudad del Sur? 16 then present to you in the hope that you might later 16 Has anything developed since then? 17 accept it? THE WITNESS: Unfortunately, for the time 17 Is he the kind of person that might have done 18 being, the answer is no. An educational center was 18 19 that? 19 developed, a very important educational center, and we 20 had provided higher education to 5,000 teachers a 20 MR. ORTA: Secretary Eizenstat, I think you 21 said "Mr. Senn." 21 year. And together with other industries and the 22 sugar industry in Guatemala, we established a fund, ARBITRATOR EIZENSTAT: Everywhere I said 1262 1264 05:47:28 1 which is approximately 1 million-dollar fund, for 05:44:33 1 "Senn," insert "Pinto." 2 scholarships, yearly amount, and this is coming THE WITNESS: Yes, yes, I understand. I could see Mr. Pinto at a given point in 3 together, and we are starting to work with it, and 4 time would have been more enthusiastic than he should 4 that, thanks to Mr. Pinto. Not everything thanks to 5 have been in using my name, yes, sir, yes. 5 Mr. Pinto, but his participation allowed for much of ARBITRATOR EIZENSTAT: In the hope that, 6 this to happen. 7 perhaps, he could get a deal he could then bring it to ARBITRATOR EIZENSTAT: Well, that's, to mix 8 you? 8 metaphors, a sweet way to end the discussion. Thank 9 THE WITNESS: (Witness nods head.) 9 you. 10 ARBITRATOR EIZENSTAT: Did he ever bring such 10 THE WITNESS: With pleasure. 11 a deal to you? 11 PRESIDENT RIGO: Mr. Orta. 12 SECRETARY SEQUEIRA: Mr. Campollo--MR. ORTA: I just have a follow-up question 13 THE WITNESS: That my--13 on that last point. 14 PRESIDENT RIGO: You have to say "yes" or 14 FURTHER REDIRECT EXAMINATION 15 "no" and say it verbally for your answer to be 15 BY MR. ORTA: 16 recorded in the record. Q. You mentioned that there was an educational THE WITNESS: Yes, with pleasure. 17 center that you somehow have a part in. Is that a 17 Yes, in order to submit the deal to me or if 18 for-profit business? A. No. It is not a business. It is an 19 it was something that required a small investment 20 because Mr. Pinto was a very smart man, but he did not 20 institution that has five different activities. Has 21 have a lot of equity; perhaps if this was not a large 21 the Technological University of Guatemala; it's called 22 investment, perhaps he could have had some personal 22 the Universidad del Valle. And there is an American

1265 1267 05:48:47 1 school, and there is a research center, and it is not A. This is the end of the contacts we had with 05:52:37 1 2 for profit--fully not for profit. 2 Ferrovías because of a phone call that I got from Juan Q. Do you own that educational center that you 3 Esteban Berger, a bit unfortunate because he was quite 4 were just testifying about in response to Secretary 4 upset with me, and he told me that we were using his 5 Eizenstat's last question? 5 name--I don't know where, I don't know for what A. No. It is an educational center that belongs 6 purposes either, but I knew there was a problem 7 to an NGO, and it is owned by five different 7 because of the tone of the conversation. 8 not-for-profit institutions. Because of that, I called Pinto, and I Q. Could we put up R-173. prepared this letter, and I signed it before him for Sir, we have up on the screen, there should 10 there to be no doubt whatsoever that we had no 10 11 be--let's see if we could get you a Spanish version of 11 interest in participating in anything related to the 12 it, the original version. 12 railway. Sir, this is a letter--for the record it's 13 It was said that I was the one who was trying 14 Exhibit R-173. It's a letter sent--well, dated 14 to look for the business of participating in the 15 railway. With all due respect to the Tribunal, but it 15 April 15, 2005. First question is: Is this a letter you sent 16 seems that we are talking about an oilfield that 17 to Mr. Jorge Senn on this date? 17 everyone wants to lay hands on. What we're talking about, really, is a failed 19 Q. And the purpose of the letter--what was the 19 business. I had no interest in participating in it, 20 purpose of the letter? 20 and that had already been clear in my mind. 21 A. This--I was also upset at the fact that my name was 22 being used in some kind of negotiation, and I wanted 22 MR. FOSTER: Excuse me, Mr. President. I'm a 1266 1268 05:51:15 1 little bit at a loss to see how this letter relates to 05:54:38 1 to leave it as clear as I knew how, and the clearest 2 Secretary Eizenstat's questions. 2 way for me was to send this letter to Mr. Senn. MR. ORTA: I can clarify. It seems that there was a lot of upsetting PRESIDENT RIGO: Please do. 4 feelings against me because I was acting against their MR. ORTA: Secretary Eizenstat--and maybe I 5 interests; however, in their reply letter, it is clear 6 should have laid that foundation first--Secretary 6 that they had invited me to negotiation, and I 7 Eizenstat asked some questions about whether Mr. Pinto 7 understand that because I read it that way, that Senn 8 was ever authorized to communicate with Ferrovías and 8 understood that, that I had been invited to the 9 whether Mr. Campollo was aware of any communications 9 project they were going to share with me in Miami. 10 he might have had with--I'm sorry, with Ferrovias, and Q. Sir, up to this date, do you have any 11 I believe that the record is that Mr. Campollo was 11 knowledge of Mr. Pinto having any further 12 communications with Ferrovías that you authorized? 12 aware of some communications regarding quotes for 13 potential freight transfer. And so the question A. I had no knowledge, and he denied that to me, 14 because, in a couple of occasions, I asked him to know 14 relates to that in this letter. And, in particular, 15 whether there were any communications after this 15 that the relationship with Ferrovías and us was 16 letter that he's aware of. 16 completely terminated, and I wanted nothing to do with PRESIDENT RIGO: The witness may answer the 17 it. 17 18 question. 18 PRESIDENT RIGO: Mr. Foster. 19 THE WITNESS: The question is why this 19 MR. FOSTER: Thank you. Put the letter back 20 up again, please. 20 letter--21 21 BY MR. ORTA: RECROSS-EXAMINATION 22 O. Yes. BY MR. FOSTER:

1269 1271 05:56:28 1 Q. Nowhere in this letter do you tell Mr. Senn 05:59:24 1 intention was. 2 that Mr. Pinto was not authorized to speak on your ARBITRATOR EIZENSTAT: Thanks. And one last 3 behalf, did you? 3 question, and that is Tab 6. We have gone over this A. That is true. 4 Desarrollos G Proposal, and I understand you didn't 5 know anything about it, and so I will ask you one Q. Now, Secretary Eizenstat asked you about the 6 factual question. 6 startlingly disparate recollections of the meetings 7 between you and the people from Ferrovías. The cover e-mail has an address of You don't have any written memoranda or other 8 Maprisol@Intellnet.com. Is that an e-mail of which 9 notes to reflect your recollection what happened at 9 you're aware? Is that one of your company's e-mails? 10 those meetings, do you? THE WITNESS: No, sir. No, Mr. Eizenstat. 10 A. What meetings are you talking about? 11 ARBITRATOR EIZENSTAT: Thanks. 11 Q. You met--you had at least two meetings with 12 PRESIDENT RIGO: Any questions on that? 13 representatives of Ferrovías; and, as Secretary 13 MR. ORTA: None from the Respondent. 14 Eizenstat said to you, that the Ferrovías people had 14 MR. FOSTER: One, thank you, sir. 15 very, very different recollections of what went on at 15 FURTHER RECROSS-EXAMINATION 16 those meetings than you've testified to. 16 BY MR. FOSTER: And my question to you is: You don't have Q. You know that Maprisol@Intellnet.com is an 17 18 any written memoranda or notes or e-mails or any other 18 e-mail address of Mr. Pinto, don't you, sir? 19 contemporaneous document to reflect what you're A. No, I don't have knowledge of that. 20 telling the Tribunal happened at those meetings, do I hope that this Tribunal does not purport to 20 21 believe that I know by heart the e-mail addresses of 21 you? 22 everyone. I'm not quite an electronic person. And if 22 A. I don't have any kind of memorandum. 1270 1272 Q. Have you ever seen any document or other 06:00:54 1 this is one of Mr. Pinto's e-mail addresses, I don't 05:57:57 1 2 memorandum reflecting Mr. Pinto's recollection of what 2 recall it by heart. 3 happened at any meeting with Ferrovías that he Q. If Mrs. De Valdez, in her Statement, says 4 attended? 4 that it is Mr. Pinto's e-mail address, you would have A. To the ones that Mr. Pinto attended? None. 5 no reason to question that, would you, sir? MR. FOSTER: No further questions. A. It is true that I have no reason to dispute OUESTIONS FROM THE TRIBUNAL 7 what Olqita says--or Olqita said. ARBITRATOR EIZENSTAT: I have two quick MR. FOSTER: Thank you. 9 factual questions. PRESIDENT RIGO: We don't have any more With respect to this Paragraph 22 of your 10 questions for you. I thank you for having come here 11 statement about calling Mr. Pinto in while writing the 11 and having spent this time with us and having 12 letter you referred to, it is because Mr. Juan Esteban 12 cooperated with the Tribunal. 13 Berger was informing you that Ferrovías THE WITNESS: Thank you. I thank you for the 14 representatives were saying that you, through 14 role that you're playing in elucidating a dispute as 15 Mr. Pinto, was using his name without obtaining his 15 in this case. 16 permission. Personally, I really didn't have any 17 obligation to come. This has been a very serious

18 matter for us, some false allegations have been made,

19 and also I couldn't allow Guatemala to run the risk of

20 losing that quantity of money just because I didn't

PRESIDENT RIGO: Thank you.

21 necessarily feel like coming. Thank you.

Did you ask Mr. Pinto, indeed, he had been

THE WITNESS: Yes. We had a discussion. He

20 denied it to me immediately. Now, if that is true or

21 not, well, I didn't want to delve further into it.

22 What I wanted to lay clear on the table was what  $\ensuremath{\mathtt{m}} y$ 

17

18 using your name improperly?

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06:02:25 1 (Witness steps down.) PRESIDENT RIGO: We will adjourn now, and we 3 will start at 9:00 tomorrow morning. Do you have any pending questions? MR. ORTA: I hasten to say that I do, but it 6 relates to the issue of the Core Bundles. I 7 understand that there have been some other 9 I was not present, and I just would like to understand 10 what the direction is from the Tribunal. I understand that perhaps the Tribunal now 11 12 wants electronic copies, but I'm quite frankly not 13 sure. So just let us know. PRESIDENT RIGO: Neither myself, that's why 14 15 we have to come back to you, and discussions we had 16 have been with the Secretary, and each one of the--one 17 of the persons of your team who handle this type of 18 matter. And we learn of various options, because I 19 had asked the A5, and it seems that the A5 will be

20 ruled out anyway, but it's more what type of

22 would need the documentation.

21 electronic device we would need, and in what order we

## CERTIFICATE OF REPORTER

I, David A. Kasdan, RDR-CRR, Court Reporter, do hereby certify that the foregoing proceedings were 8 conversations while we were at lunch about that, where stenographically recorded by me and thereafter reduced to typewritten form by computer-assisted transcription under my direction and supervision; and that the foregoing transcript is a true and accurate record of the proceedings.

> I further certify that I am neither counsel for, related to, nor employed by any of the parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.

> > DAVID A. KASDAN

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But I need to consult my colleaques. We had,
06:03:56 1
        2 today, really no time. So if you allow us, we will
        3 get back to you early tomorrow.
                    MR. ORTA: Thank you, Mr. Chairman.
                    PRESIDENT RIGO: So, we shall adjourn now,
         6 and thank you very much, and have a good evening.
                     (Whereupon, at 6:03 p.m., the hearing was
        8 adjourned until 9:00 a.m. the following day.)
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